

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday June 24 1987

No. 30,267

Economic ghost
haunting
France, Page 26

World news

Business summary

IG Metall steps up protests over jobs

IG Metall, the West German metalworkers' union, stepped up protests over threatened lay-offs in the country's steelworks as the Bonn Government shelved until September a decision on more cash for the industry.

An estimated 12,000 steelworkers from throughout North Rhine-Westphalia marched on the Duisburg headquarters of Thyssen which was considering plans to cut its workforce by 6,000. Page 3

Bhopal panic

Thousands of people fled in panic after ammonia gas leaked from an ice cream factory next to Union Carbide's plant in Bhopal, central India. Nobody was injured.

Hong Kong lure

Nearly 30,000 Chinese massed near China's border with Hong Kong, lured by false rumours that the border with the British colony had been thrown open for three days.

More aid for India

Western donor nations decided to raise aid commitments to India this year by 23 per cent to \$5.4bn. Page 4

Hawke campaign

Australian Prime Minister Bob Hawke began his election campaign, calling on voters to "stick together and see it through." Page 4

Chun meeting

South Korean President Chun Doo Hwan was scheduled to meet dissident leader Kim Young Sam in an unprecedented concession to the opposition. Page 4

Gucci warrant

A warrant for the arrest of fashion magnate Maurizio Gucci was issued by a magistrate in Florence on charges of breaking Italy's foreign currency regulations.

Mosquito plague

Swarms of giant mosquitoes, thriving after an unusually warm spring and present summer rainstorms, were plaguing south-east England.

Taiwan legislation

Taiwan took a step towards ending 36 years of martial law when its parliament approved national security legislation. All 12 members of the opposition staged a sit-in on the assembly floor, protesting against the legislation.

Seine collision

Six people were presumed killed and several were injured when two fuel tankers collided on the river Seine.

Airline bookings

Swissair, Switzerland's national airline, said it was sticking to plans to develop a new computer booking system jointly with British Airways and KLM of the Netherlands despite the announcement of a rival European system.

Fewer priests

The number of recruits for Roman Catholic priesthood is insufficient to make up for the 7,000 priests who die each year, according to Vatican statistics.

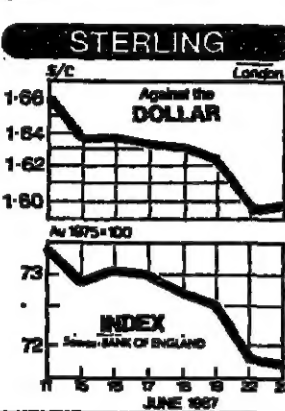
Duvalier setback

A court in Grasse, France, said it had no jurisdiction to hear an embittered case against ousted Haitian dictator Jean-Claude Duvalier, crippling efforts to recover millions of dollars which Haiti's new rulers say he stole.

HBJ bid upset by court ruling

HBJ DEBENTURE holders were told by a Florida court that they are entitled to convert their bonds into 132 common shares in the US publishing house, in a decision which looks like satisfying neither side in the takeover battle for the group. Page 27

RHEINMETALL, West German engineering and weapons group, increased net profits last year to DM 71.2m (\$40m) from DM 59.2m in 1985 and is proposing to raise its dividend to DM 8 per ordinary share, against DM 7.5 in 1985. Page 27



STERLING steadied in London following Monday's declines, helped by pressure on the dollar from unfounded rumours of US Federal Reserve intervention against the US currency. The pound closed in New York at \$1.803, its rise in London to \$1.805 (\$1.804) to \$1.807 (\$1.806) to \$1.808 (\$1.807) to \$1.809 (\$1.808) to \$1.810 (\$1.809) to \$1.811 (\$1.810) to \$1.812 (\$1.811) to \$1.813 (\$1.812) to \$1.814 (\$1.813) to \$1.815 (\$1.814) to \$1.816 (\$1.815) to \$1.817 (\$1.816) to \$1.818 (\$1.817) to \$1.819 (\$1.818) to \$1.820 (\$1.819) to \$1.821 (\$1.820) to \$1.822 (\$1.821) to \$1.823 (\$1.822) to \$1.824 (\$1.823) to \$1.825 (\$1.824) to \$1.826 (\$1.825) to \$1.827 (\$1.826) to \$1.828 (\$1.827) to \$1.829 (\$1.828) to \$1.830 (\$1.829) to \$1.831 (\$1.830) to \$1.832 (\$1.831) to \$1.833 (\$1.832) to \$1.834 (\$1.833) to \$1.835 (\$1.834) to \$1.836 (\$1.835) to \$1.837 (\$1.836) to \$1.838 (\$1.837) to \$1.839 (\$1.838) to \$1.840 (\$1.839) to \$1.841 (\$1.840) to \$1.842 (\$1.841) to \$1.843 (\$1.842) to \$1.844 (\$1.843) to \$1.845 (\$1.844) to \$1.846 (\$1.845) to \$1.847 (\$1.846) to \$1.848 (\$1.847) to \$1.849 (\$1.848) to \$1.850 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EUROPEAN NEWS

UK close to decision on EC research proposals

BY WILLIAM DAWKINS IN BRUSSELS

THE British Government is understood to be close to a final decision on whether to lift its long opposition to the EC's planned research budget. Community officials said yesterday they expected Britain to make up its mind over the veto before, or in time for, next week's European summit. Britain since April has been the only member state to refuse to accept the Ecu 6.58bn (£4.5bn) scheme for research spending over the next five years. It has argued that part of the proposal duplicates national efforts and that its budget should be cut back to Ecu 4.2bn, a sum which none of the other member states can accept.

The European Commission warned yesterday that the block risks doing irreparable damage to some joint research projects in need of new funding, notably the Esprit study into information technology. The programme also covers biotechnology, research into AIDS and cancer, nuclear energy and industrial automation. EC research was among the subjects for discussion yesterday at a meeting in London between Mr Wilfried Martens, the Belgian Prime Minister, who will be chairing the summit, and Mrs Margaret Thatcher, the UK Prime Minister. Meanwhile, Mr Guy Verhofstadt, the Belgian Budget Minister, who has been vainly striving to get agreement on the scheme during meetings of EC research ministers over the past six months, was last night preparing to go to London if necessary to work out a deal with the UK.

What Britain will do is unclear. However, it is understood that Lord Young, the new Trade and Industry Secretary, and Mr Kenneth Clarke, the Minister responsible for EC research, do not wish to block the programme — a significant change from the implacable opposition of Mr Geoffrey Pattie, the former Minister for Information Technology, who was dropped from his post after the recent general election. The only real block to the plan now remaining in the UK Government is the Treasury, which faces a growing feeling among other departments that it is hard to justify holding out against one of the very few EC policies of which Britain is a net beneficiary, especially when it has the support of all 11 other member states. If Britain does allow the programme through — and officials stress that its decision could go either way — it is likely to insist on tougher evaluation of practical benefits and a reorganisation of the Joint Research Centre in northern Italy, recently criticised in an independent report for being out of touch with commercial needs.

One vote could save Haughey today

By Hugh Carnegie in Dublin

MR CHARLES HAUGHEY's minority Fianna Fail Government may have to depend on the support of an independent deputy to avoid a potentially fatal defeat in the Irish parliament today. Despite its minority position, Fianna Fail has enjoyed a clear run since it came to power in March because the two main opposition groups, Fine Gael and the Progressive Democrats, agree on the need for its tough measures to curb the excessive national debt.

But just as encouraging signs have begun to appear in the current balance of payments, the opposition benches have pledged to vote against the government's spending cuts in the health service, threatening Mr Haughey. Assuming all available opposition deputies vote, the outcome will turn on Mr Neil Blaney, a former Fianna Fail minister. Mr Haughey needs him to vote with Fianna Fail to win on the casting vote of the speaker.

KOHL EMPHASISES DEFENCE OF 'MIDDLE EUROPE'

Closer links with France urged

BY DAVID MARSH IN BONN

MR HELMUT KOHL, the West German Chancellor, yesterday stepped up calls for improved defence co-operation with France to underline the "strategic unity" of Western Europe against the military threat from the Soviet bloc.

Mr Kohl said West Germany's security interests would be served by bringing in French forces "for the joint defence of middle Europe." Although Mr Kohl took care to stress that France could not replace the US in its role as West Germany's nuclear guarantor, the term "middle Europe" indicates how much the Chancellor is now hoping for a full French commitment to use forces in forward positions in the Federal Republic in the event of conflict.

In remarks to conservative deputies, Mr Kohl said his aim was for France to play a full part in Nato operational planning and also to be able to co-operate without friction with forces of other Nato partners. Elaborating on his suggestion last Friday for the formation of a joint Franco-German troop brigade, Mr Kohl said this could serve the long-term goal of bringing the forces of both countries closer together. Mr Kohl's suggestion of an integrated brigade has been welcomed by President Francois Mitterrand and Mr Andre Giraud, the French Defence Minister. But the proposal has also drawn fire from Gaullists who believe it smacks of moves to bring France back into the integrated command structure of Nato it quit under President De Gaulle in 1966.

One reason for the warmth of the official French reaction at the weekend is almost certainly the desire in Paris to avoid giving credence to right-wing claims that West Germany's close links within Nato are now being weakened by the superpowers' disarmament proposals. Mr Kohl said yesterday that the joint exercise in southern Germany this autumn between French and West German forces, as well as improved training and troop exchange arrangements, would all facilitate Franco-German co-operation.



Chancellor Kohl

One reason for the warmth of the official French reaction at the weekend is almost certainly the desire in Paris to avoid giving credence to right-wing claims that West Germany's close links within Nato are now being weakened by the superpowers' disarmament proposals.

On the one hand, European countries wanted to improve technological co-operation but, on the other, military needs had to be served as well as possible at a time of tight defence budgets.

Hope seen for cheaper flights

BY TIM DICKSON IN BRUSSELS

THE EC Transport Commissioner, Mr Stanley Clinton Davis, will announce today that the Community's latest proposals for airline reform will offer significant new opportunities to travellers. Transport ministers from the 12 member states will make a last ditch effort to agree a controversial package on air liberalisation put forward by the Belgian presidency. This is broadly based on the European Commission's ideas put forward more than a year ago but they have been significantly watered down in an effort to secure the necessary agreement from the more conservative countries, such as Greece and Italy.

Mr Clinton Davis insists that the Commission's blessing will depend on the exact shape of the final package, but on the basis of the latest Belgian compromise he believes that the effect on the European air transport industry will be significant. "The package now before the Council will bring considerable changes to European civil aviation," he said last night. "It will allow existing cheap fares to be reduced further. About two thirds of the discount fares which are currently available on flights between member countries could be cut by an extra 10 or 20 per cent."

An important innovation, he added, would be cheap fares on off-peak flights without further qualitative criteria but with a 20 per cent or 50 per cent reduction in charges. "The criteria are substantial improvement on those worked out by ECAC and will introduce the possibility of new kinds of fares," on many Community routes. Referring to the proposed arrangements to reduce capacity sharing between airlines, Mr Clinton Davis claims that on the 30 busiest routes in the Community — those largely shared by France, Britain and West Germany — carriers would be free to lay on an additional 170 return flights a week in the first two years, rising to 340 in the third year. "This means could affect more than half the routes in the Community and especially the busier ones, where the capacity sharing rules are currently applied most strictly," he said. His remarks are likely to irritate those in the Commission who feel that the latest proposals represent a "sell out."

Mr Alan Dukes, the new leader, appears to have decided to vote against the health cuts to mollify concern within Fine Gael at the way a near unspoken coalition with Fianna Fail has operated in recent months. A government defeat and the resulting instability would upset calculations based on Fianna Fail's hardline approach on the public finances. Yesterday, stockbrokers Goodbody James & Co. predicted that Fianna Fail would achieve its targeted sharp reduction in borrowing and the current budget deficit this year, with interest rates shading downwards, annual inflation down to 2.5 per cent, the current balance of payments deficit remaining small and GNP growing by up to 1.5 per cent.

Condemned Soviet officials 'hid fortune'

TWO OFFICIALS condemned to death for corruption in the Central Asian republic of Uzbekistan had received a fortune in bribes of money and jewels, a Soviet newspaper has reported, Reuters says from Moscow. It said investigators also named two other high Uzbekistan officials who committed suicide after being accused of bribe-taking. The republic's Communist Party newspaper Pravda Vostoka quoted the investigators as saying that Mr Shoda Kudratov, a former trade official in the Bukhara region and Mr A. Muzaffarov, an ex-minister of the same area, were sentenced to death on May 13 last year. Searches of Mr Kudratov's home uncovered more than 4m roubles (\$6m) in money and jewels he had received in bribes. Mr Muzaffarov and his relatives were found to have more than 1.6m roubles (\$2.3m).

The investigators said that Mr Kudratov, Uzbek Interior Minister until June 1983, committed suicide in August 1984 after being exposed for taking bribes. Former Deputy Interior Minister G. Davydov killed himself in May 1985 after he was accused of corruption. The Soviet media said earlier this month that Mr Abdurakhid Karimov, former party first secretary in Bukhara, had also been sentenced to death on the same charges.

A big anti-corruption campaign has been in progress in Uzbekistan since 1984. Many officials have been sacked and punished. Much of the recent corruption had been blamed on Mr Sharaf Rashidov, the Uzbek party leader who died in office in 1983 after ruling for 24 years.

Italy grows impatient for new government

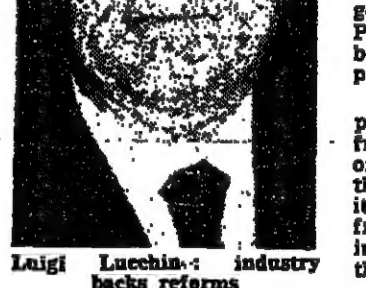
BY JOHN WYLES IN ROME

EIGHT DAYS after their election results were declared, Italian voters were still in the dark yesterday as to when they will have a new government, which parties will form it and who will lead it. This absence of any movement of consequence on the political front has been greeted with a mixture of irritation and consternation. Newspaper and television commentators have cast envious eyes at the UK where the Prime Minister, Mrs Margaret Thatcher, had formed her new cabinet within 48 hours of the British poll, while business leaders are urging the politicians to get on with it.

An impatient Mr Luigi Lucchini, president of Confindustria, the industrialists' organisation, has again called for a new five-party coalition and stressed the need for reforms which will raise the efficiency of the public services, the bureaucracy and the Parliament itself. One result of the current political delay is that the presentation of the 1988 budget looks likely to fall behind schedule and will be held back until the autumn.

Leading this political inactivity has been Mr Bettino Craxi, the Socialist Party leader, who regards himself as the election winner, having boosted his party's share of the vote from 11.4 per cent to 14.3 per cent. No government can be formed without his support and, while assuring the country that he wants an administration "up to the situation," he has refused to indicate whether or not that means a renewal of the five-party coalition which he led until the political crisis broke last March. His hints that this formula

Republican, Social Democrat and Liberal parties which all lost support last week. None of the party leaders have started anything resembling a negotiation because Mr Craxi is standing on the letter of constitutional procedure. This means that only after the new Parliament is convened next Thursday, and Mr Amintore Fanfani, the caretaker Prime Minister, has confirmed his government's resignation will President Francesco Cossiga begin his soundings among the parties.



Luigi Lucchini: industry backs reforms

The only disturbance to the post-electoral calm has come from Sicily where one reading of the election results suggests that the Mafia swung some of its vote around Palermo away from the Christian Democrats in favour of the Socialists and the Radical Party. Dark hints from some Christian Democrats that these parties had been in backroom negotiations with Mafia bosses have met indignant denials. One plausible theory is that the Socialists and Radicals have benefited dubiously from their support for a reform of the magistrature which is currently prosecuting dozens of Mafia bosses in Sicily. Both parties are in favour of allowing individuals to obtain damages for wrongful arrest by magistrates.

may be a thing of the past is now prompting speculation that the next government may just be a two-party coalition between the largest party, the Christian Democrats, and Mr Craxi's Socialists. But its majority would be a slender 13 in the Chamber of Deputies and four in the Senate and such a coalition would need to be fortified by the benign support from the outside of the

Bureaucrats pose 'threat' to Soviet reforms

A SENIOR political scientist, Frankly assessing the strength of Soviet bureaucracy, said yesterday it had for decades suppressed original thought and indicated it was now bitterly fighting reform of the system, Reuters reports from Moscow.

Mr Anatoly Butenko, a Moscow University professor, in terms reminiscent of views expressed by Bolshevik leaders exiled or executed in the 1920s and 1930s, suggested the bureaucracy usurped power when Josef Stalin became Kremlin leader in 1924. Writing in Sovetskaya Kultura, the Culture Ministry newspaper Mr Butenko said the heyday of the bureaucracy had been "the years of the Stalin personality cult" and also the 1970s and early 1980s — when Leonid Brezhnev ruled.

In a clear warning of its tactics towards Soviet leader Mikhail Gorbachev's current reform drive, Mr Butenko recounted how earlier efforts to shape a new system under Nikita Khrushchev in the mid-1950s were wrecked. Bureaucrats flourishing under Stalin, who died in 1953, were terrified by Khrushchev's assault on the old dictator's rule at the Communist Party's 20th Congress in 1956, fearing that the attack would turn on them.

"But could they give in without resistance? Such an idea would be illusory. And he recalled that one of the methods used to blunt reforms under Khrushchev was the argument that the Soviet past should not be 'blackened' — a theme taken up by some senior officials in Moscow over the past few months. Resistance to decentralisation and extension of the powers of industrial managers and local government bodies has been strong, bringing a softening of earlier proposals from Mr Gorbachev and his aides.

US and EC try again to settle pasta dispute

BY TIM DICKSON IN BRUSSELS

A NEW bid to settle the sticky trade problem of EC pasta exports to the US will be made in Brussels today. Negotiations have dragged on intermittently since November, but both sides are anxious to find a solution to the nagging dispute by the beginning of next month. The talks are expected to last at least until Friday and possibly over the weekend.

The issue is important not just because of the estimated \$30m of EC pasta exports to the US each year, but because it threatens to unravel part of the complex agreement over US citrus and other food products painfully negotiated by the two blocs last August. The outcome is also significant because of the sour atmosphere which has developed in relations between Brussels and Washington as a result of the EC threat to impose a new tax on vegetable and marine oils.

The pasta question hinges on the size of the variable EC subsidies paid on European exports. The Community argues that these relate to the durum

content and are, therefore, within the guidelines laid down by the General Agreement on Tariffs and Trade. The US maintains that pasta is a processed product and that the EC payments are, therefore, illegal.

A US spokesman said last night that a framework had been agreed for this week's talks and that "it has got to the point where we are horse-trading on numbers and to what extent the processed products issue goes into the next Gatt round. An EC spokesman, meanwhile, said that the two sides were still "far apart." Agreement on the pasta dispute is connected to the implementation of part of last August's deal on citrus fruit. The retaliatory measures at the heart of that dispute were immediately dropped, the US has since increased quotas on some EC cheeses and the EC has reduced tariffs on some kinds of American oranges. Other elements of the package, however, have yet to be ratified by the US Congress.

Denmark faces data strike

By Hilary Barnes in Copenhagen

SALARY CHEQUES, student grants, value added tax and the customs administration including the foreign trade statistics, will be hit in Denmark by a strike and lockout of data processing personnel which is due to start tomorrow at the state's main computing centre. About 150 members of Prosa, the dataprocessing personnel's trade union, will go on strike. Most salary and social security cheques for June and July have already been processed, but from August onwards, many people may be affected.

FINANCIAL TIMES
Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the R.A.F. McClean G.T.S. Dames, M.C. Gorman, D.E.P. Palmer, London. Printer: Frankfurt-Societis-Druckerei-GmbH, R.A. Hoyer, Frankfurt/Main. Quildestrasse 64, 6000 Frankfurt am Main 1. © The Financial Times Ltd, 1987.
FINANCIAL TIMES, US\$ No. 100640, published daily except Sundays and holidays. U.S. subscription rates \$38.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 57th Street, New York, N.Y. 10022.

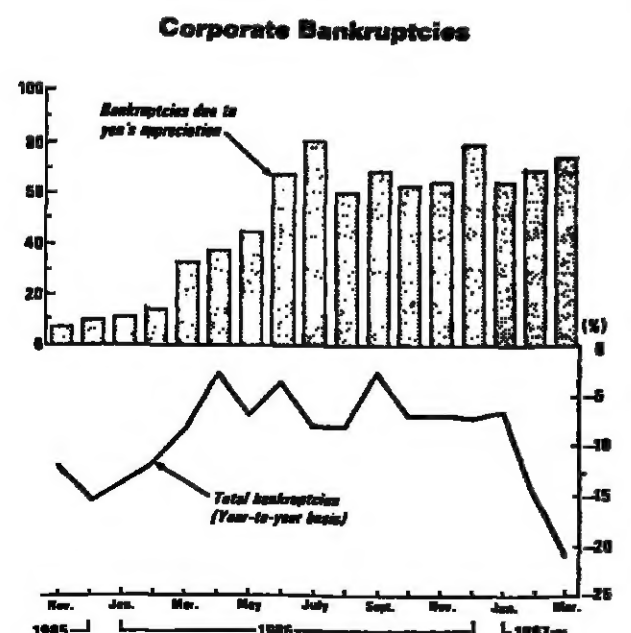
DKB ECONOMIC REPORT

Positive fiscal policy needed for expanding domestic demand

With the continuing rise of the yen, now entering into the ¥130-per-dollar level, the economic climate has become further stagnated, even though there had been some signs of recovery at the beginning of the year. For example, the Producers Manufacturing Forecast Index (surveyed quarterly) shows a 2.4% decline in April, with only a 0.1% rise in May, on a month-to-month basis. In addition to the upward trend in the yen, trade friction is likely to intensify following the announcement of U.S. retaliatory measures related to semiconductor exports. Since the first quarter of 1986 Japan's export volume has continued to decline and import volume to increase. Nevertheless, as the yen continued to rise, the J-curve effect produced an increase in the trade surplus which exceeded US\$100 billion for fiscal 1986. With this huge surplus, equivalent to ¥15 trillion or 4% of the GNP, Japan has received mounting criticism from various nations, with trade friction spreading beyond the United States to Europe.

Corporate bankruptcies

Under the severe effects of the rising yen and growing trade frictions, the environment for export and manufacturing industries is becoming increasingly serious. A variety of countermeasures to ensure their survival have been adopted, including corporate rationalization efforts, investment overseas, cultivation of new markets and advancement into new business fields.

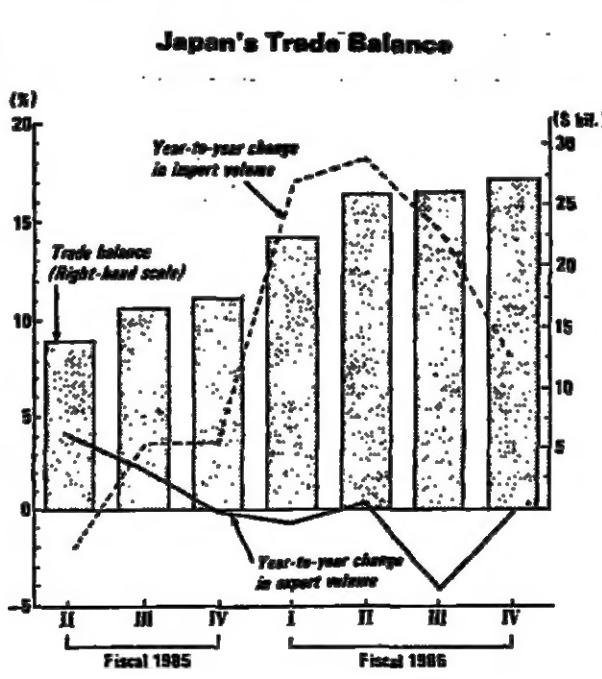


Source: Tokyo Shoko Research, Ltd.

ment into new business fields. Yet industries are increasingly abandoning such projects in the face of the relentless appreciation of the yen. In fact, nearly 850 companies declared bankruptcy attributable to the yen's appreciation. In the 17 months between November 1985 and March 1987, sixty to eighty of these bankruptcy cases have been reported every month since June 1986. (In comparison, a survey by Tokyo Shoko Research showed only 435 companies filing for bankruptcy due to the yen's rise in the 20 months from July 1977 to November 1979, the last period in which there was a dramatic rise in the number of bankruptcy cases.) However, in spite of the severe economic situation, the overall number of corporate bankruptcy cases continues to decline on a year-to-year basis. The low number of overall corporate bankruptcy cases is due to the influence of the easy money policy. This policy makes it easier for industries to conduct fund-raising activities and to maintain their cash flow through the management of hidden assets which benefit from rising land and stock prices. This easy money trend is expected to continue, but it is unlikely that the yen's appreciation and current trade frictions will soon come to an end. Under these circumstances, the business environment is expected to remain serious.

Positive fiscal policy

The slump in the manufacturing sector has had a negative impact on household income through adjustments in employment. The total number of employed people increased only 0.5% in the January-March period on a year-to-year basis compared with a 2.0% rise during the July-September period and a 1.1% rise during the



Note: Trade balance is seasonally adjusted. Sources: Ministry of Finance, Bank of Japan

October-December period. Moreover, under the deflationary effects of the strong yen, the spring union negotiations gave priority to employment over wage increases, with the result that wages rose by only 3%, about 1% point less than in the previous year. These declining conditions in employment and income do not encourage an optimistic view of future domestic demand including personal consumption and housing investment which have been supporting businesses. For this reason, drastic countermeasures through governmental policy are required. The expansion of domestic demand has become an urgent issue not only from the viewpoint of international cooperation but also to counterbalance domestic deflationary pressures.

However, even with the anticipated implementation of stimulative measures, it is difficult to entertain high expectations from financial policies. As mentioned above, monetary policies are already sufficient. Surplus money encourages land and stock investments and rather contorts the actual economic situation; take for example, the high increase in land

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EUROPEAN NEWS

West German steelmen step up protests

BY DAVID MARSH IN BONN

IG METALL, the West German metalworkers union, yesterday stepped up protests over threatened layoffs in the country's steelworks as the Bonn Government put off until September a decision on more cash for the industry.

An estimated 12,000 steelworkers from all over the industrialised state of North Rhine Westphalia marched yesterday on the Duisburg headquarters of Thyssen, the country's premier steelmaker. The protest was called to coincide with a meeting of Thyssen's supervisory board which was due to deliberate on plans to run down by 6,000 its workforce in the steel towns of Hattingen and Oberhausen.

Mr Martin Bangemann, the Economics Minister, meanwhile confirmed that the Government would make available an extra DM 180m (\$61m) between 1988 and 1990 to cushion the impact of short-time working in the steel industry. But he said a decision would only be made in the autumn on larger payments, possibly rising to as much as between DM 700m

and DM 900m, requested by both steel companies and IG Metall to help restructuring in the industry.

Mr Norbert Blum, the Labour Minister, intensified criticism of the steel companies' workforce reduction plans, saying that a confirmation of these proposals would undermine consultative efforts to solve the steel crisis.

Mr Blum at the weekend met Mr Karl-Heinz Narjes, West Germany's EC Commissioner responsible for industry, to try to win more understanding in Brussels for the plight of the West German industry.

In an interview yesterday with the daily Die Welt, Mr Blum reiterated that he would use "all means" to combat "mass redundancies" in the steel sector. He also denied claims from the Social Democratic Party-led government of North Rhine Westphalia that Bonn was neglecting the Ruhr and giving financial priority instead to hard pressed shipbuilding areas in north Germany.

David Marsh reports on a battle to save jobs in North Rhine Westphalia's coal and steel industries

Rau takes the fight for jobs to the heart of Bonn

MR JOHANNES RAU the Junty Prime Minister of North Rhine Westphalia, West Germany's most populous state, has a three-cornered fight on his hands which illustrates the complications facing regional leaders in the country's federal political system.

Mr Rau, who was the Social Democratic Party's (SPD) unsuccessful candidate for the chancellorship in January's general election, ran into difficulties during the run-up to the poll because he lacked a strong power base in Bonn.

One of the peculiarities of the Federal Republic's structure is that the North Rhine Westphalia capital of Düsseldorf — only three quarters of an hour away from Bonn on the autobahn — is a political world apart.

Five months after an election which he seems quite relieved not to have won, Mr Rau is now preparing to spend much more time in the federal capital. A man who, even in private conversation, can sometimes adopt the tone of a revivalist preacher, he will be adapting his oratory to smoke-filled rooms in a bid to hack through a knot of problems which cannot be solved in Düsseldorf alone.

Mr Rau's first priority is the dire position of West Germany's steel and coal industries which are largely centred on his state.

With North Rhine Westphalia's finances badly dented by stagnating economic activity on the Ruhr, Mr Rau is seeking funds from Mr Helmut Kohl's centre-right coalition in Bonn to try to ease the consequences of growing unemployment.

The optimists, says Mr Rau, estimate that 20,000 steel jobs will be lost in the state during the next few years—the pessimists, more than 30,000.

The attempt to find replacement jobs and to attenuate social hardship is bound to mean compromise with Bonn. This explains why Mr Rau, a moderate among SPD leaders who aims for the middle ground of the electorate, has warned that the SPD has no chance of using his state as a bastion from which to wage any aggressive campaigns against Bonn.

Mr Rau's second battle is over the future of the SPD itself. One of the party's two vice chairmen (along with Mr Oskar Lafontaine, Prime Minister of the Saarland), he is now in effect the SPD's second-in-command to Mr Hans-Jochen Vogel, who was confirmed as the new chairman last week.

Although he paid an emotional and certainly sincere tribute to Mr Willy Brandt, the partying chairman, at the SPD's special conference last Sunday, Mr Rau has undoubtedly won tactical leeway within the party



Mr Johannes Rau: his pre-election strategy was vindicated

now that Mr Brandt has left the stage. Above all, his pre-election strategy has been vindicated of refusing to countenance a coalition between the SPD and the Greens ecology party. Mr Brandt's flirtation with the Greens was one of the reasons why he and Mr Rau fell out

in the months before the January poll.

Mr Rau certainly does not rule out the idea of all forms of co-operation with the Greens. As he puts it, the mayor of Wuppertal, where he lives, is from the Greens—"and I haven't moved out." But the Greens have moved decisively in the direction of left-wing fundamentalism in the last few months.

In addition, the prospect of a coalition government in the city of Hamburg between the SPD and the Liberal Free Democratic Party (FDP)—the first such alliance since the Bonn SPD-FDP coalition collapsed in autumn 1983—has underlined that the SPD is open to partnerships on both left and right.

Mr Rau wants to ram home the message now being broadcast by Mr Vogel and Mr Lafontaine that the only way for the SPD to recover its fading electoral fortunes is for it to abandon talk of a link-up between the Greens and fight for votes on its own merits.

The question of votes is Mr Rau's third headache. He faces the next North Rhine Westphalia state election in the spring of 1990—and in West Germany, electoral planning starts early.

His likely opponent from Mr Kohl's Christian Democratic Union (CDU) will be Mr Norbert Blum, the Bonn Employment Minister, who has just

taken over as the CDU's chairman in North Rhine Westphalia.

Mr Rau says that Mr Blum—with whom he gets on well in private—would be a worthy opponent. He jokes that he is already looking forward to the next candidate after Mr Blum is beaten.

But Mr Rau knows that Mr Blum, who is able to use his place in the Bonn government to influence his fortunes in the coal and steel state, represents a considerable threat.

Mr Blum, on the reformist wing of the CDU and with strong trade union links, has already mounted a campaign to persuade the Ruhr steel companies to call off big forced redundancy programmes announced earlier this year.

Following a top-level meeting last week between the Government, steel bosses and the IG Metall trade union, a compromise is within sight under which the steel companies will water down lay-off plans in return for more public sector funding to aid restructuring.

If accord is reached, Mr Blum will win a good deal of the credit—and the CDU will have inched further ahead in its strategy to win working-class votes in the Federal Republic's fading industrial heartlands.

Ankara warns EC envoys on European support for Kurds

BY DAVID BARCHARD IN ISMIR

WITH NATIONAL passions still running high after last weekend's massacre at Pinarck in eastern Turkey in which Kurdish terrorists killed 31 villagers, the Turkish Foreign Ministry in Ankara yesterday summoned ambassadors of EC member states to issue a warning about European support for Kurdish groups.

Turkey is believed to feel that a resolution adopted by the European Parliament last Friday, which condemned the alleged genocide of Armenians in eastern Turkey during the First World War and referred to the existence of a Kurdish problem in the country today,

was an encouragement to the terrorists. The resolution spurred President Kenan Evren on Monday to make the strongest criticism of the West and the North Atlantic Treaty Organisation heard in Turkey for the past quarter century.

The President said that the alliance was tolerating people who wanted to take territory from Turkey. "Even the Warsaw Pact makes no such demands on Turkey," he said. "Nato will have to be reassessed. We did not go into Nato for this."

"What lies behind this is a religious difference," the President said. "They (the countries

of Europe) are all Christian and we are Moslem." It was the first time in living memory that any Turkish leader has invoked the religious difference between his country and Europe in public.

Diplomats who were summoned to the Foreign Ministry in Ankara yesterday admit that sensitivities in Turkey are now severely inflamed. On the other hand, some dispute the link between the European Parliament resolution and the Kurdish massacres, while pointing out that European governments will not find it easy to restrain discussion of the problem in their own parliaments and mass media as Turkey appears to wish.

Cyprus urged to liberalise its economy

By Andreas Hadjipapas in Nicosia

THE CENTRAL bank of Cyprus has called for efforts to further liberalise the economy in order to achieve higher growth. In its annual report, the bank says economic management in Cyprus is largely obstructed by structural rigidities.

It mentions the 9 per cent ceiling on lending rates, the problem of subsidies of agricultural products and the automatic indexing of wages and salaries, and says the present favourable economic situation offers "an excellent opportunity to remove these rigidities or at least to take steps to minimise their impact before their destabilising effects are set in motion."

Drug fight guidelines watered down

BY CHRISTIAN TYLER IN VIENNA

DELEGATES to a UN Conference on the drugs problem were last night putting the final touches to a compendium of guidelines which it is hoped will strengthen international co-operation in the control of a \$300bn criminal industry.

The conference, the biggest of its kind ever staged, is designed both to alert the world to a near-epidemic of drug abuse and to warn traffickers that detection and punishment will be intensified. But the guidelines being worked out here will not be mandatory. Their force was further weakened when countries with widely different judicial systems and religions this week objected to the imperative tone of the language.

The compendium, which is being described here as a

"recipe book" of measures, is due to be formally adopted later this week by a full session of the more than 100 countries represented. Delegates are also discussing a final declaration of intent to step up the worldwide fight against growers, manufacturers and dealers.

The main emphasis of the debate so far has been on detection and punishment, including the forfeiture of racketeers' profits.

The US Assistant Secretary of State, Ms Ann Wrobleksi, said yesterday that Bolivia must push ahead with eradicating its coca crops to secure a major aid deal aimed at cutting cocaine supplies flooding on to the market, Reuter reports. The aid deal, worth about \$75m, would form a significant contribution to a La Paz government plan to slash Bolivia's output of coca, the raw material for up to half the world's supplies of cocaine.

That move was reinforced by Mr John Whitehead, US deputy Secretary of State and current head of the American delegation, when yesterday he expressed his admiration for the deterrent effect of Malaysia's death penalty for drug runners. A move by the Dutch to switch the emphasis away from enforcement and towards education and assessment was rejected during a committee discussion of the guidelines. The Netherlands

lands, in line with its own national policy, regards drug abuse as a health problem just as much as an enforcement one. Its delegation wanted the UN to distinguish between "soft" drugs like cannabis and "hard" drugs like cocaine, heroine and the laboratory equivalents.

There has been broad unanimity so far. However, debate on the proposed declaration suggested an undercurrent of disagreement between North and South. Some Latin American countries, such as Bolivia, Peru and Colombia, whose economies are sustained by illegal cultivation of the coca bean (the basis of cocaine), argued that responsibility for drugs control lay mainly with the rich countries where demand is greatest. The nine-day conference ends on Friday.

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OVERSEAS NEWS

Zimbabwe to drop safeguards for whites

By Tony Hawkins in Harare

SOME OF the constitutional safeguards in the 1980 Lancaster House constitution designed to protect the white minority in Zimbabwe are to be abolished this year. Announcing this in his speech from the throne opening the new session of the Zimbabwe parliament yesterday, President Canaan Banana confirmed that with the expiry of the seven-year period during which racial representation was entrenched in the constitution, the Government would abolish racial representation in both the National Assembly and the Senate.

Dr Edson Zvobgo, the leader of the House, said that in addition to the abolition of the 20-entrenched white seats, the Government would also introduce legislation to establish an executive presidency and to abolish the Senate thereby creating a single-chamber parliament. But the Senate would only be abolished at the time of the 1990 general elections.

There is also little concern among whites at the abolition of their privileged representation, though a good deal of scepticism about the mechanism that will be used to bring "acceptable" whites into the assembly. As one opposition MP put it: "They will be chosen by Mr Mugabe to represent the whites which will place them in an impossible position."

Ministers said the 20 white members of parliament in the 100-seat National Assembly and the 10 senators in the upper house would be replaced by members elected by the remaining 80 members of parliament. This will sidestep the need to hold new general elections. It is not clear how many white MPs will be allocated seats under the new dispensation, but with the whites accounting for less than 10 per cent of the population, there are unlikely to be more than 10 minority representatives at the most.

On the economic front, President Banana promised increased state participation in the manufacturing industry primarily in the intermediate and capital goods sectors. The Government would start its rehabilitation programme at the Zimco steelworks which would include the establishment of downstream investment substitution projects in steel.

Trial which offers a glimpse of Algerian sympathies

A Correspondent reports on a court case against Islamic militants

THE largest ever trial of radical Islamic opponents of President Chadli Benjedid's regime opened on June 15 before the State Security Court in Medea, 45 miles south-west of Algiers. The charges all arise out of an extraordinary attempt by a handful of Islamic militants led by Mustapha Bouyali, a 45-year-old war veteran, to wage a guerrilla struggle against the Government in the Atlas mountains near Larba, a small town 15 miles south of the capital.

The trial promises to be long and dramatic: 49 defence counsel have been retained to represent the 202 accused, four of whom are being tried in absentia. Of the remaining 198, 20 are accused of belonging to Bouyali's *maquis* and face charges ranging from criminal association and conspiracy against the state to armed robbery and murder, capital offences in Algeria. The other defendants are accused of complicity and withholding information from the security forces.

Bouyali himself was killed in an ambush last January, but not before he had led the security forces a dance for more than two years. His band began its career on August 21, 1985 by robbing a factory near Algiers



of its \$110,000 payroll. Five northern foot of the Atlas later it mounted a daring attack on the police barracks at Souma, 12 miles west of Larba, in which a policeman was killed and guns and ammunition stolen.

The *gendarmes nationaux* captured three of his men on September 11, a success quickly cancelled by a shoot-out in the mountains in which five *gendarmes* were killed. One of

Bouyali's followers was also killed, two others were wounded and a fourth captured, but strong-arm tactics against rival Bouyali and the core of his group got away.

In fact, the story has a longer history: Bouyali was already on the run by April 1985 when, at a trial of 135 Islamic radicals at Medea, he was among five defendants sentenced to life imprisonment in absentia. Since most of the other defendants on that occasion had been in custody since late 1982, Bouyali seems to have given the police the slip for at least four years.

That he was able to do so undoubtedly owed much to the tacit sympathy of the local population. The region south of Larba, between Larba and Tablat, is classic guerrilla country. The tortuous road which winds up the mountain from Larba to Sakamody was especially dreaded by the French army during the revolution and it was here that Bouyali, a native of the region, organised his small but effective *maquis*.

Larba has long been notorious for its Islamic sym-

panies. Situated at the foot of the mountains, it has received a steady influx of rural migrants from the surrounding hills and the impoverished districts of Tablat, Beni Slimane and Sour el Ghazlane further south. For these newcomers, mostly uneducated and impervious to the appeal of more modernist brands of opposition politics, Islamic radicalism has provided a vocabulary in which to express their resentment at their relative deprivation, situated as they are within sight of the freshpots of Algiers yet denied by the critical state of the economy any prospect of realising their material aspirations. It has also furnished a much-needed sense of community.

The Bouyali affair is thus probably to be interpreted as a peculiar local spin-off, rather than a development, of the wider Islamic movement in Algeria. This movement initially developed in opposition to the Socialist orientation of the Boumediene Government in the mid-1970s and concentrated on agitation in the universities. It has frequently used

opposition tendencies (especially the student left and the implicitly secular "Berberist" movement based on the Kabyle minority), but the resort to urban terrorism and assassination characteristic of Islamic radicalism in the Middle East has been rigorously eschewed and Bouyali's venture into rural guerrilla tactics has so far had no imitators.

By late 1982, the Islamic movement as a whole had begun to overreach itself. The Chadli regime had tolerated it while it confined itself to mass agitation directed mainly against the "Berberists" and the left. When these other sources of opposition had been reduced, the Government decided the Islamic movement had outlived its usefulness and cracked down hard, arresting most of its leaders between November 1982 and January 1983.

Since then, the Government has made significant concessions to the revival of Islamic sentiments in the society at large. An explicit Islamic family code became law in June 1984 and the revised National

Charter ratified by a referendum in January 1986 placed fresh emphasis upon the Islamic character of the state. As a result, although the Islamic movement has survived underground and has proved capable of mobilising the occasional demonstration, its political threat has been largely neutralised. It is the essentially secular, liberal-democratic and human rights tendencies in the Algerian opposition which have been making the running in the last two years.

In this context the Bouyali *maquis* appears an isolated affair. While it probably took its Islamic ideology in earnest, this stance is likely to have expressed something more mundane, the bitterness of war veterans towards a regime in which they had no place and which claims the mantle of the revolution while neglecting the rural poor in a region which suffered severely during the war.

The state prosecutor will undoubtedly call for exemplary sentences against Bouyali's fellow fighters, but the majority of the defendants at Medea will be hoping to be treated leniently on the eve of the 25th anniversary of independence on July 5.

Israel warned of danger to navy

THE commander of the Israeli Navy yesterday pressed the Government to allocate \$1.5bn (940m) for planned new missile boats and submarines, warning failure to do so would be tantamount to scrapping the navy. Reuter reports from Tel Aviv.

Rear-Admiral Avraham Ben-Shoshan told a news conference the Government's failure to decide whether to continue a multi-billion dollar Lavi warplane project was delaying allocating funds for the new ships.

"The decision has been made. The navy is going to have four Saars (missile boats) and three submarines by 1995. The only problem is... allocation of the money."

Uganda debt accord

The Paris Club of bilateral and multilateral aid donors has rescheduled all the debt repayments Uganda should have made in the financial year starting July 1. Mr Chrispus Kiyonga, the Finance Minister, said, Reuter writes from Kampala.

In a statement read on Radio Uganda last night, Mr Kiyonga said the Government would pay back the money in 18 six-monthly instalments between June 1994 and December 2004.

Sharjah build-up

Helicopter gunships circled Government Square and palace barricades were strengthened yesterday as the leader of the palace coup refused to return control of Sharjah to his younger brother. AP writes from Sharjah. Sheikh Abdul Aziz bin Mohammed al-Qasbi was quoted as saying he would not relinquish control without a power-sharing agreement.

Gurkha crack-down

Authorities sent para-military police reinforcements to the Gurkha state in north-east India, Reuter reports from New Delhi. The Chief Minister of neighbouring Sikkim said yesterday the Gurkha campaign threatened to cut transport of essential supplies to his isolated northern state.

Close associate of Hu moved in China reshuffle

By Robert Thomson in Peking

A SENIOR Communist Party official and close associate of the dumped Chinese party General-Secretary, Hu Yaobang, has been moved sideways in a reshuffle of senior ministers that reflects the continuing turbulence in the party.

Wei Jianxing, 56, has lost the sensitive post of director of the party's organisation department after only two years in the job, and been appointed to head the newly-

formed Ministry of Supervision.

Mr Wei was plucked from relative obscurity in Harbin, in northern China, to head the department, and has been mentioned as one of several senior officials with very close ties to Mr Hu.

The new organisation department chief is Song Ping, a reformer with a solid background as minister in charge of the state planning commission, and therefore

less open to allegations that he is a beneficiary of Hu Yaobang's patronage.

In turn, Mr Song will be replaced by a vice-premier, Yao Yilin, 70, who now seems out of the running for the senior posts to be decided at a crucial party conference in October. He is a successor to Mr Yaobang will be appointed.

The head of the organisation department oversees personnel movements and has a

role in enforcing party discipline, the lack of which has been attacked regularly in recent months as part of a drive against "bourgeois liberalism".

But Wei Jianxing has not been disgraced. The newly formed Ministry of Supervision will oversee the work and discipline of government officials.

As well as a new party chief, the October meeting will pave the way for the ap-

pointment of a new premier to replace the present premier, Zhao Ziyang, who is likely to take the top party post.

Diplomats say Chinese politics has entered a "compromise phase" with the various factions bargaining for key appointments in the lead-up to the party conference. A fierce campaign against western influence has waned but reformers are still on the defensive.

S Korean rivals to meet

Chun Doo Hwan, worn down by two weeks of political turmoil, will meet long-shunned dissident Kim Young Sam today in an unprecedented concession to the opposition, Mr Kim's aides said yesterday. Reuter reports from Seoul.

Mr Kim's aides said President Chun's adviser visited Mr Kim at his home to present a compromise proposal that will pave the way for the "summit meeting" without meeting preconditions set by the opposi-

tion Reunification Democratic Party. They said Mr Kim accepted the compromise, which will allow him to hold talks with his fellow dissident Mr Kim Dae Jung.

The President's adviser assured Kim Young Sam that during their talks, Mr Chun would positively respond to opposition demands that the house arrest of Mr Kim Dae Jung be lifted and demonstrators arrested over the past two weeks be freed.

Aid for India to be increased

By David Housego in Paris

WESTERN DONOR nations yesterday decided to increase aid commitments to India this year by 23 per cent to \$5.4bn (\$3.4bn).

The increase, agreed by the Indian Aid Consortium meeting under World Bank auspices in Paris, includes sharp rises in contributions by both Britain and France as well as

by the Asian Development Bank and the Nordic Investment Bank.

Pledges by IDA, the soft loan window of the World Bank, though up to \$900m from \$600m last year, were still well below the \$1.5bn of commitments in 1980.

The fresh aid pledges came in the context of overall ap-

proval by consortium members of current economic policies in India. Mr S. Venkatarmanan, the Indian Finance Secretary, told the meeting that India's gross national product should rise by 6.7 per cent during the current fiscal year and that the Government expected exports to rise in volume above the 7.5 per cent achieved in 1986-87.

Hawke kicks off election campaign

By Chris Sherwell in Sydney

MR BOB HAWKE, Australia's Prime Minister, yesterday launched his Labor Party campaign for a historic third term in government with a platform emphasising traditional party values, successful economic management and an appeal to voters to "stick together and see it through."

The latest opinion polls show the Labor Party, with about 49 per cent of the vote, some six points ahead of a Liberal-National coalition. Mr John Howard, the Liberal leader, meanwhile, continues to trail Mr Hawke in popular perceptions of their leadership.

Mr Hawke promised that there would be no new taxes and no tax increases in the next budget, due in September. Pensions would remain fully indexed, and there would be no wage freeze. Lower tax rates, he reminded voters, would come into effect next week. Unveiling his biggest election give-away, Mr Hawke produced an assistance package worth A\$405m in a full year to help

AMERICAN NEWS

Mexican governing party expels faction leaders

By David Gardner in Mexico City

AFTER THREE months of dithering, Mexico's Institutional Revolutionary Party (PRI) has taken the plunge and expelled the two main leaders of the dissident Democratic Current within its ranks.

Mr Cuauhtemoc Cardenas, a former state governor and senator and son of the revered 1930s president Lázaro Cárdenas, and Mr Porfirio Muñoz Ledo, former PRI president and Education and Labour Minister, were yesterday formally placed outside the party pale.

The measure makes it more likely that the Current will openly challenge President Miguel de la Madrid's right to designate his successor, due to be named in the early autumn and elected next summer. Mr Cardenas, in this event, would flout the leadership and seek the PRI nomination himself.

The full PRI leadership has again skirted round the mechanism of formal expulsion—last used in 1935—in what is likely to be the vain hope of avoiding a long procedural wrangle and public debate over the democratisation measures and economic reforms sought by Current.

A similar manoeuvre against Mr Cardenas in March 1986 when the former governor simply ignored it and took his case to the party rank and file around the country. The PRI leadership also went on an intensive three-month regional campaign and eventually concluded the Current had potentially dangerous drawing power, despite systematic attempts by the central demand of the



De la Madrid: due to leave office

all levels to close doors to the dissidents.

The move comes after a crescendo of anathemas orchestrated over the past two weeks, with calls for expulsion of the Current from dozens of state governors and PRI regional leaders across the country, and leaders of the party's corporatist "three sectors", the workers, peasants and so-called popular sections into which it is divided.

Mr Muñoz Ledo, in an interview with the FT last week when he evidently savoured the possibility of being expelled, said he thought the leadership would "take an arbitrary decision short of expulsion... which would be too long and messy. But we will just reject it."

Mexico's leading daily, the pro-government *Excelsior*, yesterday devoted most of its front page and three editorials to the PRI measure, accusing the Current of impatience, disrespect for form and lack of vision. It also carried two scathing articles, one trailed on the front page, by associates of Mr Alfredo del Mazo, the Energy Minister and a front-runner in the internal party contest to succeed Mr de la Madrid.

● Mexico must create 186,000 jobs a month, or 900,000 by the end of the year, to avoid a worsening of the economic crisis and greater social pressures, Mr Vincente Bortoni, president of the National Confederation of Industrial Associations, said. AP/DJ reports from Mexico City.

Argentine military charges dropped

By Tim Coome in Buenos Aires

THE ARGENTINE government's controversial "due obedience" law was ruled constitutional by the Supreme Court early yesterday. The ruling means that charges will be dropped against most of the 370 military and police personnel accused of crimes of torture and torture, committed during the military regime of 1976 to 1982.

Only 30 to 50 senior officers, most of them now retired, and who were then in charge of military operations, will continue to face charges.

A constitutional appeal against the law, which was approved by the congress at the beginning of the month, was seen as the last resort of human rights organisations and families of the victims of some 9,000 "disappeared" political prisoners to try and prevent identified torturers and murderers from escaping justice.

The due obedience law makes only the senior officers responsible for the crimes committed by junior ranks. In its ruling the supreme court also overturned sentences passed in December last year by the Buenos Aires federal court against a police commissioner, a police doctor and a police sergeant.

The three were condemned on charges of homicide and torture and received sentences of 23 years, six years and four years imprisonment respectively, but will now be released.

During his trial the police commissioner, Mr Miguel Etchebeate, made no attempt to deny responsibility for the crimes with which he was charged. Instead he told the court: "Our fight was just." He went on to threaten the judges. He said: "I am aware that one day you are going to have to answer for what you have decided, and be aware also that whether you like it or not, you will have to answer before on earth."

PRESIDENT WARNS GUERRILLAS OF END TO TRUCE IF ATTACKS CONTINUE

Colombian ceasefire under threat

By Sarita Kendall in Bogota

THE FRAGILE truce between the Colombian authorities and guerrillas of the Revolutionary Armed Forces of Colombia (FARC) is in danger of disintegrating.

President Virgilio Barco has warned that future attacks on the military or police will signal the end of the ceasefire in the region where the attack takes place.

He said this had already happened in Caqueta, where 26 soldiers and one civilian were killed last week in a guerrilla ambush on two trucks. Army tanks and combat troops have already moved into the area.

The FARC leadership lamented the ambush but did not condemn it and tacitly agreed that it had been carried out by the 14th and 15th FARC fronts. Soldiers who died in the massacre belonged to an army brigade which was building and repairing roads in the eastern lowlands of Colombia.

During the past few days, political parties and numerous other organisations have been calling on the Government to revise the ceasefire signed by former president Belisario Betancur three years ago.

The Government and the FARC—Colombia's biggest guerrilla move-

ment—have said they are willing to continue negotiating for peace. But Mr Barco stressed in his speech to the nation on Monday that future agreements depended on demobilisation and disarmament by the guerrillas.

Although his speech constitutes a fundamental change in the Government's peace policy, rehabilitation programmes still stand.

Colombia is looking for about \$1bn in fresh credit to finance projects in poverty-stricken urban and rural areas.

Since the ceasefire came into ef-

fect, it has been violated repeatedly by both sides; it did not include any provision for disarmament but it did promise support for guerrillas re-entering civilian life.

Many of those who chose "legal" politics joined the Patriotic Union (UP), an electoral alliance which includes the Colombian Communist Party.

According to the UP, more than 300 of its congressmen, councillors and local leaders have been murdered. After last week's ambush, bombs exploded in UP and Communist Party offices.

Bahamas opposition rejects poll result

By William Hall in New York

THE OPPOSITION Free National Movement (FNM) has rejected the results of last Friday's general election, saying Prime Minister Lynden Pindling's party won the vote through massive fraud, Reuters reports from the Bahamas.

Final unofficial results announced on Sunday by state-run radio showed Mr Pindling winning the right to an unprecedented sixth term in office with a slightly reduced majority in the 49-seat House of Assembly.

In an election dominated by allegations of drug corruption in Mr Pindling's government and counter charges against the FNM, the Progressive Liberal Party (PLP) cap-

tured 31 seats, the FNM 16 and independent candidates won two constituencies, Radio Bahamas reported.

Even Mr Pindling said he was surprised but called it a "great victory" over the US interests and drug barons he said supported the FNM.

But FNM deputy leader Mr Cecil Wallace Whitfield said yesterday that the ruling party won at least 10 seats through fraud.

"We know that the people voted against corruption in government and it is only through the manipulation of the system that we have an apparent defeat of the Free National Movement," he said.

He charged that the voting results were "fraudulently manipulated" from the building that houses the prime minister's office and he called for a police investigation of the election.

In past elections, the FNM has gone to court to challenge PLP victories in some districts with similar fraud charges, but it has had little success.

The election was Mr Pindling's first major test of public reaction to a 1984 report by a royal commission of inquiry, which found drug money reaching into his inner circle of ministers and associates.

The report exonerated Mr Pind-

ling but raised questions about his unexplained personal wealth.

PLP and government officials were attending a "victory rally" last night and were not available for comment.

Over the weekend, PLP chairman Mr Sean McWeeney described the election as fair and orderly. But more than three days after the vote, the parliamentary registrar had not ratified the elections results and declared them official.

Election officials declined to explain the delay.

The PLP had a 32-11 majority in the old House, which consisted of 43 seats.

Administration condemns bill to curb takeovers

By William Hall in New York

THE US yesterday strongly condemned proposed legislation that would severely curb the activities of corporate raiders and reduce the number of contested takeovers in the US.

Dr Beryl Sprinkel, the chairman of the Senate Banking Committee's subcommittee on corporate control, introduced a wide-ranging bill early last month to deal with the so-called "merger mania" which has gripped much of corporate America.

The proposed legislation would severely curb perceived corporate abuses by both corporate raiders and entrenched

managements of companies resisting takeovers.

The use of so-called "greenmail," "poison pills" and "golden parachutes," which are defensive tactics where either one group of shareholders tends to be rewarded at the expense of the rest of the shareholders, or a company assures its continued independence by making an unfriendly takeover prohibitively expensive, would be generally prohibited.

The proposed bill would also

nearly double the time required for a tender offer to remain open, require much faster reporting of shares stakes of 5 per cent or more and provide greater disclosure of the activities of investors making open market purchases.

Several of these provisions would make the task of the corporate raiders much more difficult and Dr Sprinkel more categorical in testimony before the Senate banking committee yesterday that he thought this was a bad move.

Brazil's trade surplus likely to top \$1bn

By Ann Charters in Sao Paulo

BRAZIL'S FOREIGN Trade Agency yesterday announced the largest monthly trade surplus since last September at \$846m for May and indicated that the June surplus is expected to top \$1bn.

Efforts to stimulate exports appear to be yielding results earlier than expected. Many analysts had not projected a return to surpluses topping \$1bn until near the end of the year.

May exports, which totalled \$3.17bn, were led by manufac-

tured products, including \$312m of iron ores and car parts, a strong performance from soybean complex products at \$307m and coffee at \$180m.

Imports were \$1.24bn for the month, led by petroleum at \$376m and wheat at \$17m. Petroleum imports for the year are expected to reach \$4.1bn, up 46 per cent over last year due to higher international prices.

Despite the excellent results for May, the accumulated trade surplus of \$2.1bn for the first

five months of the year is still jobs a month, or 900,000 by the end of the year, to avoid a worsening of the economic crisis and greater social pressures, Mr Vincente Bortoni, president of the National Confederation of Industrial Associations, said. AP/DJ reports from Mexico City.

In another development strikes spread from Rio de Janeiro port, where facilities halted last week, to another three ports, Salvador, Recife and Manaus, as workers demanded a 16 per cent rise for inflation correction denied to employees of state companies. Port workers in Santos, the country's busiest port, may discuss strike action this week.

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VW to build Toyota-designed trucks in 1989

BY ANDREW FISHER IN FRANKFURT AND PAUL TAYLOR IN TOKYO

VOLKSWAGEN will start building Toyota-designed pickup trucks in 1989 under the co-operation deal confirmed by the two companies yesterday, the first in West Germany between a local car group and one from Japan.

VW will invest some DM 90m (\$50m) to re-equip its under-utilised Hanover plant for the task. The deal will secure the jobs of over 300 people.

Production of the one-tonne Hi-Lux truck will fill a gap in VW's product range. The size of the one-tonne truck market in Europe is about 55,000 units a year, and Toyota accounts for over 12,000.

VW has said the contract, which does not include cars, will not affect any makes in Europe. "We are not hurting even any European product and we are not hurting our own product," said Mr Carl Hahn, the chairman.

He added that a high German content was being aimed at "to make it a totally European product." Local content will exceed 50 per cent at the end of the first year, with VW hoping for an eventual 70-70 per cent.

Output will be increased from between 7,000 and 8,000

trucks in 1989 to 15,000 from 1990. Initially, engines, gears, brakes and axles will come from Japan.

Though the deal is the first between a West German motor group and a Japanese company in Germany, Daimler-Benz plans to produce light trucks in Spain in co-operation with Mitsubishi.

VW already has a production agreement with Nissan in Japan to build its large Santana model. Mr Hahn said this would not be affected by the deal with Toyota on the Hi-Lux, which could be used for business "and as an outdoor sportsman's automobile, a gentleman farmer's hobby-horse."

Mr Eiji Toyoda, Toyota's chairman, said the agreement followed detailed negotiations which began 18 months ago. "The move should have mutual merits" for both companies. The decision to build the Hi-Lux truck was based on "the hopeful possibilities for this segment of the market" in Europe.

The Toyota chairman declined to provide any financial details of the deal, but said VW would sell two out of every three trucks produced under the agreement.

Taiwan groups pledge to tackle US deficit

BY NANCY DUNNE IN WASHINGTON

A DELEGATION of executives from 10 state-owned industries in Taiwan said yesterday that they would tackle the US trade deficit through investment of some of the nation's estimated \$58bn in excess foreign reserves.

The delegation stated this as the Senate was preparing to begin debate on a trade bill, which could curtail imports. But the group claimed the timing of the trip was purely coincidental.

The group has decided to invest with US companies in joint ventures, and investment schemes with Taiwan's private

industry. The 18-member mission arrived in New York on June 19 and will travel to 14 states before leaving Los Angeles for Taiwan on July 12. Members planned to meet government officials, representatives of US companies and local organisations.

They intend to discuss a wide range of investment possibilities including facilities for the production of environmental protection equipment, aluminium recycling plants, production of high speed diesel engines, and production of steel-related products.

Companies warn EC on market barriers

By William Dawkins in Brussels

THE HEADS of six of Europe's top companies yesterday warned that more delays in removing barriers to free trade in the EC might hinder their future investment plans.

A delegation led by Mr Umberto Agnelli, vice chairman of Fiat, delivered that message at meetings in Brussels with Mr Jacques Delors, President of the European Commission, and Mr Leo Tindemans, Foreign Minister for Belgium, which holds the chair of the Council of Ministers.

The industrialists told the Commission that the EC's credibility was in doubt while it continued to lag in its efforts to create a free internal market by 1992.

Progress was most urgently needed on proposals to remove physical and administrative barriers at frontiers "to set common product quality standards, bring more international competition to public purchasing, harmonise indirect tax rates, introduce an open market for service industries, and encourage stronger monetary and financial co-operation."

The delegation included Viscount Etienne Davignon, former Industry Commissioner and now a director of the Belgian industrial group, Société Générale, and the heads of Philips, Siemens, BAT Industries, and Telefonica.

They are the leading members of the Internal Market Support Committee, a group of major companies from each of the 12 member-states set up last year to lobby for a more open common market.

In a separate move, the Commission heaped renewed blame on member-states for allowing national arguments to hold up the internal market programme. The Commission has so far put forward 176 proposals out of its plan to dismantle 300 market barriers by 1992, of which the Council of Ministers has only adopted 60.

Mr Willy de Clercq, Commissioner for external trade, told a conference in Hamburg yesterday that Europe would lose the competition battle at world level if progress on the internal market did not improve quickly.

Peter Blackburn reports on France's trading links with members of the CFA zone History gives France an edge in Africa

As the Ivory Coast sinks into another financial crisis one thing is certain: French champagne will continue to be readily available in Abidjan's well-stocked supermarkets. Unlike its West African Anglophone neighbours, the Ivory Coast has never experienced shortages even of luxury items. Its convertible CFA franc currency, close French connection and a large Lebanese trading community have ensured that the country is well supplied with a wide range of goods.

France continues to enjoy privileged and profitable trading ties with the Ivory Coast and the other 13 members of the CFA zone nearly three decades after these countries gained political independence. Last year France recorded a trade surplus of FF 20.7bn (\$3.4bn) with Africa despite an overall trade deficit of FF 65.8bn (\$10.9bn), according to official French figures.

However, France's three main African trading partners—Algeria, Nigeria and Morocco—are outside the CFA zone. The trade surplus was the first in four years and followed a FF 0.7bn (\$117m) deficit in 1986. The spectacular reversal was due mainly to a sharp fall in French oil imports, especially from Nigeria, Libya, Egypt and Cameroon. Imports from South

Africa, mainly strategic metals, fell 41 per cent to FF 3.4bn (\$570m) as the country slipped to sixth major supplier.

Some critics say that France's trade with Africa, especially sub-Saharan Africa, is still "colonial" in character. They point out that France imports essentially raw materials in exchange for manufactured goods. Africa's importance as a source of raw materials is shown by the fact that it provides 90 per cent of French supplies of manganese, 86 per cent of aluminium, 63 per cent of phosphates, 48 per cent of its uranium as well as 33 per cent of its oil. In addition, Africa provides about 33 per cent of French copper and 25 per cent of iron ore supplies. Most of the manganese is supplied by Gabon which, with Niger, is also an important supplier of uranium.

Nigeria, Algeria, Libya and Cameroon are the main suppliers of oil and gas. Phosphates are imported mainly from Morocco, Senegal, Tunisia and Togo. Copper is imported from Zaire and Zambia and iron ore from Mauritania and Liberia. French exports also fell last year but by only 14.3 per cent to CFA 79bn (\$13.2bn) as Africa remained France's most important export market outside Europe.

The fall in French exports to Africa was mainly due to the decline in purchases by oil producers. However Africa is still an important export market for French flour, pharmaceuticals and railway and mechanical equipment. Algeria remained easily the

French markets. Japanese cars have been particularly successful. In Ivory Coast the French market share has dwindled to 31 per cent compared with over 50 per cent at independence in 1960. "The decline has been checked since 1980 but there is

French companies continue to enjoy several strong advantages. The triple devaluation of the French franc during the past six years has reinforced the dependence of the CFA zone on France while the French language is another barrier, especially for Anglophone companies

largest French export market in Africa, importing FF 15.9bn (\$2.6bn) of goods, more than double the value of Morocco, the second most important. Cameroon was the most important sub-Saharan market with FF 9bn of imports, ahead of Ivory Coast with FF 4.2bn and Nigeria with FF 3.4bn. France remains dominant in Francophone African markets with over 40 per cent of the Cameroon market and nearly 60 per cent of Gabon's. However European, American and Japanese competitors have gradually managed to make inroads into several traditional

no room for complacency," a French trade official in Abidjan said.

American oil companies and banks have successfully penetrated the Ivorian market and American interest was confirmed by the first US trade fair in sub-Saharan Africa held in Abidjan recently. The US is the second major supplier to the \$2bn a year Ivorian market and the depreciation of the dollar has helped to make American companies more competitive.

"With a bit of extra effort more business can be won here," Mr Dennis Kux, the US ambassador to the Ivory Coast,

said. British companies have, however, made little attempt to penetrate Ivorian and other Francophone markets. They account for less than 3 per cent of the over \$11bn a year of export trade. French companies continue to enjoy several strong advantages. The triple devaluation of the French franc during the past six years has reinforced the dependence of the CFA zone on France, bankers point out. The French language is another barrier, especially for Anglophone companies. French technical advisers to African governments and the strong official support for French companies are other barriers, observers say.

Despite the advantage of being paid in "real money" many British companies regard the Francophone markets as "too small" and the French competition "too strong." However there are also signs that French exporters and investors, discouraged by the difficulties of doing business in debt and crisis-stricken Africa, are being attracted by the large Asian markets, especially China. Although Asia accounts for only 5 per cent of French exports — against nearly 10 per cent for Africa — the growth potential is dazzling, French officials say.

Chinese trade officials held in corruption drive

BY ROBERT THOMSON IN PEKING

TWO SENIOR Chinese trade officials have been arrested for accepting a car each from a Hong Kong company which was not named, and allowed the importation of the second-hand equipment in breach of the joint venture contract.

The governor of Yunnan, He Zhiqiang, said the case reflected the "undesirable work style" of some cadres in the province, and he revealed that other officials had allowed the arrested pair to import the equipment after having been given watches by them.

Meanwhile, the National People's Congress standing committee, an elite group of Chinese parliamentarians, yesterday passed a law on technical copyright on imported and invented technology.

Airlines link for information system

By John Wicks in Zurich

THREE airlines — Swissair, British Airways and KLM — are co-operating in the development of a major international information distribution system.

The system, details of which are to be presented at a July 10 conference of the Association of European Airlines (AEA), is said by Swissair to be aimed at providing European carriers and travel agents with a "comprehensive, state-of-the-art" service.

Available to all European airlines, it will incorporate not only flight reservations but also such related facilities as hotel, car rental, rail travel and tour bookings.

Japan may hit back at EC on 'dumping' move

BY PETER BRUCE IN TOKYO

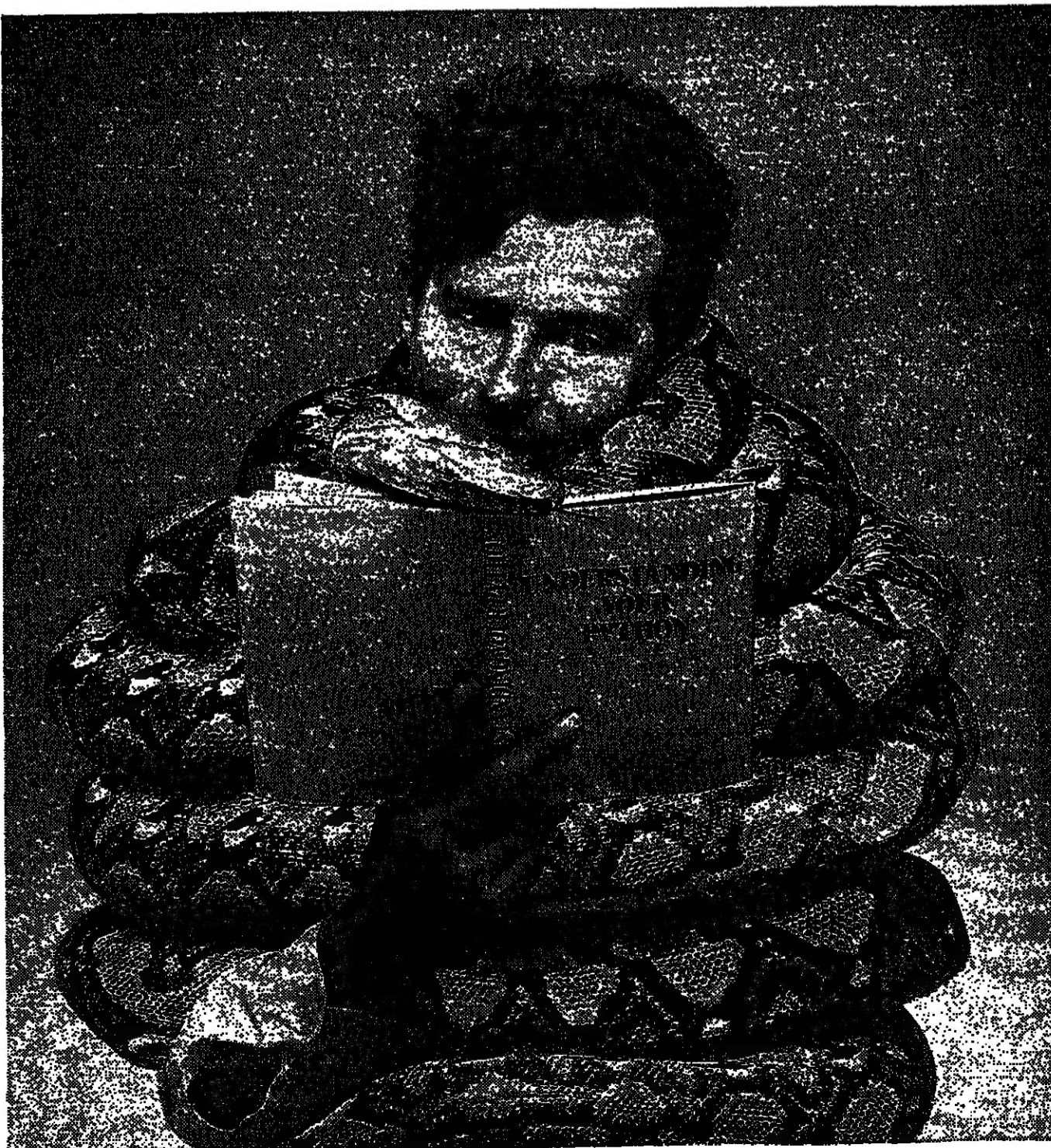
JAPAN yesterday threatened to retaliate against the European Community's decision on Monday to extend anti-dumping duties to the components of products made or assembled in the EC.

Japanese photocopier producers greeted the EC move with predictable dismay. Toshiba said it would have to raise the local content of the 100,000 copiers it produces each year at its French plant.

Minolta said it was not sure it could meet the new 40 per cent local content minimum at its West German plant. European components were not always reliable, the company said.

The EC decision is, however, unlikely to hurt Japanese companies producing video-cassette recorders in Community countries.

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FT24/5

MANAGEMENT

BRITISH COMPANIES under-spend on training; few employers think training is central to their corporate strategy, most are complacent about the amount of training they do; senior executives rarely know much about their company's training programme; few believe training is directly linked to profitability, and there is little pressure on companies continually to improve their training.

These were the damning conclusions of "A Challenge to Complacency" the Coopers and Lybrand report on British employers' attitudes to training, published in November 1985.

While the report's criticisms may still apply to a large number of companies, Jaguar, the top-of-the-market car manufacturer, appears to be a model for the way a company can swiftly develop a wide-ranging, effective training policy.

Fred Morton, the company's training manager, says: "In 1980 we were still training as if we were in the 1950s: in spite of our reputation for engineering excellence we did not have a programme to upgrade technical skills. In the last seven years we have gone through 30 years' worth of development."

Jaguar's programme is impressive; and not just for its range. It covers customer service in the showroom to technical expertise in product design. There are four distinct training programmes: staff, technical staff, and managers.

But over the past seven years the training programme has both expanded and become more directed. It is now a central part of the company's development strategy, says Morton. "It is a fundamental fact of life. Training is written in at an early stage of every aspect of product development and every new facility. It is no longer seen as a millstone."

Dealer training, for instance, has evolved to reflect the company's changing approach to selling its products. In 1980 the company had 300 UK dealers, selling other British Leyland products along with Jaguars. The Jaguar sale per dealer was relatively low, so after privatisation the company rationalised the dealer base.

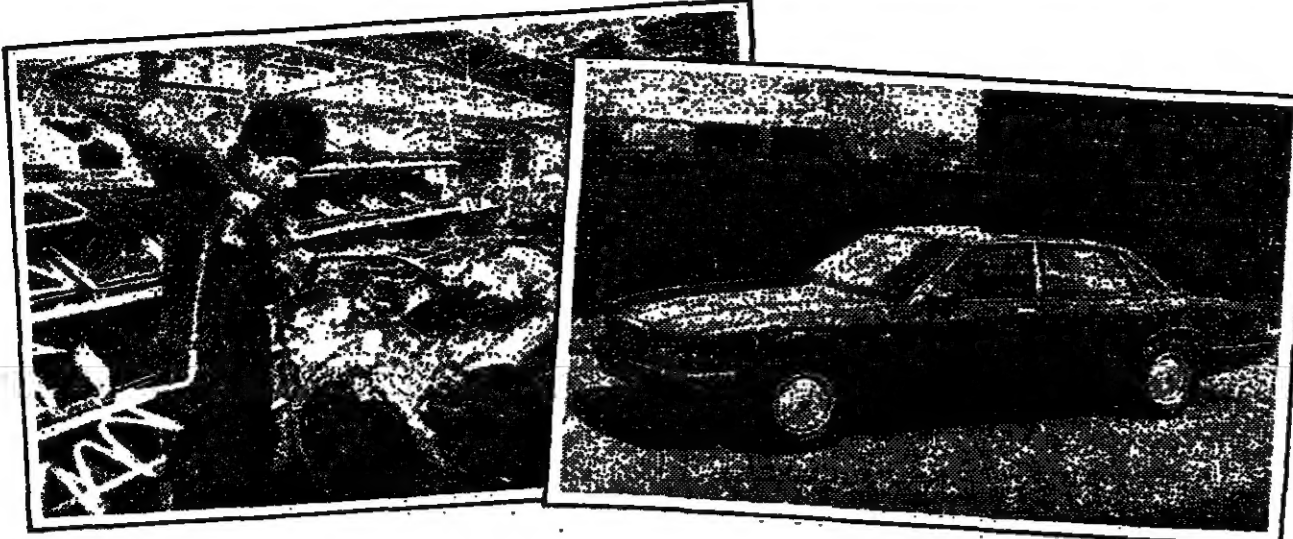
It now has only 115 dealers, with most solely responsible for selling Jaguars. "We have to make sure that dealers are treating customers well, because dissatisfaction with the dealer quickly turns into dissatisfaction with the product."

As well as providing conventional four-day courses on selling, product knowledge, and management skills, the company has introduced interactive video workshops at all its dealer premises.

Training at Jaguar

An investment, not a cost

Charles Leadbeater reports on the vast upgrading of skills at the UK car maker



Jaguar believes it will realise crucial productivity gains from organising specific jobs more efficiently

Mechanics and sales staff are able to use the workstations, which are equipped with an array of technical programmes, to learn at their own pace about Jaguar's characteristics. The quality of this interactive video, self-paced learning, is then checked at a truncated trainee will have to increase the to send two mechanics home because they have not come up to scratch," says Morton.

A similar approach is in evidence in Jaguar's approach to training on its manufacturing side. The company believes it will have to increase the number of qualified engineers by about 50 per cent over the next few years, which will draw it abreast of Mercedes Benz and BMW.

"We know that cars are going to become much more electronically sophisticated in the next few years, so we have to start booting the skills in now to ensure that product development can take place," says Morton.

To achieve this end, the company is spending £38m to establish a training school, to "grow" its own engineers. The investment was part and parcel of the product development plan.

The company is planning a similar programme to upgrade supervisors' skills. Unlike

many other manufacturing companies, Jaguar has not introduced multi-skilling among its shopfloor operatives. Instead of encouraging operatives to take on a wide range of tasks, the company believes it will realise crucial productivity gains from organising specific jobs more efficiently.

"We believe that the big productivity gains in the future will come from the way that supervisors organise work teams. That means that supervisors have to be more technically skilled: they have to know how £1m pounds' worth of robotics works. But they also have to become better managers, motivators, and facilitators. In the past they have been regulators, enforcers, too often the filling in the sandwich between the workers and the managers. The whole structure of authority and responsibility on the shopfloor is changing and training has to facilitate that," says Morton.

All new supervisors are being put through an intensive six-month training programme, while existing supervisors are having three-month refresher courses.

Beneath these very directed training programmes the company has established an extremely popular open learning

programme to build up the foundation skills of the workforce. It began in 1984 after senior executives visited West German plants and found that the average shopfloor operative had the equivalent of four "O" levels. "Our workers are not able, but perhaps they had less opportunity or desire to learn. So we decided to establish open learning courses to raise their foundation skills," says Morton.

The initial pilot of six courses on subjects like English language, and computer literacy, held on site straight after work, with the costs borne by the company, drew an enthusiastic response, with 85 per cent attendance levels right till the end. Since then the courses have mushroomed: 3,025 employees have taken 7,365 courses, putting in 181,000 hours of training. The courses range from first aid, and basic English to welding, robotics, digital electronics, mathematics, engineering, degrees and Master of Business Administration.

The courses are delivered through lectures at the three skills centres on each of Jaguar's manufacturing sites, and via self-paced computer-based learning at open learning centres.

The benefits of the programme are beyond doubt but

difficult to quantify, says Morton. One indicator is the way the programme has been voluntarily used by staff to ease through changes in technology. Two years ago, for instance, staff from the accounts department signed up en masse for a computer literacy/workshop course in anticipation of the introduction of a computerised accounts system. When the system was introduced 18 months later foundation training was cut to a minimum.

The extensive open learning programme highlights the importance of training being integrated with other aspects of the business. Its benefits at Jaguar come not just from a specific amount of training but from the way it fits with its industrial relations and emerging corporate culture.

"It has helped to engender a culture of participation, involvement and openness to change," says Morton. Developing management training is also crucial to this. On top of the traditional management skills of negotiation, financial control and planning, Jaguar is using its courses to develop a more open, communicative management style.

Morton notes: "Top management commitment to training is essential. Major training de-

cisions, such as that we should develop our supervisors, are taken at board level. That championing of training within the company is vital."

The flexible open learning programme complements the specifically tailored training delivered to craft engineering and management apprentices. People are taken on with a specific idea of where the company needs them, rather than shunting them around in the name of flexibility, says Morton. Jaguar's ability to plan its training is facilitated by well established trends in product and process innovation and the relative stability of its market. "That is something we have to ensure we are far enough ahead to make competition less attractive," says Morton.

Training is now regarded as an investment, he says, though it can be accounted for as an expense. Nevertheless, he expects training would be cut in a downturn though he insists the company would quickly make up shortfalls once conditions pick up as an expense. Nevertheless, he expects training would be cut in a downturn though he insists the company would quickly make up shortfalls once conditions pick up as an expense.

For all its sophistication, Jaguar's programme will come under pressure to change in the future. Morton is worried that the Government's Youth Training Scheme has done little to make up for the savage decline in apprenticeships. "There is still too little quality investment in young people across the board," he says.

In 1981, Jaguar had no apprentices; today it has 100 out of a workforce of 1,100. Each year it takes on 275 Youth Training Scheme trainees, nearly half of whom become full-time employees.

The company also has to adjust to the likely fall-off in graduates by making itself more attractive to women.

Despite its evident success, Morton recognises that there would be tremendous problems in trying to apply Jaguar's style to the rest of the industry. The company is opposed to the introduction of more stringent levies on companies which train too little. But Morton admits that without some external stimulus the industry would do little or no training at all.

It seems that until the Government, the Manpower Services Commission, employers and trade unions grasp the scale of how to create a "training culture," Jaguar will remain a shining but all too rare example of how to train.

Management abstracts

Research trade show effectiveness. K. Bertrand in Business Marketing (US), March 1987 (54 pages)

Examines the growing trend towards undertaking formal research to assess a show or exhibition's effectiveness; looks at how Caterpillar conducted a study of one particular show in Las Vegas, which gave "a real good picture of what went on." With the assistance of a research company, Caterpillar devised a post-show questionnaire which was given to a sample of those attending. The findings showed that much of the audience was their "kind of customer" and therefore has helped in deciding on future exhibiting. There were also indicators that exhibit personnel were underperforming, because they had not been trained for the job. Reports, as well, on a similar venture by Combustion Engineering, which involved telephone interviewing before, immediately after, and five months after the show.

Toxic processes: a commonsense approach. S. Grant in Chartered Mechanical Engineer (UK), February 1987 (34 pages)

Advises that dealing with toxic processes should start with a recorded assessment of the health risk to employees from all substances in use; explains that exposure to such substances must either be completely prevented or adequately controlled; stresses the importance of workplace cleanliness and recommends attention to personal facilities, eg washrooms; notes the importance of providing employees with training and information about monitoring and health surveillance.

Brainstorming with external advisers. G. Whalley in Chief Executive (UK), March 1987 (2 pages)

Describes how the packaging division of Robinson & Son, with a commitment to developing new ideas, recruited a group of experts to assist senior management in their quest for innovation. The two sides got together at an hotel for a weekend and the experts included those in design and marketing as well as a journalist; notes how they have benefited, how questions of confidentiality have been overcome, and how to conduct such a session.

Humour in the office. J. Krohe in Across the Board (US), February 1987 (5 pages)

Notes the increasing popularity of humour "consultants" going into companies, the aim being to increase productivity

by creating a less-tense atmosphere; points up the role of humour in creative problem-solving; looks at how traditional organisational hierarchies make an impact on the ability to be humorous, which explains why lower-level employees remain doubtful for political reasons—when confronted by senior management; outlines some of the difficulties with trying to be funny, such as causing offence.

Understanding workaholicism. B. H. Kleiner and G. Francis in Business (US), Jan/Mar 87 (3 pages)

Seeing workaholicism as an addiction, similar to those of alcohol or drugs, describes the workaholic as someone who works for work's sake, not for results, and as someone interested in the substance of work rather than the job or title; looks at the root of the problem and susceptibility to illness, and sees the workaholic's family as being the real sufferers (workaholics have expressed satisfaction with their jobs and the rest of their lives; gives advice on how the family can cope).

A Piller punch for computer pirates. A. Sharpe in Australian Accountant (Australia), Feb 87 (3 pages)

Discusses the implications of the Anton Piller case in the UK in 1976, which gave rise to allowing those who suspect their computer products—particularly software—are being pirated, to obtain a court order without defendants knowing beforehand. This can enable entry to premises, search for infringement of copyright and removal of products, so as to preserve them for inspection at the plaintiff's trial. Stresses that plaintiffs have to be pretty sure of their actions.

Silence isn't golden during takeovers. K. Bertrand in Business Marketing (US), Feb 87 (6 pages)

Remarks on the need for communication at the time of a takeover or merger in order to allay suspicion and prevent rumour-mongering. In the context mainly of friendly takeovers, offers examples of advertising, investor/public relations, employee/customer communications adopted by the likes of Unisys (Burroughs and Sperry); touches on requirements in a hostile takeover situation, citing Sir James Goldsmith's attempt for Goodyear Tire and Rubber.

These abstracts are condensed from the abstracting journals published by Andor Management Publications. Licensed copies of the original articles may be obtained at a cost of 24 each (including VAT and p & p; cash with order) from Andor, PO Box 22, Wembley HA8 8DJ.

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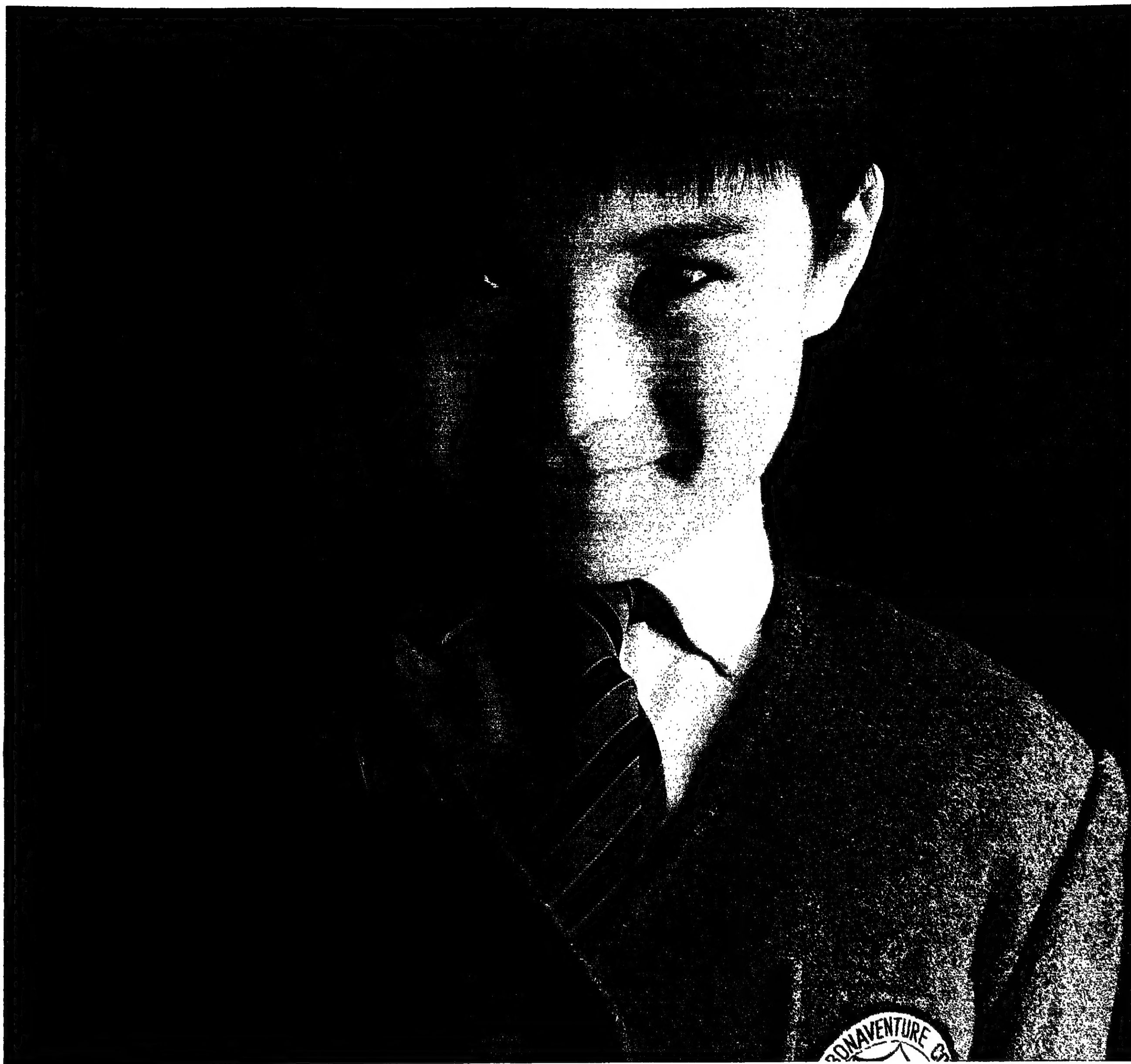
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TECHNOLOGY

Crop doctors hit the fairway

David Fishlock looks at the golf-course venture which could lead to more efficient world food production

IT SHOULD soon be possible to buy at your favourite garden centre a simple test kit which will tell lawn-proud gardeners just what ails their grass. It may even warn them of troubles they cannot yet see, and advise how turf diseases should be treated.

A US biotechnology research company has invented such a kit using monoclonal antibodies, exquisitely specific agents which allow any disease—in man or plant—to be identified. This new kit can say yes or no to a particular grass sickness, and can also indicate just how bad things have become. Thus the diligent gardener can instigate a course of lawn treatment and judge how it is progressing.

DNAP Plant Technology of Cinnaminson, New Jersey, the kit's inventor, has tested its product during the past year on golf courses in the US. Rodney Sharp, scientific director and executive vice-president, claims golf courses are a good place to start transferring this new high technology into the consumer market because they place a very high premium on the health of their turf and have professionals in charge who will tell the company's scientists just how well the kits are performing.

Until 1981, Sharp ran a long-range laboratory for Campbell's Soup. Then Wall Street and the City persuaded his team—with parent company backing—to become an independent biotechnology venture specialising in plant sciences.

DNAP's specialties include new fruits and vegetables with characteristics its clients believe will be more closely in tune with big food markets. One is the "high-solids"—and bouncy—tomato which DNAP claims is near to perfection for making tomato soup.

Lawn care is DNAP's first step towards crop protection technology that complements the company's ideas for biologically modified crops. "We see it moving forward right into the areas we know best," says Sharp. It should also come into production quicker than some of his targets. He believes major changes in food crops may still take 15-20 years to bring about, even though his new biotechnologies are accelerating scientific progress.

He sees this long road leading both to tests homeowners can carry out on their lawns and to a much wider spectrum of tests for plant pathogens (diseases) in more commercially valuable crops. The company has a research contract from Ciba-Gigly, the Swiss

chemical group, to expand the testing idea to cover major fungal diseases in several species of plant.

The same principles apply to DNAP's ideas for tests that will allow growers to monitor levels of pesticides present in crops, and make more efficient management decisions about when these protective measures need to be applied. Similarly, for the seed industry such tests should simplify the procedures of indexing and certification. It may even prove possible to identify particular trends in breeding programmes in this way.

Further into the future, as more is learned of the genetic make-up of plants—currently at a more primitive level than scientific understanding of human genes—there lie such possibilities as tests for incipient stress caused by malnutrition or over-feeding, and tests that pinpoint exactly when a crop is mature.

Armed with such information, the time-honoured craft of the grower will be transformed into a truly science-based industry.

The trail to lawn care began in Cambridge in 1975, when the Nobel prizewinning discovery of the hybridoma technique showed a convenient way

of making monoclonal antibodies. The discovery was swiftly picked up by US research centres, among them the Wistar Institute in Philadelphia, close to DNAP's laboratories.

Tests that could diagnose some plant diseases—mainly virus diseases—were already known, but these used a serum containing polyclonal antibodies, a mixture which was much less specific and also of variable quality. The hybridoma technique for making monoclonal antibodies could pick out a single pathogenic organism, and opened the way to much wider commercial possibilities.

DNAP scientists concluded that, of several possible test methods, one called Elisa best satisfied criteria for agricultural use. It involves no radioactivity, for example, and avoids use of sophisticated instruments. Yet it can be extremely sensitive and thus spot a disease in its early stages.

Elisa is an acronym for enzyme-linked immunosorbent assay. It is a way of amplifying the merest trace of a substance such as a toxic molecule or a pathogenic organism, containing the antigen which calls up the antibody. It not only amplifies the antigen's presence but displays it in the form of

a blue colour, the depth of which is some guide to the severity of the problem.

The scientific trick is to make the antibody specific to the antigen of interest, and then link it with a suitable enzyme that will catalyse (amplify) its reaction with the antigen.

DNAP identified turf grass as a high-value, perennial crop with particular disease problems, the importance of which might justify the expense of a simple system of diagnosis. Turf diseases have been notoriously hard to identify, but fungi, bacteria and viruses are all responsible for common problems. Fungi such as pythium and fusarium go for the grass roots, causing brown or yellow patches once the infection is established. Others go for the crown or leaf. Often more than one infection is present, but it can be difficult to say which dominates or whether the real culprit is in fact hiding.

Through a joint venture called Agri-Diagnostics Association, based at DNAP's laboratories at Cinnaminson but 60 per cent owned by the US engineering group Koppers, the biotechnologists deduced that there were three major segments to the market for turf grass. They are golf courses, professional lawn care services, and the domestic garden.

Of these, the most intensively

managed sector is golf courses. DNAP discovered there are 13,000 in the US. It seemed the right sector in which to try out ideas for a kit that claims to detect three major fungal disorders, all amenable to treatment if positively identified. They are pythium blight, dollar spot, and brown patch.

Helped by international experts in the use of monoclonal antibodies—such as Hilary Koprowski and Carlo

Groce of the Wistar Institute, both on Agri-Diagnostics' scientific advisory board—the biotechnologists developed a test kit for these three diseases. Moreover, the tests need no instruments or prior training. The disease is revealed as a purple spot on the tip of a "dipstick" and its severity can be judged from the depth of colour.

As a result of its trials on golf courses last year Agri-

Chemicals plucked from the atmosphere

THE POLYURETHANE foam industry, which usually vents chlorofluorocarbon solvent vapours into the atmosphere during the production process, is the target of a system being developed by Hyman of the UK with Department of Trade and Industry support. The process, Vertifoam-Hypercure, allows these chemicals to be re-cycled.

Release of such chemicals into the air is believed by some experts to be destroying the ozone layer in the earth's upper atmosphere, allowing the penetration of harmful elements in the sun's rays. Hyman has developed a high-speed production process for polyurethane foam which uses fast, tightly controlled curing, and allows the total production time to be reduced from about 14 hours to 40 minutes. The process, which uses an activated carbon absorption system, has made recovery of the chlorofluorocarbons a particle proposition, says Hyman.

Visions of the perfect packet

THE OUTSIDES of packages and containers, the extent to which they have been filled and the labels on them can all be checked using a microprocessor-controlled vision system from UK company Inex. Barry-Wehmüller of Altrincham, Cheshire.

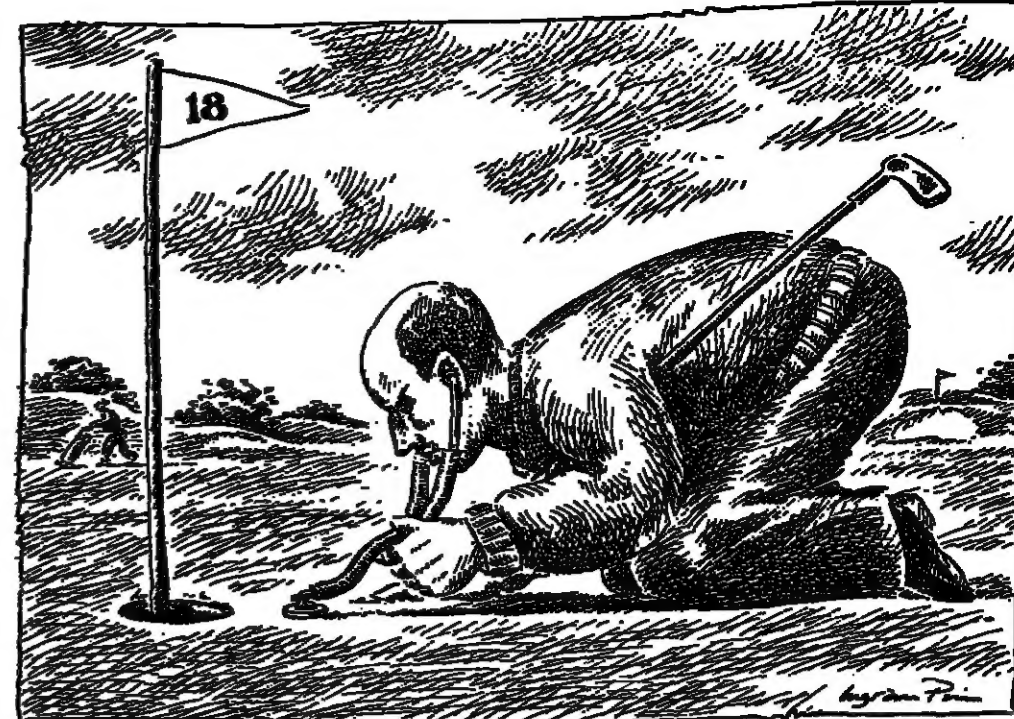
The product is being offered as a result of the acquisition of the manufacturer, Easton Corporation of Milwaukee, by Inex Vision Systems. Known as QH4000, the system has already been used in the US food and pharmaceutical industries. It can perform 100 per cent quality inspection of rigid packages for any deviation from a set standard, including label defects/positioning, cap closure and "fill height" in transparent containers. The system works by comparing images from multiple cameras with a perfect standard. Non-conforming items can then be removed from the production line while inspection is in progress. The QH4000, it is claimed, can deal with more than 800 items a minute.

Business boost for European telecoms

THE BUSINESS telephone market in Europe alone grew from \$641m this year to \$1.24bn by 1992 according to Logica, the UK electronic systems and software house. This 15 per cent per annum growth will result partly from new, shorter product lifetimes. Handsets that once had a life of 20 years are being replaced every 11 to 16 years and this will drop to seven to 12 years by 1992, says Logica. Technological innovations like ISDN (integrated services digital network) will need more advanced instruments and there is also a trend towards higher priced business phones with more facilities. The move, now growing in Europe, towards open markets instead of state monopolies in telecoms should result in economies of scale for the large makers, says Logica, which has published its findings in Telematica, its multi-client market information service.

CONTACTS:

Hyman: UK, 0625 877218. Logica: UK, 037 9111. Bell-Northern: London office, 481 4588. Racal: 0622 63100. Cherry: UK, 0527 63100. Inex Barry-Wehmüller: UK, 061 928 8344.



WORTH WATCHING

Edited by Geoffrey Chartist

How PCs can be told what to do

CHEERY ELECTRICAL Products of Harpenden in the UK is offering a 1000-word speech recognition system which allows users of the IBM personal computer (models XT and AT) and compatible machines to speak commands rather than key them in.

Voicecube 1000 costs £720, including a plug-in board for the PC, recognition software (written by Dragon Systems of the US) and a noise-cancelling microphone headset. The package also includes software drivers for a number of popular PC application programs.

For a given speaker, the machine has to hear each word four times and will then deliver a recognition accuracy of 99.3 per cent.

Stray radio waves kept from circuits

CANADA-BASED telecom specialist Bell Northern Research has devised an improved computer-aided design tool for electronic circuit designers. This will identify and analyse stray radio emissions during the design phase of a printed circuit board (PCB).

The system is called Ensism. It combines circuit design with simulation, but also allows the engineer to minimise electromagnetic radiation from the board. The software tool simulates a circuit's emissions, based on the geometric and electrical descriptions of the PCB design.

All circuits carrying pulse currents emit harmless levels of radio waves. These can interfere with other equipment and must be minimised. Modern, faster circuits tend to emit even more signals so Bell Northern believes the tool will become increasingly useful.

French display muscle machine

A PORTABLE medical unit, which combines several kinds of electromyography (EMG) equipment with a personal computer, has been developed by French company Racal of Le Bourget (Bordeaux). Electromyography is concerned with the study of muscle and nerve electrical activity in relation to disease.

The Racal unit, designated EMG 21P, is a highly specialised portable computer, with screen, keyboard and thermal printer built in. Each kind of EMG test can be programmed by the doctor, and during an investigation the results (up to four traces at once) can be seen on the screen as they occur. In addition, three seconds of activity can be captured in the machine's memory. The unit will also analyse the results in a number of ways in order to maximise their interpretation.

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UK NEWS

Water industry divided over state sell-off

BY RICHARD EVANS

THE 10 water authorities in England and Wales are divided over their approach to privatisation of the industry, with Thames Water, the largest and most profitable, fiercely resisting the Government's latest proposals.

Mr Roy Watts, chairman of Thames and the industry's leading exponent on privatisation, said yesterday that the Government's plans for a National Rivers Authority to take over regulatory and river management functions would be "misconceived and expensive and a recipe for inefficiency and conflict."

He intends to campaign for the withdrawal of the National Rivers Authority idea and for its substitution by a much smaller regulatory authority that would preserve intact the concept of the integrated river basin.

Mr Watts has the support of some other authority chairmen, including Mr Malcolm Anson of Wessex, but others see some merit in the Government's change of stance.

Mr John Bellak, chairman of Severn Trent, has welcomed the proposals, arguing they would remove any confusion between legitimate commercial operations and those activities which were legitimately

matters for public authorities. He believes the principle of integrated river basin management would be continued.

Mr Gordon Jones, chairman of Yorkshire Water and the Water Authorities Association, has expressed irritation at the lack of consultation by the Government, but believes that the new proposals could form the basis of a viable privatisation scheme.

The main privatisation legislation for the 10 water authorities will not be introduced until the 1988-89 session, but there will be paving legislation in the coming session, and a decision on the fundamental structure will have to be reached in a matter of months. The negotiations promise to be long and bitter.

Mr Watts believes this would shatter the concept of the integrated river basin, which has been one of the success stories of the water industry and is the envy of other countries. He estimates that it could cut as much as £10m off the value of Thames Water because of the adverse impact it would have on the authorities' growing overseas business.

Electricity tops list, Page 13

MIRROR GROUP CHIEF IN CLOSE BATTLE WITH MURDOCH

Newspaper may change ownership

BY RAYMOND SNOODY

MR ROBERT MAXWELL, publisher of Mirror Group Newspapers, is the favourite candidate to take control of Today, the loss-making daily newspaper founded by Mr Eddie Shah.

But Mr Maxwell has been in a close battle with his old rival Mr Rupert Murdoch. At stake, apart from ownership of the title are colour presses at Poole, near Heathrow Airport London and at Birmingham and Manchester. These can offer instant colour.

It is believed that Mr Roland "Tiny" Rowland, chairman of Lorrho, has been seeking a buyer for the newspaper for several weeks. Mr Murdoch is understood to have offered around £22m, much less than Lorrho wanted.

The company's aim was for a purchaser to take on the accumulated debts of Today since its launch nearly 18 months ago. This would mean sums approaching £50m.

Mr Maxwell's offer, like Mr Murdoch's, includes a commitment to

continue publishing Today. Both would like a middle-market tabloid to complement their existing titles.

The Maxwell offer, it is believed, goes further towards meeting Mr Rowland's wish to have the accumulated debts of the paper paid off.

The deal with Mr Maxwell was supposed to have been signed yesterday but it hit an unexpected problem and the decision on whether or not to sell Today may now hang in the balance.

Mr Paul Spicer, a Lorrho director, said yesterday that bids had been received for Today, but none was satisfactory. Today, he said, had not been sold.

He refused to say whether this meant that Mr Rowland had decided to keep the paper.

Circulation has risen by modest amounts in each of the past five months.

Mr Murdoch has recently begun printing 1m copies a week of the News of the World on Today's presses.

Pressure on miners to accept six-day working

BY CHARLES LEADBEATER, LABOUR STAFF

PRESSURE increased yesterday on the National Union of Mineworkers (NUM) to accept the introduction of six-day flexible shift production at the planned Margam mine in South Wales, after British Coal said it would consider negotiating with other unions.

Mr John Northard, the corporation's director of operations, told the Union of Democratic Mineworkers (UDM) annual conference at Weymouth that the corporation would consider offers from other unions should the NUM conference next month vote to block the plan.

Previously, British Coal said that

the project would not go ahead if the NUM rejected its proposals. A move to negotiate with other unions would represent a radical upheaval in the industry's industrial relations. The South Wales leadership of the Transport and General Workers' Union, the TEGU electricians union and the UDM, have said they would organise miners at Margam and accept flexible shift patterns.

British Coal said six-day production was needed if Margam was to make an adequate return on the planned £90m investment. Miners would not be required to work longer hours over the year.

However, Mr Northard said he believed the South Wales NUM, which has already accepted the concept of six-day production, would go ahead with the plan even if the union's national conference rejected the proposals. Mr Northard said it was not a foregone conclusion that the conference would veto the South Wales project.

While Mr Arthur Scargill, the NUM president, is strongly opposed to the introduction of flexible shifts, other senior figures, such as Mr Mick McGahey the retiring vice president, believed the union

should negotiate with the corporation over the proposals.

Mr Roy Lynk, the UDM president, said that while the union would consider organising at Margam he was more interested in building up its strength in the Midlands.

The UDM conference voted overwhelmingly to hold a ballot of its 25,000 members on setting up a political fund. Mr Lynk said the fund, which could be worth up to £100,000 a year, would not be dedicated to any political party. He said it would be used to support election candidates on their merits.

Civil Service unions split on future pay claim tactics

BY JIMMY BURNS, LABOUR STAFF

LEADERS OF the two Civil Service unions involved in the 11-week campaign of industrial action over pay, yesterday announced that they had split on future tactics and would no longer pursue a joint strategy.

The break-up of a tactical partnership representing 235,000 civil servants is expected greatly to reduce the impact of industrial action at Government buildings, customs, and tax and unemployment offices and may represent the beginning of the end of the strike.

Mr John Ellis, the moderate general secretary of the biggest civil servants union, the Civil and Public Servants Union (CPSU), said yesterday that his 148,000 members would be balloted between July 6 and 7 over all-out strike action beginning on July 20.

However, Mr Leslie Christie, general secretary of the 88,000-strong Society of Civil and Public Servants (SCPS), said his union was suspending all further action as from yesterday in an attempt to resume early negotiations with the Government.

Union officials indicated privately that the withdrawal of the SCPS would add fuel to the simmering dispute within the leadership of the CPSU which itself indicated yesterday it was divided over future strategy.

Significantly, Mr Ellis admitted that he had "no great confidence" in achieving a "yes" vote, but was not prepared to resign. "I expect I shall have to stick around to pick up the pieces," he said.

During a day he described as "incredibly gruelling and arduous," Mr Ellis was overruled in his arguments against all-out strike action by the hard-left majority on the CPSU's executive. The executive voted 17-7 in support of a national ballot next month and for continuing the current campaign of selective "rolling" industrial action.

Yesterday's meeting followed the collapse last week of discussions between the two union leaders and the Treasury aimed at bringing about an improvement in the basic offer costed at 4.8 per cent by adding a long-term agreement on pay flexibility.

The Treasury had hoped to make a radical agreement along the lines of the one reached with the ICPS scientific and specialist staff unions in April.

This provided for a simplified grading structure based on a single national main scale, which would have paved the way for regional pay variations. However, no specific pay offer was made in addition to the original one.

Plans for inner cities run into opposition

BY HAZEL DUFFY

LORD YOUNG, Trade and Industry Secretary, is already running into opposition from other ministries in Whitehall notably the environment department in his bid to lead the Government drive to revive the inner cities.

Mr Nicholas Ridley, Environment Secretary, is said to be displeased that his Cabinet colleague seems to be advancing some sort of review of urban policy.

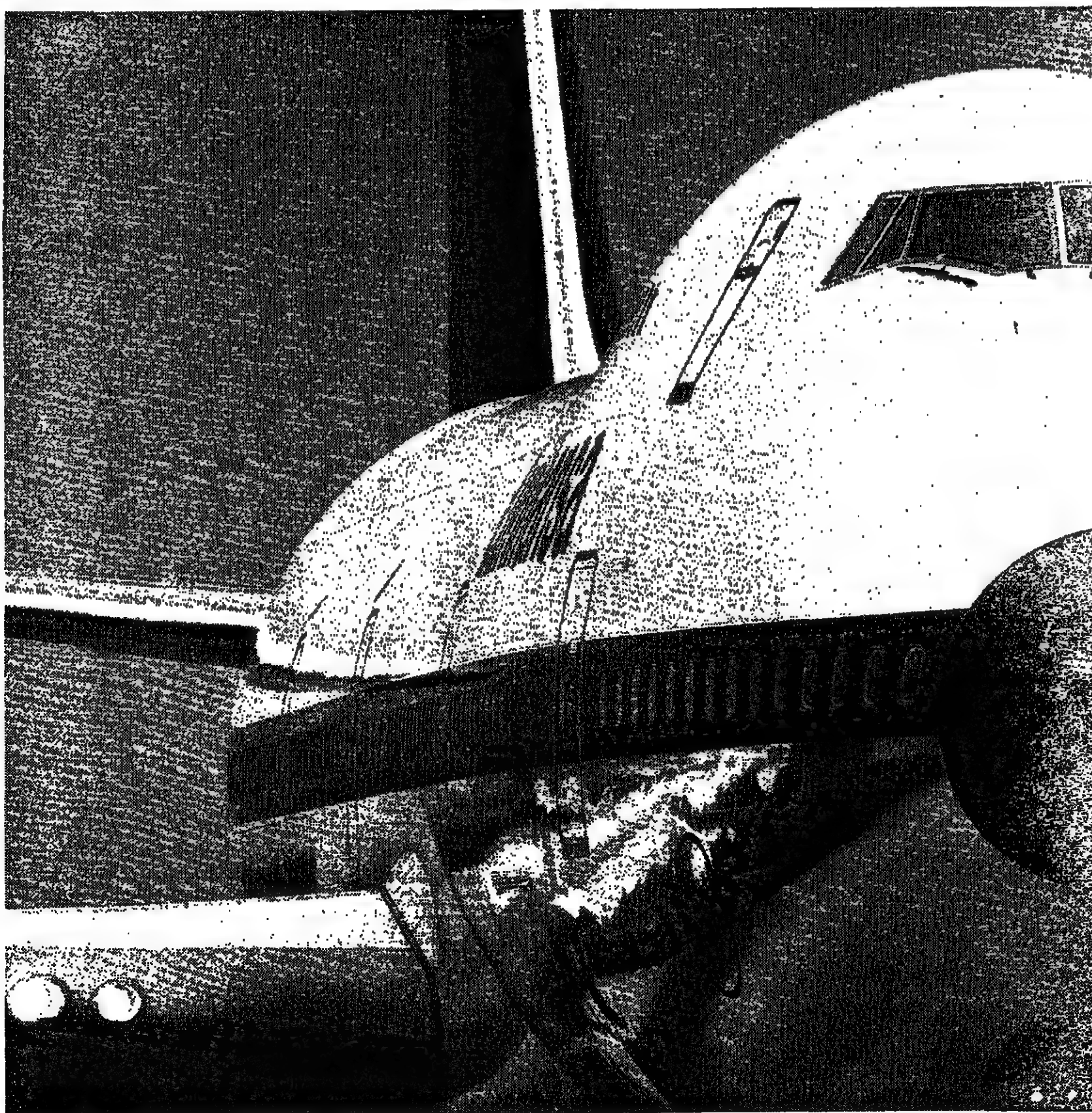
"It's just not the way Whitehall

works. It is one thing to review programmes in your own department, but quite another to suggest a review which would cover a wide range of policy interests in other departments," said one civil servant.

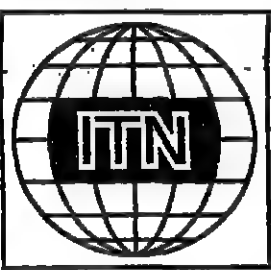
Lord Young, stressing the need for people to become involved in self-help business schemes and co-operatives, said the Government would do all it could to help.

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UK NEWS

Life insurers seek wider disclosure over AIDS

BY ERIC SHORT

PEOPLE SEEKING life insurance, particularly single men, may be required to disclose details of their personal life on application forms. This is likely to be the recommendation from the working party set up by the Association of British Insurers (ABI) to investigate the problems of AIDS (Acquired Immunity Deficiency Syndrome) and life insurance, when it reports in the autumn.

This was revealed at yesterday's annual meeting of the ABI, the trade association of insurance companies operating in the UK.

Most life companies already ask a specific question on AIDS in their proposal forms. But it is felt that more needs to be done to help identify potential AIDS victims if the UK life insurance industry is to avoid the problems imposed by AIDS on US life companies.

Insurance companies in the UK

collectively had their best trading result last year on worldwide general insurance business, according to figures issued yesterday by the ABI.

Mr Brian Corby, chief executive of the Prudential Corporation and outgoing chairman of the Association, said that the corrective measures taken by companies over the past two or three years had resulted in a £1.1bn overall trading profit in 1986 against a break-even position in the previous year.

Underwriting losses had been cut from £2.2bn to £1.4bn while investment income had grown from £2.2bn to £2.5bn. Underwriting results of fire and accident business had improved significantly, particularly in the US.

However, Mr Corby pointed out that motor insurance was still giving companies cause for concern particularly in the UK.

He referred to the rising number of claims made on motor insurance, both from accidents and theft and vandalism, which had resulted in underwriting losses of £370m last year, the same as in 1985.

Although higher motor insurance premiums were leading to an improvement in the account, he warned motorists to expect further increases in motor premiums well above the rate of inflation.

The association revealed that it would be running a publicity campaign in the autumn on the new pensions environment.

This would take the form of countrywide seminars that would explain the new-style personal pensions being introduced and why life companies, with decades of experience, were better placed to provide personal pensions than banks and building societies, which have just entered this field.

Arthur Smith looks at the fight for survival of a once proud West Midlands manufacturer

The long decline of Lucas Electrical

LUCAS ELECTRICAL, Birmingham-based supplier of everything from windscreen wipers to indicator lights to a booming UK car industry, was once the profitable pride of the West Midlands.

When Mrs Margaret Thatcher first came to power in 1979 the division had 13 factories and 17,000 workers. But the one has been widely since then, with a haemorrhage of jobs and closures that has seen the workforce shrink to about 7,300.

In recent weeks the pace of retrenchment and disinvestment has hotbed up. Lucas has ceded the market in dashboard instruments to the Japanese and is to run down a business in South Wales that employed 700.

The lighting division, with 1,700 workers is to be sold to an Italian associate. A subsidiary of Fiat, the large Italian car group, is favourite to take over the Birmingham factory making starters and alternators.

Over the next 12 months Lucas Electrical could slim down to a ramp of little more than 2,300 workers - and those in businesses seeking international partners to remain viable.

Management at Lucas Industries, the holding company which now expects future growth in high technology markets, particularly aerospace, seems to have become progressively disillusioned with the car-based electrical business.

There has been a constant drone of complaints about the difficulty of competing, given a declining UK car assembly base, against West European electrical giants like Bosch of West Germany and Valeo, Matra and Bendix of France, all of which can rely on solid home markets.

The squeeze on price and the speed of technology development has merely been intensified by the inroads into European markets of emerging companies.

The survival strategy of breaking away from dependence upon the UK and seeking international markets has been obvious for almost three decades. Lucas Girling, the lighting division, moved into West Germany in the late 1950s to be followed quickly by Lucas Cav, the fuel-injection operation, which went into France. Both have established manufacturing and sales networks in Europe and the US.

Lucas Electrical's international ambitions have been declared, only to splutter and collapse. In the early 1980s as Britain agonised over the merits or otherwise of membership of the Common Market, Lucas Electrical formed a joint company, Docolite, with Valeo of France, to seek a pan-European strategy for starters and alternators.

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LUCAS ELECTRICAL			
PRODUCT	LOCATION	PRESENT EMPLOYMENT	PROSPECTS
Lighting	Cannock, Telford	1,700	Sale to Corrolli, Italy
Instrumentation	Yatradgynlais	700	Shutdown
Engine Management	Birmingham	1,000	European partnership
Starters and alternators	Birmingham	1,800	Deal with Magneti Marelli, Italy
Subsistances	Birmingham	500	International collaboration
Switcheas	Burnley	600	European partner
Small motors, wipers	Birmingham	1,200	Shutdown
		7,300	

The unhappy union was eventually ended in 1984 with Lucas resorting to a national strategy under which it would embark on a five-year £15m Government-backed investment programme involving dramatic changes in manufacturing, work practices and products. The aim was to cut unit costs to such a point that it could serve its main UK customers, Ford and Austin Rover, better than the volume manufacturers overseas.

Some three years into that programme Lucas is now talking about joint ventures with Valeo, Bosch and Nippon Denso and with Magneti Marelli, the motor components holding subsidiary of Fiat, the front-runner for any deal.

The logic of such a tie-up is the same as Lucas gave a few days ago for the proposed sale of its lighting

business to Fausto Goretto, a privately-owned Italian company in which it has a 40 per cent shareholding since 1972.

Lucas said the Italian company had the concentration of management effort and resources necessary to be competitive and attack markets in Europe and the US.

Lucas has been at pains to reassure the stock market that it will take tough action to cut out the loss-making operations within Lucas Electrical which, according to some analysts, suffered a pre-tax loss in the year to July 1986 of about £20m.

Brokers suggest a loss this year somewhere between £10m to £15m, but believe that break-even at the operating level might have already been achieved in the final quarter.

The rundown of the Great King Street headquarters in Birmingham, which will result in the loss of about 1,200 jobs, is already well underway.

But crucial to the loss-cutting is the decision to pull out of the dashboard instrumentation business at Yatradgynlais, a factory in South Wales that is almost the sole survivor of an ill-fated joint venture announced in 1983 with Smiths Industries to seek expansion in European markets.

Of the businesses that will remain, batteries has been slimmed down to just 500 workers in Birmingham and is back in the black. A joint venture in South America with Yuasa of Japan is likely to form the model for international collaboration elsewhere.

The switchgear company, employing 600 at Burnley making switches and indicators, is also profitable, but a European partner is seen as the way to further growth.

Lucas does, however, have great hopes for its engine management systems division with three factories employing 1,000 in Birmingham. Lucas is seeking a partner to open up markets for products which it believes can score in a fast-growing sector against dominant suppliers such as Bosch. The engine management operation could be the last survivor of the once mighty Lucas Electrical.

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Trade unions braced for 'attack by Government'

BY OUR LABOUR STAFF

TRADE UNIONS must prepare themselves for further attacks from the re-elected Conservative Government, according to Mr Jimmy Knapp, general secretary of the National Union of Railwaymen (NUR).

In a report to the union's annual conference in Dundee, Scotland, next week, Mr Knapp praises the efforts and support given by NUR members to the Labour Party in the general election campaign, although he says that "the outcome must fill us all with dismay."

But Mr Knapp says that the "renewed political awareness" of the union's membership as a result of the election provides some basis for continued action by the union.

However, he gives a warning that "we must brace ourselves for yet further attacks upon the whole concept of trade unionism from the Government. Our organisation and procedures will be sorely tried in the days ahead."

The NUR says that British Rail has abandoned its own proposals for its long-standing 'traincrew' concept, merging some duties of drivers and guards, in favour of those put forward by the joint union Rail Federation, made up of the NUR and the train drivers' union Aslef.

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UK NEWS

Nissan raises £305m to boost dealer network

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NISSAN UK, the privately-owned importer of vehicles from Japan, has negotiated two credit lines totalling £305m with 20 international banks.

The money will be available to its rapidly-expanding subsidiary, Nissan Finance, to help expand the company's dealer network.

Nissan UK has spent £75m in the past two years to strengthen the network for an expansion of sales when the Japanese group's new British factory, at Washington in Tyne and Wear, North-East England, comes into full production.

The financial package, arranged by Mr Kleinwort Benson, involves a committed revolving credit facility of £205m provided by seven banks and a tender panel, which is uncommitted, to provide a further £100m.

Mr Octav Botnar, executive chairman and founder of Nissan UK, said his company would obtain funds as required from the banks offering the most competitive rates at the time.

The package will replace a £120m syndicated facility and an £80m acceptance facility with Midland Bank.

Nissan Finance currently has receivables totalling £311m, almost double the £164m at this time last year.

During the past two years Nissan UK has set up 120 outlets by offering low-cost loans and premises to would-be dealers. Changes to the rest of the network have left the company with about 300 main dealers. It eventually wants to increase this to about 350.

Nissan UK also expects dealers to balance their business by selling one used car for every new one.

The company expects to sell about 110,000 cars this year, but is preparing for a surge in 1988 when the Washington factory should produce about 40,000 cars - qualifying as 'British' for the first time. The 25,000 cars to be assembled in the UK this year from kits count as imports under the terms of the unofficial agreement restricting vehicle shipments to Britain from Japan.

Mr Botnar said he hoped to maintain imports at their current level next year, while also selling the bulk of the Washington output, of which between 5,000 and 10,000 will be exported.

The medium-term objective is to build up the dealer network so that it is capable of taking Nissan's share of the UK new car market from the present 6 per cent to 10 per cent when the British-built cars are available.

Cabletime wins order for French TV network

BY RAYMOND SNOODY

CABLETIME, the British manufacturer of cable television switches, has won a significant order from a large French cable company planning to construct a 500,000 home cable network in north-eastern France.

The company will begin supplying its British-made switches to Region Cable, whose ultimate owner is the large French utility Generale des Eaux, in September.

The preliminary order is worth £750,000 but Cabletime, a subsidiary of the British high technology group UEL, says it has an exclusive deal which should lead to further substantial orders.

Region Cable plans to spend over

£100m on its cable networks within the next five years.

Mr Len Mann, managing director of Cabletime, said yesterday: "This is a very significant contract for Cabletime as Region Cable are undertaking one of the largest investments in cable TV in Europe."

As part of the contract Cabletime will be manufacturing the switch, which serves 16 cable television subscribers from one switch point usually in small cabinets in the street, in France from 1988.

Cabletime also supplies switches to Windsor Television, the British cable television operator in which Compagnie Generale de Chauffage, another Generale des Eaux company has a 20 per cent stake.

Electricity tops privatisation programme says Parkinson

BY LUCY KELLAWAY

MR CECIL PARKINSON, Energy Secretary, yesterday spoke out in favour of the privatisation of gas and electricity industries, in his first speech since returning to the cabinet.

He praised the record of British Gas since privatisation last October, saying that the corporation had achieved both price cuts and record profits.

The 4.5 per cent reduction in prices announced last week by British Gas confounded the critics of privatisation, who had feared that privately-owned monopolies would push up their prices to boost profits, he said.

Mr Parkinson reiterated the Government's commitment to selling off the electricity industry saying it was at the front of the privatisation programme.

However, he said that the sale of the industry, which consists of 12 area boards and the Central Electricity Generating Board, would be the most complicated sell-off yet.

He said that a "great deal of hard work" was underway on the privatisation, but it was too early to set a timetable for the sale.

Mr Parkinson was speaking at an international energy conference in London organised by the Queen Mary College and the School of Law at the University of Texas.



Cecil Parkinson: praise for British Gas

Companies find profitable base in West region

By Hazel Duffy

OVERSEAS-OWNED companies located in Devon and Cornwall, in the west of England, are very pleased with the performance of their workforces, according to a survey prepared for the promotion agency for the two counties.

Thirty-two companies took part in the survey, representing 80 per cent of overseas-owned manufacturing plants in the region. All of them said their workforces had been found to be above average in their flexibility and adaptability to working practices.

Two-thirds of the companies are non-unionised. Of the unionised plants, none operated a closed shop and 80 per cent had a no-strike agreement.

More than half of the companies had been established in Devon and Cornwall for over 25 years, and a quarter of them located there between 1970 and 1980.

Most companies rated the profitability of their plants in the region as at least as good or better than other plants in the group, and three out of five had firm investment plans.

The Devon and Cornwall Bureau said the findings would enable it to promote the region as one in which companies could be assured of getting the right type of recruit and high profitability coupled with a low absenteeism rate.

Indicators suggest further growth

BY JANET BUSH

THE GOVERNMENT'S leading indicators of economic activity remain difficult to interpret but appear, if anything, to point to further growth, according to the Central Statistical Office (CSO).

The problem with the longer and shorter leading indicators has for some time been the domination of single components - share prices and consumer credit respectively - which have made it difficult to judge the overall trend.

The longer leader, which aims to identify turning points in the economy about a year ahead, has shown a sustained rise in the period from November 1986, to last month. Share prices moved strongly upwards in May after a temporary fall in April, boosting the indicator.

The shorter leader, which points to turning points about six months in advance, has risen to April this year after having been broadly stable in 1986.

The coincident index, which is supposed to reflect current trends in economic activity, continues to show little change and remains close to its early 1986 level.

Separate revised figures released yesterday by the Department of Trade and Industry showed the level of stocks held by British industry

rose by £326m seasonally adjusted at 1980 prices during the first three months of this year.

This follows an increase of £465m in the final quarter of 1986 and a rise in wholesalers' stocks of almost £150m.

In manufacturing, stocks of materials and fuels were increased by £28m while stocks of finished goods were reduced by around £90m. This appears to reflect an anticipation that the recovery in manufacturing output would continue and that there was strong demand during the first quarter.

Stockbuilding was most pronounced in the engineering and metals sectors. Retailers increased their stocks by £18m in the January to March period.

The ratio of retail stocks to sales increased from 94.4 at the end of December to 95.4 at the end of March, suggesting demand in the first quarter, which was hit by bad weather particularly in January, was not as strong as many had anticipated.

Scotland's future is bright, says Lawson

By Philip Stephens, Economics Correspondent

MR NIGEL LAWSON, Chancellor of the Exchequer, yesterday forecast a bright future for Scotland's economy despite the disruption caused by last year's sharp fall in North Sea oil prices.

In an upbeat assessment of economic prospects Mr Lawson told the Edinburgh Chamber of Commerce that the difficulties of the oil sector had only temporarily masked the strong performance of Scotland's much larger non-oil economy.

"There could be no better illustration of the way the economy can adjust to new opportunities than the performance of Scotland in the 1980s," he said.

Within manufacturing, new technology industries now employed more people than all the traditional heavy industries combined. More semiconductor producers were produced per head of the population in Scotland than in any other country in the world: five per head per week, compared with three in the US and 3.5 in Japan.

What was important now, Mr Lawson said, was that the new mood of self-confidence in Britain's economy took hold in regions such as Scotland, which had seen their traditional industries decline.

Looking inwards and dwelling on problems led to demoralisation, which could put at risk the whole process of regeneration. "Looking outwards and focussing on success is an essential part of economic recovery," he added.

Dee Corporation's Gateway Foodmarkets division is to spend more than £100m expanding in Scotland. The four-to-five-year programme will create almost 5,000 new job opportunities, the company said yesterday.

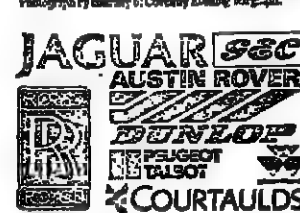
Gateway, which incorporates Fine Fare and Carrefour, is already developing a £20m superstore at Parkhead Forge, near Glasgow.

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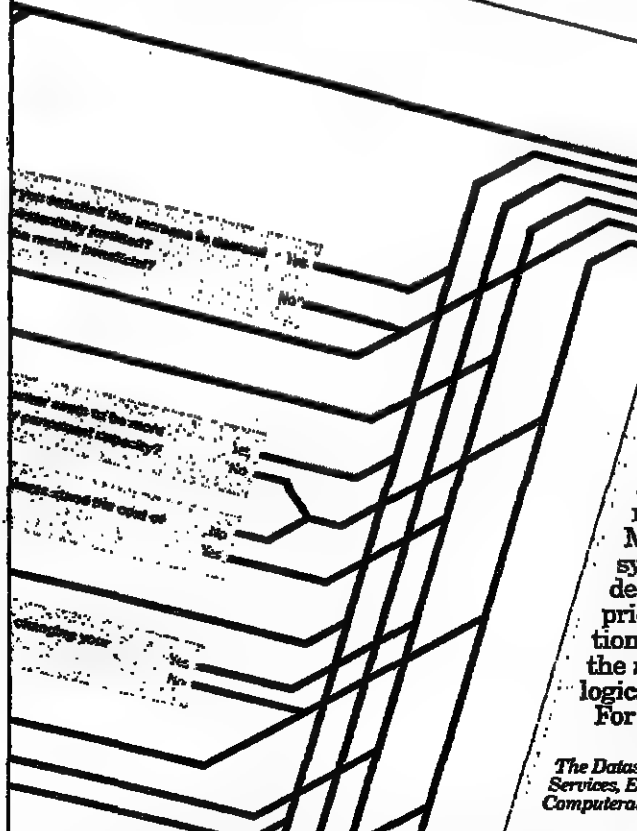
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UK NEWS

Reform package on the way for broadcasting

BY RAYMOND SMOODY

BRITAIN'S BROADCASTING organisations face a turbulent 18 months as the Conservative Government prepares a comprehensive bill to take broadcasting into the next century.

A bill designed to increase competition, particularly within Britain's commercial television system, is expected to be introduced in the autumn of 1988.

After linking the BBC licence fee to the retail price index earlier this year, which will cost the BBC £30m by 1991 unless savings are made, the Government now wants to create "an equality of misery" and expose the ITV system to the pressure of competition.

The ITV companies' advertising revenue is shooting ahead with embarrassing vigour and is likely to top £1.2bn this year.

The Government appears to have accepted the Peacock view that the ITV companies are the main engines of inflation in British broadcasting and they will not be left undisturbed when their present franchises end in 1991.

Within the next couple of months Mr Douglas Hurd, the Home Secretary, and his new broadcasting minister, Mr Timothy Renton, will be putting together a package of reforms primarily aimed at ITV.

Under consideration are the possibility of Channel 4 selling its own airtime and a form of tendering for ITV franchises.

Channel 4 is a subsidiary of the Independent Broadcasting Authority (IBA) funded by an annual subscription from the ITV companies, which sell the Channel 4 airtime.

If Channel 4 sold its own advertising, it might bring greater competition to the selling of television advertising, it is argued.

Mr Justin Dukes, managing director of Channel 4, said yesterday: "The mind of the channel is open to any arrangements the Government may propose, provided absolutely the original result survives."

The Government made the Peacock Committee's idea of an ITV franchise auction too extreme, but

is looking at ways of tendering which would involve a quality test for applicants before the discussions on money began. These include a downpayment plus annually adjusted rent and bids in the form of percentages of advertising revenue rather than cash.

The Government is also unhappy with the special Treasury levy on ITV profits and a levy based on revenue, which would make avoidance more difficult, now seems likely.

The Government's plan to ensure independent producers gain access to 25 per cent of Britain's four national television channels - an election manifesto commitment - may also be included in the bill, although agreement is still being sought with both the BBC and ITV.

Mr David McCall, chief executive of Anglia Television and chairman of the ITV companies' association said yesterday he hoped the Government would bear in mind the increasing competition ITV would face from satellite television.

"They ought to look forward and not in the rear mirror," he said.

One central plank of British broadcasting will remain. In line with the advice of the Peacock report, the BBC will not be required to take advertising, although subscription or pay-per-view in some form, has not been finally rejected.

The Government is, however, determined to take action on what it sees as excessive violence and sex on British television. In line with a manifesto commitment, broadcasting will be brought within the scope of the existing obscenity law.

Mr Renton has also been asked to draw up plans for a broadcasting equivalent of the Press Council to monitor sex and violence on television.

The decision to deal with radio and television in one bill means that plans in a recent discussion document for hundreds of community radio stations and two or three national commercial channels are unlikely to happen before 1990.

Warning over spread of fake luxury goods

BY CHARLES BACHELOR

THE COUNTERFEITING of luxury consumer goods is becoming more sophisticated and is starting to penetrate legitimate channels of distribution, Cartier, the French manufacturer of watches, jewellery and leather accessories, said yesterday.

"A few years ago we would find fakes of our watches being sold on street corners and in pubs," said Mr Anthony Marangos, UK managing director. "Now we are finding them in reputable stores which contain concessionaires they do not control and being advertised in reputable newspapers."

Cartier yesterday began a two-day seminar in London aimed at the police, customs and its own concessionaires to bring home the seriousness of the threat.

"The problem is many people think it's a joke," said Mr Marangos. "People who could afford five of the originals think it is 'with it' to buy a fake. It is no joke. It is the theft of our creativity and hard work."

Cartier sells 300,000 of its upmarket watches a year around the world, but estimates that for every genuine watch being worn there are eight fakes.

The fakes cost a few pounds to produce and frequently retail for £50 and upwards, compared with several hundred and even thou-

sands of pounds for the real thing. Cartier spends \$8m a year fighting court cases around the world to protect its patents and trade marks. It is currently engaged in 400 to 500 cases, including 30 in the UK. It has its own anti-counterfeit team and employs private investigators.

Apart from persuading the public that fakes were wrong, it must also convince governments that counterfeiting was a danger to the economy. Visitors to Thailand received an official tourist board brochure advertising Bangkok as supplying "the best fakes you will find in the world," said Mr Vincent Carratu, a specialist investigator.

Counterfeiters had become more adept at avoiding detection. Watch parts were frequently only assembled in the country of sale and the supposed manufacturer's name printed on the face at the last moment.

The scale of profits was also attracting organised crime into counterfeiting, which could be safer and easier for the criminal than drug-smuggling or prostitution.

To fight counterfeiting, which hits a wide range of non-luxury consumer products as well as more expensive items, companies must adopt a clear policy, allocate a realistic budget and use the law to its full, Mr Carratu said.

Building sector 'set for further expansion'

By Ralph Atkins

THE UPSWING in Britain's construction industry will continue until at least 1989, a committee of the National Economic Development Office (NEDO) forecasts.

It predicts a 4.5 per cent increase in construction output in 1987 - almost double the rate of growth in 1986. This will take the level of activity above the 1979 peak.

A report, prepared by a joint forecasting committee of NEDO's building and civil engineering economic development committees, says that the construction industry will continue to grow in 1988 and 1989, but at a slower rate.

But the committee foresees increasing difficulties in recruiting specialist skilled workers and lengthening delays in deliveries of some materials because of the concentration of building activity in the south east of England.

The private sector, which accounted for 70 per cent of new work in 1986, is expected to grow at 7.5 per cent this year. The public sector is forecast to grow by only 0.5 per cent.

"Construction 1987-1989," Joint Forecasting Committee Construction Forecasts, Millbank Tower, Millbank, London SW1P 4QA, C15.

Insider cases rise since Big Bang

BY NICK BUNKER

STOCK EXCHANGE officials at the London Stock Exchange have launched 41 full investigations of suspected insider dealing since last October's Big Bang (deregulation) in the City of London.

The number represented a small increase in the rate at which cases were surfacing, the Stock Exchange said.

Ten of the cases have been sent to the Department of Trade and Industry (DTI), which has begun secret inquiries into six cases. All of these would probably result in criminal proceedings, the DTI said.

The extent of the DTI's crackdown on insider dealing has been underlined by a policy change

whereby expert inspectors from the City, rather than civil servants, have taken charge of five out of nine investigations started by the DTI since last June.

The DTI has shifted the responsibility to make use of the greatly expanded powers to gather evidence under sections of the Financial Services Act which came into force last November.

The DTI said that the nine investigations it had started since last June included three cases which had been publicly discussed: that involving Mr Geoffrey Collier, a former employee of Morgan Grenfell, the merchant bank; an alleged case involving shares in the British & Commonwealth Group; and the in-

vestigation into leaks of confidential takeover information by civil servants.

The other six cases have been kept confidential and the DTI declined to name any companies or individuals involved or to say when investigations began.

The Stock Exchange said that since deregulation the Insider Dealing Group within its surveillance department had launched 69 inquiries into cases where insider dealing was suspected and launched 41 full investigations. Thirteen are still in process.

It said the number of inquiries was "slightly up" on the same period last year.

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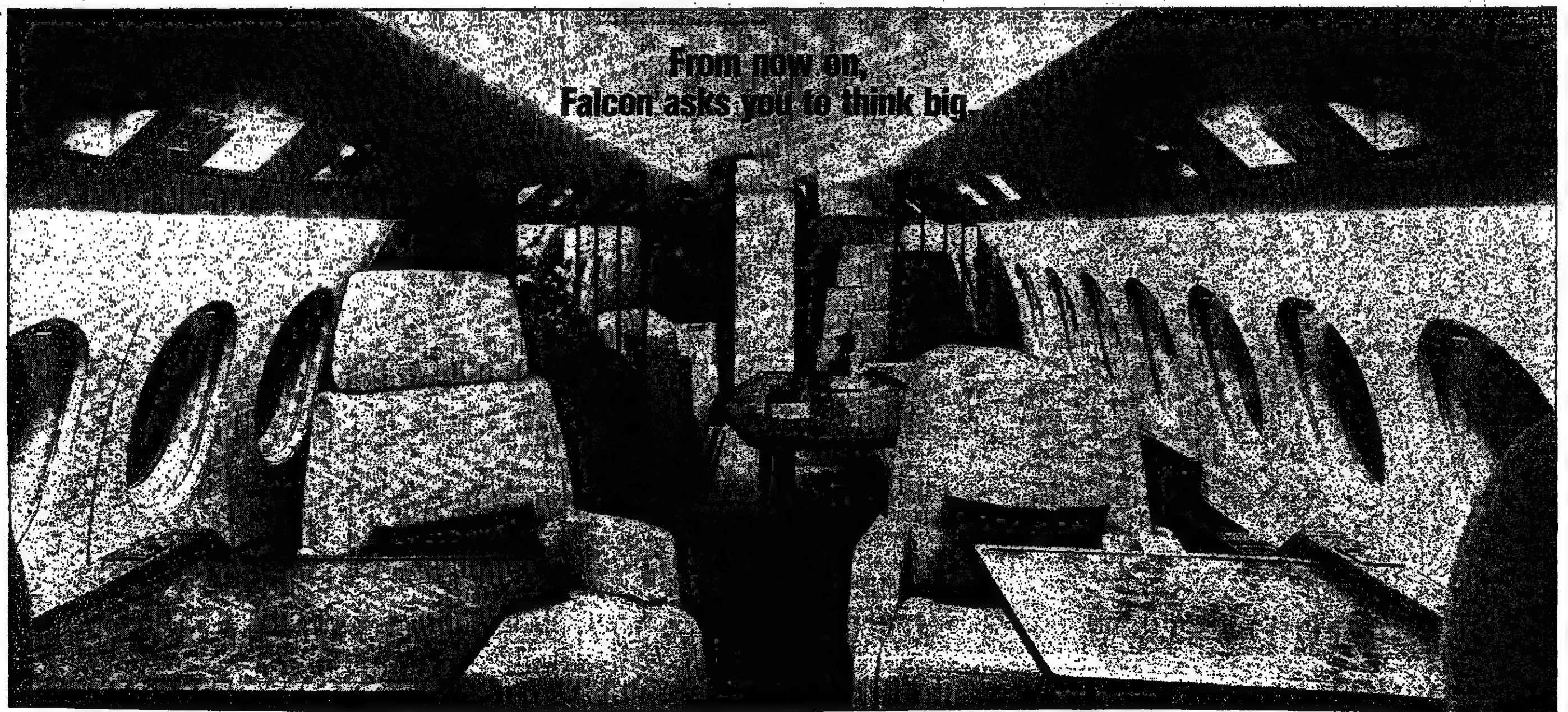
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What it takes to be an entrepreneur—alas!

BY MICHAEL DIXON

NEVER BEFORE can so many organisations and individuals have been so keen to stake money, not on established businesses, but on entrepreneurial talent. The only problem, of course, is how to tell the likely winners from the losers.

So any readers who happen to be among those innovative investors will be glad to hear of a newly produced report which reduces the uncertainty of choice. It makes clear that, whoever else may be an entrepreneur worth backing, the Jobs column certainly is not.

The report is on an assessment just made of me by Selection Research of Walton-on-Thames, the European arm of a similarly named United States group. It specialises in an assessment method based on a notion which, although all of us probably rely on it often when meeting other folk, I have never seen systematically applied to job-seekers.

The notion is that whether or not people are equipped to succeed in particular activities can be divined from the sorts of things they say.

Now, before anyone rushes off snoring about re-inventions of the wheel, let us please be clear that "the sorts of things they say" does not mean the replies they give you to questions like: "How, precisely, are you qualified for this job as deputy assistant manager-maker's-bottom-smoother?" Even

less do the clues consist of opinions another person expresses about politics, ethics and so on, which coincide with views of your own.

What is meant is that, once you get people talking broadly about an activity in which you yourself can fairly claim to be competent, you can usually tell if that person is likely to be any good at it. The clue lies in whether or not they voluntarily mention—and if so, how—some aspect of the topic which you as a practitioner know to be of the essence. "I'd never have credited that woman with being a professional tight-rope-walker," you might confide to someone afterwards, "until she said that."

Snags

Inevitably there are weaknesses. One is that even when such judgements are made by an individual expert of another person's ability in the same specialism, they are sometimes wrong. But a worse problem for recruiters and financial backers is that they often need to choose people for types of work in which they are far from competent themselves.

Selection Research says it has developed a way to overcome that problem. It takes large numbers of people with proven success in some activity, and large numbers who are mediocre at it. The members of each

group are then asked open-ended questions about the activity, and their free-wheeling answers are recorded and analysed to identify what the SR group calls "themes." They are particular patterns of thought, feeling or behaviour which are characteristically shown by the successful, but not by the less proficient.

The method was pioneered about 30 years ago by the group's chief Donald Clifton when, as a professor of psychology at the University of Nebraska, he was asked to help with the selection of student counsellors. Since then, sets of key themes and "structured interviews" to probe for them have been worked out for about 110 kinds of work. They include ice-hockey playing, orchestral conducting, teaching, pub-managing and selling, as well as the entrepreneurship for which I flunked the test the other day.

I nevertheless found the procedure not only convenient but enjoyable. All I did was telephone the UK-based branch on 0632 248899 and its managing director Bob Edenborough—after saying that any questions which stalled me could be repeated but not expanded, and that I should answer with what I thought right as distinct from expedient—switched on the recorder.

From the outset the questions, which were on the tape,

prompted me to talk even more liberally than usual for the following hour and a half. Since I had promised not to give them away, all I can report is that most were of the "tell me how you..." type mixed with hypothetical problems. All 94 questions were designed to radiate in from different angles on 12 themes which the group claims pervade the thinking of talented entrepreneurs. It outlines them as follows.

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Dedication. The capacity to concentrate totally on a chosen goal.

Focus. The capacity to take a direction and maintain it, continuously making the necessary adjustments to stay on course.

Profit orientation. The capacity to assess the measured benefits of transactions, and to make the necessary adjustments into the internal working of the company.

Ego drive. The craving for a significant definition of yourself gained mainly through achievement and productivity, although parts may also be played by status, power, wealth and social esteem.

Urgency. Extreme reluctance if not inability to tolerate delay.

Courage. The capacity to increase determination in the face of resistance.

Activator. The constant urge to stop the chin-wagging and get moving.

Opportunity. A bent for seeing possibilities where others see problems.

Creativity. The capacity for breaking new ground and developing ideas.

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At which stage, alas, there seems no plausible way to avoid disclosing the points on which the Jobs column failed to qualify for the Rolls-Royce and fat cigar.

One was lack of adequate urgency—and in case that should seem an odd trait in a daily-paper journalist, I can assure you that it is common if not universal in the trade. Not for nothing did Sir Desmond MacCarthy propose, as the journalists' motto: There's always another quarter of an hour.

Put baldly, the second flaw was insufficient courage although the report kindly calls it a possible "difficulty if resistance of a severe nature is

encountered." And the third was "a relative lack of strength in terms of teamwork" which evidently debars me from success as a manager too. Perhaps fortunately, however, the report goes on to say that I seem "very well placed to empathise with and comment on" the entrepreneurial and managerial roles.

So what does all that suggest about the value of Selection Research's method?

In my view at least, it is far from the whole answer to the problems of selecting people for different kinds of work. Even if it can reliably pick out what it takes to succeed in an activity as broadly defined as entrepreneurship, for instance, the fact that people possess those strengths does not mean they will use them well in settings which are ill suited to them in other ways. The task of matching individual talent to organisational culture is delicate and difficult indeed.

Even so, there can surely be no doubt of the fundamental importance to success of the abilities which the group claims the method is able to identify. As to its accuracy... Well, over the past two decades I must have taken more psychological tests than most healthy and normal people would believe could be in existence. And I'm sad to say that Selection Research's findings are consistent with those of all the others.

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You may already be carrying out a similar role with a Bank or Stockbroker. Alternatively, you could be newly qualified and working for the Accountancy or Legal professions, with an emphasis towards the Financial Services Sector. Candidates from the Civil Service or from Administrative/Regulatory roles in the Financial Markets are also welcome.

The role will carry Manager status and, in addition to a generous salary, the package includes a car and the usual Banking benefits.

Please write in confidence to James Curtis or Colin Barry, quoting ref. 814, at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355.

Overton Shirley & Barry

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Fund Management

City

£ Substantial

We are acting on behalf of the investment management arm of one of the City's leading merchant banking groups. This appointment within the Asset Management Division is part of a firm commitment to expansion, brought about by the rapid growth of funds under management and a first-class performance record.

As a Senior Fund Manager the appointed candidate will have direct responsibility for the UK portion of substantial institutional portfolios and will be expected to contribute to the formulation of group investment policy.

A good track record within fund management coupled with self-motivation and excellent communicative skills are important prerequisites for this appointment.

The remuneration package will not be an obstacle for the right candidate.

For further details, please contact Charles Ritchie or Nick Root on 01-404 5751, or write enclosing a full cv to Securities Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strict confidentiality assured.



Michael Page City

International Recruitment Consultants—London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

International Stockbroking Group

Director of Research

Australia

Base Salary £100K Neg.

The Global Equities Group of a leading U.S. financial institution wishes to recruit a Director of Research to assume responsibility for their Australian Research function.

The Director of Research will be responsible for developing and implementing the strategy for the research function as well as managing and further building an existing team of experienced analysts. In addition, the successful applicant will be expected to develop a highly visible role in both the Australian and international market place.

The position will appeal to someone with proven management skills and a strong background in commercial/industrial research who could be looking either for a long term career move to Australia or for a two to three year expatriate assignment. The salary figure mentioned is intended only as a guide and should not deter those with high expectations from applying. The firm's bonus system will further enhance the remuneration level. Quote ref. MODH 376.

Rochester
Recruitment
Limited



22A College Hill
London EC4R 2RP
Telephone:
01-246 5346 (FAX: 01-236 2879)

MAJOR INTERNATIONAL BANKING GROUP BUSINESS SYSTEMS ANALYST

CITY

£20-25K + BENEFITS

An innovative Business Systems Analyst who can provide direction and produce tangible results in a developing environment is needed to strengthen our clients' business systems support team.

The key responsibilities will be to analyse existing methods and procedures, to improve the efficiency of the business areas and to identify possible automated solutions to business problems.

You will have sound knowledge of

banking operations and administration with experience of office systems automation and O & M. Highly developed communication skills and flexibility are also essential.

Interested candidates should contact Anne Gilbert on (01) 629 8070 weekdays or alternatively, send a detailed curriculum vitae, quoting Ref. L235, to her at Slade Consulting Group (UK) Ltd., Metro House, 58 St James's Street, London SW1A 1LD. All applications will be treated in strictest confidence.

London • Melbourne • Sydney • Brisbane • Adelaide • Perth • Auckland • Christchurch

SLADE CONSULTING GROUP (UK)

Senior Private Clients

City

£Negotiable

Our client is the stockbroking arm of a prestigious merchant banking group which is committed to expanding its existing client base.

As a result of substantial growth in funds under management we have been asked to recruit an additional senior Private Client Executive.

Applicants will have an excellent academic background coupled with a minimum of three years' experience in managing discretionary portfolios. A first-class knowledge of the UK market is a prerequisite, and additional knowledge of international markets would be an added bonus. In addition to maintaining an existing client base, executives will also have the opportunity to develop new business within the United Kingdom.

The package will include a high basic salary, performance related bonus and normal banking benefits. For further details please write to Nick Root or Charles Ritchie at Securities Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants—London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Key business development roles in...

ASSET BASED FINANCE

Our client, a leading international investment and financial services group with worldwide representation, has gained prominence through its ability to successfully innovate and market new tax-efficient products. In order to sustain the rapid growth of its asset-based finance activities in the UK, additional marketing professionals are required for its London based subsidiary.

The appointees will be responsible for marketing a broad range of asset-based finance facilities including project financings, leveraged leases, sales-lease backs, portfolio sales and secured debt or debt-type financings. Asset types cover aircraft, agricultural and industrial facilities, cable television systems,

drilling rigs, property, rolling stock, ships etc.

Applications are invited from marketing executives aged between 25 and 50 years who have a sound track record in asset-based finance gained with a major financial institution in the UK. Alternatively, these positions may suit managers of 'blue chip' corporations who have responsibility for the procurement of asset-based finance within the above-mentioned areas.

Excellent terms will be offered, reflecting the strategic importance of these roles and will not be a limiting factor for exceptional candidates. These may include equity participation.

Please apply in strictest confidence to Leslie Squires or Susan Fletcher. Telephone 01 606 1706, or submit a detailed curriculum vitae to either at Anderson, Squires Ltd, 127 Cheapside, London, EC2V 6BU.

Financial Recruitment Specialists

Anderson, Squires

Head of Marine Division – Lloyd's Broker

£30,000-£40,000 + Car + Benefits + Potential Profit Share

A long-established medium-sized Lloyd's broking house seeks to appoint a new Head of its Marine Division. The Company is one of the best-known names in the Marine Insurance Market, with an excellent reputation. The Marine Division has a core account of blue-chip British flag fleet business.

Ideally aged between 30 and 35 candidates must possess the following attributes:

- ★ Substantial experience dealing with Senior Underwriters.
- ★ A high profile in the market and an impeccable reputation.
- ★ Business-producing skills.
- ★ First-class management ability.

This is an excellent opportunity to contribute directly at board level to the development and expansion of this prestigious broking house.

Candidates who are interested should contact Matthew Andrews on 01-404 5751 or write to him enclosing a comprehensive Curriculum Vitae at 39-41 Parker Street, London WC2B 5LH. The strictest confidentiality is assured.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Auditor-Treasury

A leading bank in the Middle East wishes to strengthen its internal audit function in the Treasury. Reporting to the Chief Inspector the successful candidate will be responsible for ensuring that all exchange and money market business is being conducted in a safe and desirable manner and in accordance with the Bank's rules and regulations.

In addition to several years banking and auditing experience, the candidate will be conversant with all the latest types of operations dealt in the international money markets and fully understand the risks involved. Preference will be given to applicants who have worked in a Treasury Department at a senior level.

A salary in excess of US\$ 65,000 and attractive benefits will be offered to the candidate with suitable qualifications, experience and adaptability. Benefits include free furnished accommodation and the salary is currently paid without any deductions. Applications should be addressed to Box No. A0594, Financial Times, 10 Cannon Street, London EC4P 4BY.

HEAD OF UNIT TRUST ADMINISTRATION

£30,000 - £35,000 pa + car + benefits

This is an opportunity to take full responsibility for the administration in the rapidly growing Unit Trust department of a global investment management firm of the highest quality. The position offers a great deal of autonomy and developmental opportunity.

The main requirements are an up to date knowledge of unit trust administration, first class people management abilities and well developed communications and interpersonal skills. Because of the rapid rate of growth, the environment is challenging and the person appointed must have the creativity to ensure that the operation keeps pace with changing demands and volumes.

Candidates are likely to be in their thirties and will have gained at least five years' experience in securities administration, a substantial part of which must have entailed direct involvement with unit trusts and have been at a supervisory level.

An excellent compensation package is offered which includes full banking benefits. If you would like to be considered for this position, please write in complete confidence to: John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532 for a preliminary discussion.

John Sears and Associates

A MEMBER OF THE SMCL GROUP

Appointments Advertising

£43 per single column centimetre.
Premium positions will be charged £52 per single column centimetre.

For further information, call:

01-248 8000

Daniel Berry
Ext 3456David Rhodes
Ext 4676Tessa Taylor
Ext 3351

BANKING OPERATIONS/SYSTEMS

£30,000 to £50,000 neg

On behalf of several investment/merchant banks we seek ambitious, professional banking operations managers who possess highly developed inter-personal and man-management skills gained within a major US or UK merchant bank.

Applicants must be aged 30 to 40 years with previous line management responsibility for one, or preferably more, of the following sectors: - capital markets, foreign exchange and securities trading, investment management. A strong preference will be given to those bankers with excellent experience of systems from a user/development bias. Please contact Brian Gooch or Simon Carter.

CREDIT MANAGER

£30,000

Due to internal promotion, a substantial British bank wishes to appoint a new Head of Credit.

The department consists of nine staff, reporting on all aspects of corporate and sovereign risk, and is accountable to General Management - Lending. Ideally aged between 30 to 40 years, the successful applicant will possess a minimum of 5 years relevant experience gained within a banking environment and have a proven track record in man-management. Please contact Richard Meredith.

LONDON BRUSSELS HONG KONG SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No.1 New Street, (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266. Fax: 01-626 5258.

IMRO

Investment Specialists
IMPROVE YOUR CITY PROFILE

IMRO

Investment Management Regulatory Organisation Limited is a collection of highly motivated individuals undertaking a new and pioneering role across the whole spectrum of investment activities in the UK.

OFFERS

outstanding opportunities within its executive team to enthusiastic, adaptable people with first hand exposure to the industry, gained in any one of a variety of disciplines.

GREATER

responsibility is inherent in these roles, which demand the ability to work individually and as part of multi-disciplinary teams on a broad range of investigative projects.

REWARDS

will not disappoint. Variety, challenge and a sense of achievement are guaranteed. IMRO pays competitive City salaries with normal banking benefits.

For further information please contact Nick Root on 01-404 5751 or write enclosing a comprehensive CV to Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strict confidentiality assured.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

TOKYO

International Bond Sales
Yen Highly Negotiable

One of the most dynamic North American Securities houses wishes to reinforce its established international bond sales presence in Tokyo. Reporting to the Head of Sales, the position involves selling a wide range of products and the development of a comprehensive client base.

The successful candidate, preferably a Japanese national, should currently be working in London, and now wish to return to Tokyo. He/She will also be at least 28 years old and have a minimum of 3 years' prior experience in international bond sales.

Remuneration will be commensurate with experience and will include a generous relocation allowance.

Applicants should contact Sally Poppleton, Manager, on: 01-404 5751, or write to her at: Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

FLEMINGS

TRADED OPTIONS DEALER

Due to Flemings' expansion, an opportunity has arisen for an experienced trader in our traded options team. The successful candidate should be preferably over 21 with over 2 years' experience. A full salary package commensurate with relevant experience is available. Applicants of either sex should write enclosing their curriculum vitae to:-

Frank Smith,
ROBERT FLEMING & CO. LIMITED
25 Copthall Avenue
London EC2R 7DR

Telephone 01-638 5858

A direct line to the executive shortlist

To secure the best appointments at a senior level needs more than good advice, accurate objectives and succinct presentation. InterExec not only provides career advice, but also a unique service to bridge the critical gap between counselling and the right job. Why waste time and money on unproductive letters? InterExec clients do not need to find or apply for appointments. Over 50 full-time staff with over 5,000 unadvertised vacancies p.a. enable InterExec to offer the only confidential Executive placement service. What is each unproductive day costing you?

For an exploratory meeting without obligation, Telephone InterExec on 01-630 5040/7

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Landseer House, 19 Charing Cross Road, London WC2H 0ES.
Also at Birmingham, Manchester, Leeds, Bristol and Edinburgh



The one who stands out

INSURANCE DIVISION OF A COMMERCIAL BANK

Requires an experienced person over 25 years of age capable of handling all aspects of day to day activities. Comprehensive experience required in all general and life assurance aspects. Excellent prospects for the right candidate together with an attractive salary and excellent benefits. Please write with full C.V. to:

Box A0592, Financial Times, 10 Cannon Street, London EC4P 4BY

PRIVATE CLIENTS
£12,000 to £50,000

Executives aged 24 to 35 with UK or International Private Client experience to join expanding portfolio management teams... become involved in marketing... set up regional offices. Contact James Younger.

EQUITY RESEARCH
£15,000 to £80,000

Analysts aged 23 to 40, with sector, U.K., Japanese or European experience to join specialist research teams... to cover a range of sectors or markets... become involved in Fund Management. Contact James Younger or Philippa Foy.

FIXED INTEREST ANALYSIS/MANAGEMENT
£15,000 to £70,000

Economics or mathematics graduates, aged 23 to 40, with sound experience of gilt, or international fixed income analysis and/or fund management, to join expanding major names. Contact Philippa Foy.

Whether you wish to make a move, would like to discuss the market, or want to be kept informed, we are pleased to advise in confidence. 20 Cousin Lane, London EC4R 3TE. Telephone 236 7307.

STEPHENS ASSOCIATES
SEARCH & SELECTION IN SECURITIES & INVESTMENTS

**DIRECTOR
BUSINESS DEVELOPMENT**

*One of the most important and exciting appointments
in the marketing of financial services this year.*

Salary Neg. from £60,000 pa

Our client is a leading firm of UK stockbrokers and a subsidiary of one of the largest and best known European banking groups. It wishes to appoint an outstanding individual to be responsible for product/market development, setting strategy and implementing expansion of its fund management and private client broking operations.

Candidates should possess a background in the investment management or financial services industries and be thoroughly familiar with the range of investment opportunities available to private clients. A track record in business development is essential as is the ability to contribute at board level and across the whole range of development issues. This is a new post offering outstanding career prospects.

For full job description write in confidence to Mark Lockett quoting ref. 636/FT showing clearly how you meet our client's requirements.

**MARK
LOCKETT**
RECRUITMENT

MLR,
1 New Bond Street,
London W1Y 9PE.

Both men and women may apply.

**South East Asian Securities
Sales Executive**

We require a Sales Executive with at least 2 years experience of SE Asian stock markets to join our existing team servicing institutional clients. The position will be based in London, but will involve some travel to the region.

We offer an attractive salary and benefits package, together with excellent career prospects.

Please write, enclosing a full CV, to:
Gareth Hughes, Personnel Department,
Kleinwort Benson Group, P.O. Box 191, 10 Fenchurch Street,
London EC3M 3LB

Kleinwort Grieveson Securities

**General Manager
Banking**

£30,000 plus bonus
and benefits
West End

A small well established Licensed Deposit Taker is about to embark upon a major expansion to which substantial funds have been committed by its parent company a major UK public company.

The person appointed to this position will be required to play a key role in assisting the Board with the implementation of business plans and the achievement of the growth objectives envisaged.

Banking experience will have to be demonstrable but more importantly a keen interest in the business development aspects of banking will represent the more important prerequisite for a successful appointment.

Applicants wishing to apply should submit comprehensive CVs in strictest confidence to Box A0596
Financial Times, 10 Cannon Street, London EC4P 4BT

**FUTURES AND
OPTIONS TRADER**

Our client is the young and dynamic UK arm of a large and prestigious US trading firm dominant in the field of International Currency Options. A period of sustained and accelerating growth has created opportunities for young, exceptional Desk Traders of Financial Futures and Options where the emphasis will be on utilising risk hedging techniques to manage the firm's exposure.

The position will appeal to career orientated team players with a demonstrable record of success.

SPOT FX DEALER

This fast-growing European bank moving to a brand new dealing room in the City, is seeking a Spot Foreign Exchange Dealer to join its expanding team. Trading all the major currencies, candidates will have at least two years' experience of working within a busy environment and will look forward to developing their skills and experience in a progressive bank. The remuneration package will reflect the status and importance the bank attaches to this role.

If you are able to meet the above criteria, please contact Anthony Isern or Irish Collins on 01-236 6833 or send full CV in strictest confidence to Reed City, 94 Old Broad Street, London EC2M 1JB.

REED... City

**CHARTERHOUSE
INVESTMENT MANAGEMENT LIMITED**

Charterhouse Investment Management Limited, the investment management arm of The Royal Bank of Scotland Group plc, manages funds in excess of £2bn on behalf of institutional, private clients and unit trusts.

Our private client operation in Edinburgh wishes to recruit an...

EXPERIENCED INVESTMENT MANAGER

...to manage discretionary portfolios and undertake equity market research. Candidates should have several years relevant investment experience and be professionally qualified.

As an expanding and ambitious company we offer excellent opportunities for professional career development with a remuneration package to match. Written applications accompanied by a full curriculum vitae should be made to Ian Mackenzie, Director, Charterhouse Investment Management Limited, Capital House, 2 Festival Square, Edinburgh EH3 9SU.

CHARTERHOUSE

A MEMBER OF THE ROYAL BANK OF SCOTLAND GROUP

**Money Market
Sales
London**

We wish to recruit an experienced professional to lead our expanding ECP sales team. Essential qualities are high professional standards, strong presentation skills and a determination to achieve excellence. In addition to a strong ECP background the preferred candidate should have a good knowledge of FRN's and other related money market securities. In return we offer the opportunity to make an immediate contribution to a rapidly growing business. The salary and benefits will reflect the importance we attach to the position.

For a preliminary discussion in the strictest confidence telephone John Drinkwater on 01-248 6464. Alternatively, write to: Fixed Income Sales Manager, Goldman Sachs International Corp, 5 Old Bailey, London EC4M 7AH.

**Goldman
Sachs**

Equal Opportunity

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Advertising**

£43 per single
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Premium positions
will be charged £52
per single column
centimetre

For further
information call:

01-248 8000

Daniel Berry

Ext 3456

David Rhodes

Ext 4676

Tessa Taylor

Ext 3351

**DEPUTY INTERNAL
AUDITOR**

A new position has been created for a deputy to the branch Internal Auditor resulting from the continued expansion of the London branch.

Candidates aged mid/late twenties should either be working in an internal audit department of a bank, or have bank internal audit experience. It would be beneficial to be studying for, or have completed the A.C.I.B. examinations or a recognised accountancy qualification. Knowledge of E.D.P. auditing would also be an advantage.

Salary negotiable with the usual banking benefits, including a subsidised mortgage scheme.

Applicants should write enclosing a full curriculum vitae to Anne Burns, Personnel Manager, Bank Julius Baer & Co. Limited, Bevis Marks House, Bevis Marks, London EC3A 7NE.

JB & B
BANK JULIUS BAER

ZURICH · LONDON · NEW YORK

**Director of
Corporate Affairs**

Following the recently announced reorganisation of Senior Management responsibilities, the BBC is now seeking a Director to take charge of its corporate activities and to represent these interests on its Board of Management.

The Director of Corporate Affairs will have special responsibility for the development of the BBC's Public Relations in all their aspects at home and abroad.

Applicants who feel that their experience is appropriate should write, enclosing a C.V. to Christopher Martin, Director of Personnel, BBC, Broadcasting House, London W1A 1AA, to arrive no later than 3rd July 1987.

BBC

We are an equal
opportunities employer

**Sales Executives
Trading Support Systems
City**

£40k Package

Whether you are already selling on-line financial information services to City institutions, or are keen to break into this exciting market, our client, a rapidly growing U.S. company with an outstanding product, can offer exceptional opportunities. Probably aged 25/35 you should have gained some understanding of the Bond Markets and have drive, energy and a real belief in your sales ability.

The greater your relevant experience the greater the initial rewards which will be by way of highly competitive salary plus a bonus scheme which could involve share participation.

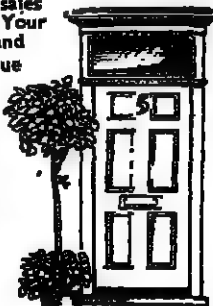
To apply, please telephone or write to Brian Burgess quoting Ref: BB121.

**Lloyd
Chapman**
Associates
International
Search and Selection
160 New Bond Street, London W1Y 0NR
Telephone: 01-409 1571

Sales & Marketing

£15,000 + Bonus

The European Sales HQ of this leading international financial publication needs a new sales person to join their expanding sales team. Your main responsibility will be the marketing and selling of corporate advertising space to blue chip companies and financial institutions in the City and throughout Europe. This is an exciting opportunity for a highly motivated graduate with a successful City or sales background who is looking for scope to develop their full potential in an environment where creative thinking and individuality are encouraged. Languages an advantage. Ability to travel essential. Age: 25-30.



RECRUITMENT 5 GARRICK STREET
COVENT GARDEN
COMPANY TEL: 01-831 1220

**UNIQUE CAREER OPPORTUNITIES
FINANCIAL SERVICES**

KENT, SUSSEX, SURREY AND ESSEX

Highly reputable and well established financial group has career opportunities within its successful sales team. Successful candidates will undergo full and thorough training in order to successfully advise private and corporate clients. Applications are invited in strictest confidence from candidates aged 24-35, resident in the above locations, who are able to demonstrate previous success in any field.

To apply for an initial exploratory interview, write in strictest confidence to Box A0597
Financial Times, 10 Cannon Street, London EC4P 4BT
or phone (0622) 850022

Bored... Frustrated... Disillusioned...?

Research-Traders

As principal traders, our client offers the opportunity to break from the constraints of conventional research and fund management techniques. This is an opportunity for assertive individuals with relevant experience to participate in computer driven modern portfolio management methods within the derivative instruments and synthetic securities areas.

Our client is particularly keen to reach individuals who can bridge the divide between the traditional roles of the analyst and trader. Working within the dealing room they will participate in the trading opportunities revealed by their work. These individuals will offer both an in-depth research capability and an understanding of the impact of price sensitive news on the market. The contribution of successful candidates will stem from research responsibilities in the following areas:

- **UK Equities** — where coverage will involve FTSE stocks
- **Economic Research** — providing interpretation and advice on economic and financial indicators
- **European Equities** — with experience in Dutch, French and German stocks.

This is an exciting opening for energetic, entrepreneurial persons of proven ability to take up a new challenge within a highly regarded specialist firm.

Applicants should contact Roger Stearn on 01-606 1706 or write to him at Investment Division, Anderson, Squires Ltd., 127 Cheapside, London EC2V 6BU.

Financial Recruitment Specialists

Anderson, Squires

Marketing — Financial Institutions

A leading North American bank is seeking a senior executive to complement its Financial Institutions team, marketing a range of the bank's products to Japanese Institutions worldwide. Ideally you will be in your mid 30's with a proven track record in this field, together with a working knowledge of the Japanese language, and culture.

If you are interested in discussing the role further, then please contact Julia Cartwright on 01-404 5751 or write to her in strictest confidence at Michael Page City, 39-41 Parker Street, London WC2. Quoting reference 6007.



Michael Page City

International Recruitment Consultants—London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Senior Relationship Managers — Corporate Finance

Enhancing Business Through Creativity

Bankers Trust has established a leading position in international banking as a worldwide merchant bank. It has been highly successful in combining the entrepreneurial creativity of an investment bank with the balance sheet strength of a commercial bank. Its excellent international reputation is founded on its forward looking strategy, innovative approach and, above all, the high calibre of its professionals.

We now wish to recruit to our Corporate Finance Client Management group two Senior Relationship Managers to manage and enhance the Bank's relationships with major multinational UK clients. You will market the full range of Bankers Trust's corporate finance and capital markets services, fulfilling our clients' requirements for creative and expert advice for their complex global fund raising, risk management and financial advisory needs.

You will have at least 5 years' experience in

international banking, including previous independent responsibility for client relationships. Excellent business development skills are required together with an ability to execute innovative financing packages and a good working knowledge of capital markets products.

This is a vital role in a dynamic and successful merchant bank. For you it will be a key career move offering you a challenging level of responsibility and opportunity. You can look forward to an attractive salary, bonus and benefits package which will fully reflect your position as a crucial participant in the Bank's corporate finance business.

Please write with full career and salary details to Helena Molyneux, Vice President, Personnel Department, Bankers Trust, Dashwood House, 69 Old Broad Street, London EC2P 2EE. Or call her on 01-726 4141 ext. 2111.

Bankers Trust Company

SENIOR MANAGEMENT-BANKING

Unique commercial lending and management opportunities

Attractive Salary + Status Car + Banking Benefits.

One of the major aspects of TSB's continued expansion is the growth of our commercial lending activities. Integral to this has been the recent identification of a number of key branches which co-ordinate all commercial business activities within their area. We are now seeking to appoint experienced bankers to manage such branches. Successful candidates will be qualified ACIB, have broad and proven managerial skills, and will be experienced commercial lenders capable of representing and negotiating for the Bank at the highest levels.

The major challenges will be to achieve significant results in the continued growth, control and profitability of both our commercial and personal business. Clearly the ability to develop and motivate the branch team is paramount in doing

this. Candidates under the age of 30 will not have the required level of experience.

In return for your skills and experience we offer exceptional career opportunities and a valuable remuneration package, including status car, non-contributory pension scheme, subsidised mortgage and other banking benefits. A relocation package is available where applicable.

Please apply in writing enclosing a full CV and including details of your present remuneration to: Mr. R. Bentley, Development and Training Manager, TSB England & Wales plc, St. Mary's Court, 100 Lower Thames Street, London EC3R 6AQ.

Closing date for applications is 3rd July 1987.



NORTH AMERICAN EQUITIES

An exciting opportunity to move into Fund Management

This is a chance for you to take on some fund management responsibilities on the North American desk of a major UK institution. You will be part of a dynamic and very successful overseas team and will work directly with the North American Fund Manager. Your job will be an interesting blend of analysis, dealing and fund management and you will be expected to participate in investment policy meetings. The working environment is exceptional and you will work in a modern, fully equipped, professional dealing room.

Promotion prospects in the company are outstanding. The majority of its present fund managers were appointed through internal promotion and the company has been prepared

to create new management positions to capitalise on individuals' expertise.

An appropriate candidate would be a professional investment analyst, probably aged 20-30 and with a degree or appropriate qualification. As a preference you should have at least two years' experience in US or Canadian equities, gained with a major institution but candidates with experience in other markets will also be considered.

The company offers a pay and benefits package fully competitive with the London market. To apply, write to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532.

John Sears and Associates

A MEMBER OF THE (SMCL) GROUP

HEAD OF OPERATIONS

A new and challenging developmental role in an expanding 'multi-faceted' International Bank.

Reporting directly to the General Manager, this position offers the opportunity for an experienced Operations Manager to make a substantial contribution to the future development of this International Bank. The Bank has grown significantly since its establishment in London last year. Because of its financial strength and commitment to the London and European markets, the Bank has plans to accelerate this growth by the addition of further banking services.

As Head of Operations you would be responsible for managing all the Bank's existing operations activities — including communications and computer systems, and you would plan, implement and manage all the operational aspects of the Bank's scheduled expansion into new areas of business.

Probably aged between 35-45, you must have

extensive experience of managing bank operations. Ideally this will mean exposure to corporate lending, private banking and treasury activities, including knowledge of instruments such as options, financial futures, interest-rate swaps and future rate agreements. You must also have a knowledge of the latest systems of technology and their application to Treasury front-end and back-office requirements. A strong managerial character and background are essential in this fast-moving and dynamic environment.

The compensation and benefits package is designed to attract a top quality Operations specialist.

To apply please write in complete confidence to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532.

John Sears and Associates

A MEMBER OF THE (SMCL) GROUP

Corporate Account Manager

Excellent salary plus banking benefits

As a major European Bank established in the City for over 100 years, Société Générale has an impressive range of relationships with the top national and multi-national companies represented in the United Kingdom.

Due to internal promotion we now wish to recruit an experienced Corporate Account Manager wishing to broaden his or her horizons by marketing our wide range of banking products to these companies.

The successful candidate is likely to be in his/her mid 30's and should have had considerable experience in a similar environment. In addition, we would look for an AIB and working knowledge of French as essential pre-requisites.

For our part, we will offer a competitive salary package together with the usual variety of fringe benefits including non-contributory pension, assisted mortgage scheme and company car.

Applications will be treated in the strictest confidence.

Please apply in the first instance, in writing, to Mr. J.M. Crosby, Société Générale, 60 Gracechurch Street, London, EC3V 0HD, enclosing a brief CV.

SOCIÉTÉ GÉNÉRALE

Young Corporate Planner Financial Services Essex

c£20,000 plus substantial benefits

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NEW ZEALAND FORESTRY

Chris Sherwell looks at New Zealand's first industrial multinational
Diversity pays at Fletcher Challenge

IN THE rural heartland of New Zealand's North Island, a small group of biologists in a makeshift laboratory is busy cloning identical copies of high-performing trees from massive commercial forests nearby.

The scientists' aim is to produce a radiata pine which yields the biggest possible volume of high density wood. But the banks of experimental dishes in which their clones begin life contain the seeds of a mightier growth — Fletcher Challenge, New Zealand's first industrial multinational.

Back in 1981, Fletcher Challenge was already the country's largest company in terms of market capitalisation. Newly formed from a merger of Challenge Corporation, Fletcher Holdings and Tasman Pulp and Paper, it wanted to expand further, diversify and go international.

The tiny laboratory — which survived an earthquake earlier this year and soon moves into modernised premises — offers one small illustration of how it has succeeded, perhaps beyond expectation. Fletcher has become an internationally known forest products group, while its dependence on forest products has actually moderated.

In 1981, Tasman provided nearly half the earnings of the group. In the year to June 1986, growth had proceeded so rapidly that the group's after-tax earnings of NZ\$24.1m (US\$143.5m) were treble the 1981 level — despite a NZ\$15m loss by Tasman Pulp and Paper. For the current 12 months market analysts predict earnings of NZ\$31.5m.

"We've been through an intensive period of merging three large local companies, a rationalisation and an expansion into Canada," says Sir Ronald Trotter, chairman and chief executive. "We wanted to get the business international, outward looking and competitive."

Having slipped behind Brierley Investments for a couple of years, Fletcher Challenge has been so substantially re-rated by investors over recent months that it has recovered the position of top company in New Zealand. With a market capitalisation of more than NZ\$5m, it is now one of the world's largest 200 corporations outside the US.

The catalogue of Fletcher Challenge's activities is exhausting. Apart from forestry and pulp and paper, its long-

established domestic businesses embrace property, construction, building materials, steel, rural services, the meat business, fishing, horticulture, bloodstock and retail and leasing activities.

Then there are the subtractions and additions it has begun making. As part of the rationalisation, it courageously disposed of its successful finance companies, judging that they would lack the scale to compete in New Zealand's newly deregulated environment.

More recently, Wrightson NMA, its rural services company, acquired Dalgety Crown, its leading competitor, while Challenge Meats, the steel sector, and Fletcher Fishing have all strongly expanded their interests.

Late last year the group even launched a bid, ultimately to prove abortive, for New Zealand Forest Products, which owns 165,000 hectares of New Zealand forest, even more than Fletcher's 110,000 ha. And it took a significant 10 per cent stake in Goodman Fielder, another rapidly growing New Zealand group.

Most significantly, it has again made an offshore purchase, following up its bold NZ\$420m acquisition in 1983 of a 96 per cent stake in Crown Forest Industries, the Canadian interests of Crown Zellbach of the US.

Market re-rating

The new purchase, announced in February, was of a 48 per cent controlling interest in British Columbia Forest Products — one of Canada's largest integrated forest products companies — for NZ\$70m.

The acquisition made Fletcher Canada's largest lumber producer, as well as the second largest producer in the world of both newsprint (behind Abitibi Price) and market pulp (behind Weyerhaeuser). This second Canadian purchase was undoubtedly the trigger for the recent re-rating of Fletcher by the market. Investors suddenly recognised that it was undervalued as an international forest products company.

On a prospective price/earnings ratio of around 11, it was well below its US and Canadian competitors earlier this year, which stood around 18 and 16 respectively. Just as attractive, the prices of both pulp and newsprint were set to continue rising, and the leverage effect

on the group's profit promised to be considerable.

Fletcher has not confined this recent offshore expansion to Canada. Tasman Forestry has entered into a joint venture which controls 25,000 ha of forests and a small newsprint mill in Chile, where the rapid growth rate of coniferous forests, which are also radiata pine, almost matches New Zealand's.

In the US, the group's construction division has acquired 80 per cent of Hawaii's second largest construction company. And in Australia it has acquired the interests of Arco of the US and taken a sizeable stake in Jennings Industries, which gives it entry to house building and shopping centre and property management.

The result is that North America will be responsible for some 45 per cent of Fletcher's earnings in the current year — not much less than the 47 per cent generated from New Zealand. Of the group's assets, some 39 per cent are in North America.

In terms of business activities, about 87 per cent of the group's profit will come from forest products. The group wants leadership in newsprint, kraft pulp and in specialty paper like the lightweight coated paper used in quality magazines.

Another 25 per cent will come from the building industry and the remaining 18 per cent from primary industries and trading.

Overall, the group has clearly come through a period of constraint imposed by the purchase of Crown, which was funded off balance sheet and had to be turned round. Its revised newsprint capacity has already been lifted from 404,000 tonnes to 460,000 tonnes, and is set to rise to 503,000 tonnes next year.

The picture at home is also encouraging. The biggest black spot has been the persistent labour difficulties at the massive Kawerau mill, which kept Tasman Pulp and Paper in loss last year and will do so again this year. But hopes are high that the troubles with the pulp and paper workers' union, one of a dozen at the mill, have now been left behind.

To speak to 39-year-old Mr Hugh Fletcher, a member of the original Fletcher family who takes over as chief executive from Sir Ronald in October, most divisions are running well, with some — like fishing — a remarkable success.

To him, this is a product of a corporate philosophy developed as much through making mistakes as scoring successes. "We have a culture of diversity which goes back to the 1960s, longer than many companies in the region."

"Today, no one part of the organisation feels it sets the culture or that it is the core business. Nothing has a prior claim on management resources. We delegate almost everything but finance."

"A diverse group cannot be hierarchical. The emphasis is on returns on equity, not just dollar profit. And we invariably aim to do something successfully in New Zealand before we consider attempting it elsewhere."

Further acquisitions


The stage has now been reached where the equity side of the balance sheet must be strengthened. In the past, the group has made few demands on its shareholders. Now it would like to see broader international participation in ownership, and will feel less restrained in calling for shareholder support for further acquisitions.

In April, the group launched a CS200m (US\$149.4m) "exchangeable share" issue in Canada, devising the tax benefits in such a way that the shares ought to stay in Canadian hands. Fletcher had previously made two preference share issues in Canada totalling CS305m.

Following on the group's Australian listing in 1985, its London listing (dating back through its predecessors to the 1890s) has been reactivated and a sponsored American depositary receipt facility has been created in the US.

The group is now looking at London and Europe for a possible placement, and is likely to seek a placement of ADRs in the US both to develop the market and raise capital. There is no hurry to place shares in Japan or Australia.

The overall impression is of a group which has capitalised on its own talents and New Zealand's new market-oriented domestic business environment to grow internationally through profitable acquisitions. Elsewhere that would be unexceptional. In New Zealand, Fletcher Challenge is making history and in the process setting a high standard for others to follow.



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GERMAN RAILWAYS

David Marsh meets the man who runs the West German railway Bundesbahn chief faces his critics

REINER GOHLKE, like so many of his countrymen zooming up and down the autobahnen in large, fast shiny cars, never had much interest in the railways.

Now, as a former IBM manager turned chairman of the Deutsche Bundesbahn, he takes the train nearly all the time. It is all part of a new life for the 52-year-old West German trouble-shooter dedicated to shaking new life into that most unwieldy of Teutonic institutions, the Federal Railway.

Interviewed in his office at the Bundesbahn headquarters, high up over Frankfurt, Gohlke, a tall, snapping ox of a man, proudly cradles a model of the new high-speed German train, due to come into service from 1991 to challenge France's European lead in 150 mph rail transport.

Gohlke spells out with determination his market-oriented credo. "The Bundesbahn is more than 150 years old. It dates from a time when the railways had a transport monopoly, where the most important thing was production and technology, not winning customers. Now we have to become much more geared to the market."

He has just been confirmed in the job for another five years, at a much increased salary of around DM 450,000 (£151,000) a year—recognition of his success in changing the face of the Bundesbahn during his first five years as chairman of the board.

He has also carved out for himself a public image as a new breed of public sector manager, taking a consciously higher and more aggressive profile than the anonymously-suited bureaucrats whom Germans are accustomed to having run their national institutions. But permanent alteration of the habits and fortunes of the railways—especially in a land caught up in an undying love affair with the motor car—is, as Gohlke admits, a different matter.

The Bundesbahn, in spite of its sleek, modern inter-city trains, computer booking and slim, red-coated staff serving meals with warm milk for breakfast, remains something of an imperial relic.

It depends on the Government for a staggering DM 13.5bn per year to make ends meet. Subsidies range from help with the heavily loss-making commuter network to paying pensions (at 75 per cent of the employee's last salary) to 260,000 retired railway workers with the status of Beamten or civil servants for life. This support uses up more than half the

budget of the Transport Ministry, inevitably turning the Bundesbahn into a political football.

Coming from one of the managing directorships of IBM's German subsidiary, Gohlke admits that, when he was asked to take on the job (under the former Social Democrat Party-led government), "I had absolutely no idea about the railways."

And if he had known in 1982 how complicated the job would prove, he might not have taken it on, he says.

As the economic pressures mount and his golden image at

expected DM 3.33bn. A likely rise in the deficit this year would confirm a break in the trend of falling losses since he took over. Results for the first four months, affected particularly by a renewed slump in goods traffic, confirm the worsening trend.

Gohlke insists that the Bundesbahn is still financially on the path set out by the Government five years ago. The so-called DB 90 plan aims to keep losses stable by 1990 at about DM 4bn a year (the same as in 1982), increase productivity by 40 per cent over the eight-year period, cut costs and boost investment. This is running at

as well as an inter-city service which started operating between 13 European countries in May, after the industry "a chance it has not had for 100 years."

But he also has to keep his mind above all on more prosaic matters. Gohlke has learned the hard way the complexities of running an organisation with 160,000 Beamten and a total of 270,000 employees (cut from 314,000 in 1982), DM 33bn of debt and 17,000 miles of track which, although operated efficiently on trunk routes, generally suffer from under-use. Measured in terms of miles travelled per year per inhabitant, the Bundesbahn ranks as the most under-used of the major European railways.

Gohlke also has to cope with four different unions. There is a rarity in West Germany where the single-union structure in large corporations usually simplifies labour relations. At IBM Deutschland, he had to deal solely with IG Metall, the metalworkers' union.

With little previous experience in dealing with politicians and civil servants, Gohlke has been struck by the contrast in the decision-making process at the railways. "At IBM, you just have to go to the chairman."

A first step towards improving service and matching it more closely to customers' needs was the restructuring of top management. The new board member responsible for sales—a job created by Gohlke in 1982—is Henjo Klein, a marketing expert from the Neckermann mail order company.

But, as a man who likes to roll up his sleeves, Gohlke stresses the limits of action which does not go beyond the boardroom. The most important efforts have to be made on the railway tracks. "Although we have been cutting back 10,000 jobs a year, we have put 500 more staff into the trains, to carry out your suitcase and so on... It is accepted now: the customer is king."

Pondering on the long-term nature of his job, Gohlke says enough of a political consensus exists in West Germany to keep the necessary subsidies to support the railways.

"You need a bit of idealism" to take the job as chairman of the Bundesbahn, he says. As he believes the full benefit of restructuring will not be evident for 20 or 30 years, he should have plenty to absorb that famous energy for the next five.



Mr Reiner Gohlke—"We have to become much more geared to the market"

the Bundesbahn starts to lose some of its shine, Gohlke's second five-year term might turn out to be more problematic than his first.

He has faced some criticism from customers over a complex new fares system brought in on March 1. It aims to woo travellers away from the motorways by cutting sharply long-distance ticket costs, especially for people travelling with friends and relatives. But the drawback is fare increases for some shorter journeys.

The new tariff structure has coincided with disappointing results for last year, a likely prelude to an even more difficult time in 1987. Falling heavy goods traffic caused especially by the drop in iron and steel production and increased competition from road traffic following the fall in petrol prices, helped push the Bundesbahn's loss last year to a worse-than-

about DM 6bn a year, geared above all to building a new north-south track down the neglected eastern side of West Germany.

As a result of last year's results setback, as well as the strains engendered by the Finance Ministry's efforts to keep down public spending growth, discussions with the Government about maintaining the Bundesbahn's spending have become more difficult. But, with characteristic confidence, Gohlke, just back from a meeting with that ministry over the DM 20bn 1987-1990 investment plan, says he believes the programme will be kept up.

Chairman, since last year, of the Association of European Railways, he has a taste for the big issues. New rail links, such as the high-speed routes between Paris, Brussels and Cologne now under discussion,

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Wednesday June 24 1987

Timidity on air fares

AFTER almost 10 years of tortuous negotiations and legal manoeuvres, the European Community is close to what may well be dubbed an "historic" agreement on European airline reform. But as transport ministers gather in Luxembourg today in a final effort to resolve their differences, many people are rightly concerned that the cheaper fares and wider consumer choice supposed to flow from the package will turn out to be largely illusory.

Compromise is the lifeblood of the European Community but thanks to the vested interests which underpin the European airline cartel the Commission's original proposals to inject more competition into the industry have been substantially watered down in the quest for consensus.

First Britain and now Belgium in their capacity as the rotating president of the EC Council of Ministers have tried to break the negotiating deadlock, but in each case the famous "bottom line" below which it is apparently not realistic to go to achieve satisfactory results has been moved lower and lower.

Take, for example, the important issue of capacity sharing, the anti-competitive way in which European governments and airlines split passengers and revenues on a 50-50 bilateral government to government basis regardless of underlying performance. Originally the commission said the maximum at airline sharing was guaranteed to be 25 per cent share—but the most that the ministers are now prepared to consider is 45 per cent at the end of two years, dropping to 40 per cent if all goes well at the end of the third year.

Legal action

More recently, discussions have focused on the sensitive issue of market access. But the effect of any moves to open up services between the major hub airports and regional airports will be limited by the large number of exemptions which Greek, Italian, Spanish and Danish negotiators have managed to write into the latest Belgian package. The proposals for multiple designation—that governments should allow more than one national carrier on established routes—will as things stand only apply initially where there are more than 250,000 passengers a year (though this restriction would drop to 150,000 in three years time).

The bank's role in LDC debt

WHAT future role are the commercial banks to play in the resolution of the Third World debt problem? The question may sound superfluous given the widespread assumption that this role will continue to be large and central, almost whatever happens. Yet this week's report by the Institute of International Finance in Washington has challenged this assumption by suggesting that alternatives to bank finance should be increased and that the banks' contribution should be commensurately smaller.

This could turn out to be an ill-timed statement. It is bound to reinforce the impression, created by the large provisions which banks have recently made against their Third World loans, that they are trying to disengage themselves from the problem.

The positive aspects to the report fall into two areas: proposals for improving the management of the debt, and development of new forms and sources of finance. The banks offer, for example, to help debtor countries improve the management of their liabilities, using new interest rate and foreign exchange techniques. They also ask to be included at an earlier stage in discussions between debtor countries and the international financial agencies so that they do not have requests for new money forced or sprung upon them. These proposals could bring a more commercial flavour to debt management.

The report reiterates the banks' wish to see the IMF and the World Bank play a leading role so that pressure is maintained on debtor countries to get their houses in order, particularly by making loans conditional on internal adjustment or the establishment of certain policies.

The creditors countries are also asked to make their contribution by expanding export credit guarantees for Less Developed Countries (LDCs), restructuring official debts through the Paris Club, and creating a positive economic environment in which LDCs can boost their exports and flourish. Again, these wishes are perfectly reasonable. But having set this grandiose agenda for the other parties to the debt problem, the

The crucial question for ministers and the European Commission today is whether half a loaf—or some might say a couple of slices—is better than none. The alternative in the event of a collapse in the talks today or tomorrow is for the Commission to withdraw its proposals as threatened and proceed with its separate legal action already initiated under Article 89 of the Treaty of Rome.

Those in favour of taking what they can get—including certainly Mr Stanley Clinton Davis, the EC's transport commissioner, possibly a majority of commissioners and even the enthusiastically liberal British Government—argue that the legal process could be long drawn out, messy and uncertain. Politically they point out that this week's meeting is a last chance for reform before the more reluctant Danes take over the presidency of the community and the single European Act, due to come into force on July 1, imposes new and time consuming consultation procedures on the Council of Ministers. Moreover, they say, market forces are increasingly provoking change and even a small political nudge from the EC will help to speed up the process.

Warning letters

This is a dangerous line of thinking, especially since what is at stake today is not just whether Athens or Malaga comes into the package but whether airlines and member states should be granted a three year exemption from the relevant competition rules of the Rome Treaty (a vital quid pro quo for any political agreement). The Commission's legal action may be a blunt instrument but the threats which Mr Peter Sutherland, the EC competition commissioner, has already delivered to the major carriers in the form of warning letters have had a profound impact on attitudes in the industry. This should convince the Commission that it possesses a powerful weapon.

The cause of greater airline competition and lower fares is an important consumer issue on which the Community can make an important mark. But unless it can genuinely be shown that the final package is a significant step in the right direction, no deal is better than a shoddy second which the travelling public will sooner or later see through.

Institute's report defines the banks' contribution much more narrowly. The guidelines it sets out specifically exclude the banks from filling gaps in LDCs financing needs; it demands that debtor countries and the IMF/World Bank replace general purpose lending with lending of specific purposes (for example, investment), and create better conditions for banks to exchange loans into equity.

Trade finance

The main thrust of the banks' argument is that they are not in the business of making generalised loans to finance countries' balance of payments, and that this now needs to be more clearly recognised. That may, in principle, be true. But the fact is that the banks have been providing exceedingly large general purpose loans to LDCs, and they are now stuck with them whether they like it or not. There is certainly no justification for the banks to try to narrow their role at this stage. Indeed, it is rather disappointing to find the report crudely shifting the blame for the debt crisis on to the debtor and creditor governments, as if the banks had had no part in it. The suggestion in the report that opportunities be enlarged for conversions of debt to equity, deserves support but, like the provision of more trade finance, only with the recognition that it does not address the central problem of the LDCs' needs for cash. Even if the present amount of debt-equity swaps (about \$2bn-\$3bn) were multiplied many times it would have little impact on a world where several hundreds of billions of dollars high.

Nobody can force the banks to lend good money on top of bad, as experience with the Baker plan has already shown, but neither can they walk away from their existing involvement, or hope that some official fairy godmother will bail them out. What they might usefully discuss is the price they are prepared to pay to encourage a bail out, by passing on their claims at the kind of discounts which their provisioning now begins to suggest. As it stands, they show more realism about the problem than about the solution.

The Soviet economy

Gorbachev and the committee

By Patrick Cockburn in Moscow

IN THE battle to reform the Soviet economy, Mr Mikhail Gorbachev is facing a critical moment. The balance of power between radicals and conservatives is so even that the struggle will be prolonged and intense.

At stake is the shape of the Soviet economic system, largely created between 1929 and 1952, under which the central authorities in Moscow allocate resources of goods and labour and determine the value at which they are sold.

Soviet reformers have realised that piecemeal economic reforms introduced since Mr Gorbachev came to power two years ago have been thwarted by the unaltered control of the commanding heights of the economy by organisations such as Gosplan and Gosstat—which together control the Soviet supply system—and by the ministries in Moscow.

The key issue at tomorrow's planned meeting on the economy of the Communist Party's 307-strong Central Committee, will be the production of a coherent plan to reduce the power of these central bodies so as to allow enterprises to allocate resources by negotiating contracts at prices which reflect supply and demand.

The proposed reforms would change more than the method of economic management. In a centrally run economy, political and economic leadership are the same, so the reforms would curtail or end the authority of some of the most politically powerful men and organisations in the Soviet Union.

Not surprisingly there is strong, if covert, resistance in every party and government institution, from the Politburo down, as the implications sink in.

Conservatives "are afraid that with the abolition of directional planning, there will be anarchy of production," says Dr Boris Kurashvili, a specialist on the reform of the Soviet state and economy and the Institute of State and Law in Moscow.

The Central Committee will discuss a new law on state enterprises, already published in draft form, which aims to increase the independence and rights of individual enterprises. But economic reformers say the extreme ambiguity of its language reflects rather than resolves key questions. A senior manager at the Somy engineering plant in the Ukraine, which has conducted an experiment in financial autonomy over the

past three years on whose results the new law is partly based, said earlier this month that the new ministries were still very much in control. "In practice, the quantity of goods produced remains the index by which we are judged," he said.

Mr Gorbachev told a recent conference that it was the power of the central economic bodies which frustrated the more limited economic reforms attempted in the 1960s and 1970s, ensuring that they were applied "in a very truncated form."

The fate of the modest reforms introduced during Mr Gorbachev's own two years in the Kremlin suggests that in any contest for authority between central bodies and newly enfranchised enterprises, the former tend to triumph. Enterprises may have received more rights but, in practice, they have neither the incentive nor the strength to use them.

For example, some 21 ministries and 75 enterprises received the right to trade abroad from the beginning of this year, but have shown little interest in competing for foreign markets. A principal cause of this is lack of experience since these organisations do not compete on the domestic market, where their inputs and outputs continue to be processed in the traditional centralised way.

The fact that the Soviet economy is managed through the central allocation of goods and labour and not through direct negotiations between producer and consumer is also neutralising the effect of regulations introduced over the last year to allow people to set up co-operatives or engage in jobs.

As an illustration of problems facing new ventures trying to trade legally within the country, Dr Alexander Levikov, head of economics at the weekly newspaper Literaturnaya Gazeta and an advocate of reform, cites a co-operative recently established to build a road to the Baltic republic of Estonia.

The co-operative needed steel pipe and the engineer who set it up knew some was being discarded as scrap by a nearby plant. The plant was willing to sell it to the co-operative but could not because its plan for scrap had been devised in Moscow. If the pipe were sold at a higher price to be made into wheelchairs, there would not be enough metal left to fulfil the plan for scrap.

Every commentary, from

anecdote to scientific survey, indicates that economic reform is failing to make headway. A professor conducted an experiment to try to make a collective farm, in the Altai region of Siberia, self-financing and economically independent. But he found it could not cut free from central direction. "If the farmers do not follow instructions they are denied equipment and other needs," he said.

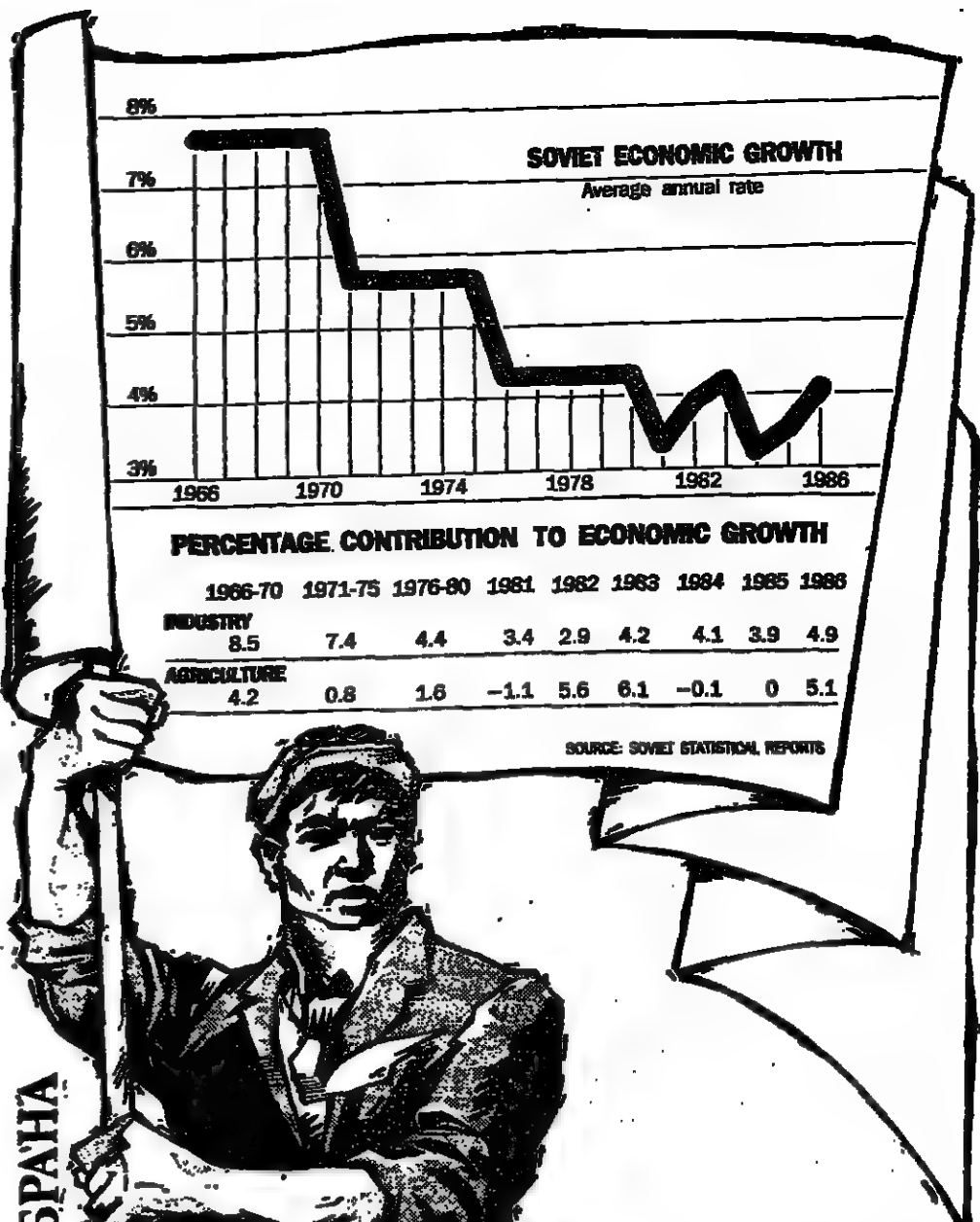
Dr Otto Latsis, an economist on the party's theoretical journal, Kommunist, says the effect of new laws on individual labour, co-operatives, joint ventures, foreign trade and the right of collective farms to sell part of their produce on the free market—will have only limited effect unless there is fundamental change in relations between buyer and supplier, in favour of the former.

Frustration at the failure of the earlier Gorbachev reforms has led to much sharper criticism of central government organs, such as Gosplan and Gosstat, the state committees for prices and labour, the Finance Ministry and the 50 or so industrial ministries. "If you want to kill an idea, just turn to Gosplan. They will arrange a funeral at the highest level," two economists wrote recently.

Bitter jokes like this were often told in the past, but never published in the press. Last month, Dr Nikolai Shmelev, an economist, went further and denounced the whole way the Soviet economy had been run for the past 50 years. "Today we have an economy of shortages, totally unbalanced and unmanageable, and to be perfectly honest, virtually unplanable, and which still does not accept scientific progress," he wrote in the magazine, Novy Mir.

He even denied that socialist ideology required central administration of the economy, an important charge since it undermines one of the chief defences of the central economic bodies—that any shift from plan to market is a betrayal of the central core of belief on which the Soviet state was founded.

More temperate criticism holds that allocation of scarce resources from above may have been necessary in the 1930s and 1940s, to industrialise the country and win the war, but that these methods are obsolete. The economy is beset by chronic imbalances between supply and demand, which are being worsened by shortages of raw materials, like long-range



guns, hit their targets a long way ahead," said one writer in Socialist Industry.

The fact that almost all Soviet citizens have suffered from this long-range bombardment is the strongest card in the hands of Mr Gorbachev. The problem is that his remedies require a revolution from above and a degree of upheaval which frightens many party and state officials.

It is significant that the reform which works best in the establishment, early this year, of a centralised organisation for quality control with inspectors in most big factories. Adopted from the military industries, it has improved the quality of output.

It is clear, says Dr Levikov, that the system of price information must be changed and "if it doesn't happen, then all the other reforms are useless." At present, prices are determined by a committee for prices in Moscow but if the financial independence of enterprises is to have any meaning, they must be free to negotiate contracts with other enterprises.

The cost of basic food and services presents a different problem. Reform economists advocate state-fixed prices for them, but at a level which better reflects the balance between supply and demand and relieves the state of paying heavy subsidies. This would mean raising the price of meat

which sells in a state shop for two roubles (\$2) a kilo but costs the Government five roubles to produce. The poorly paid and pensioners would be compensated for the rise in the cost of living.

Going by the experience of Communist governments in Eastern Europe, it is the success or failure of price reform which is the key to the success of economic reform. In Hungary, a change in the price system was successfully introduced, but in Poland it provoked riots in 1970, 1976 and 1980. The issue of prices also provides an opportunity for conservatives within the party to look for popular support against a rise in the cost of living.

How quickly can the reform of the Soviet economic system be carried through? Mr Gorbachev has spoken of the state enterprise law coming into effect by the beginning of 1988, together with changes in the powers of the central bodies. Completely new mechanisms would come from the start of the next five-year plan in 1991.

Working groups will consider the future of the central economic bodies and there is a scheme to cut the staff of Gosplan by 50 per cent. But determining factor in the tempo of reform is the political struggle within the party and state. It all depends, says Dr Kurashvili, on "how long it will take to break the resistance of the apparat."

This is still strong at all levels. Many members of the Politburo and the Central Committee have risen through managing the present system. If anybody benefits from the unreformed Soviet economy, it is they.

The radical supporters of Mr Gorbachev in the Politburo and party secretariat, such as Mr Eduard Shevardnadze, the Foreign Minister, and Mr Alexander Yakovlev, the party secretary for propaganda, are generally in political rather than economic jobs. Mr Nikolai Ryabkov, the Prime Minister, and Mr Nikolai Talyzin, the head of Gosplan, have backgrounds as competent administrators rather than reformers.

At tomorrow's central committee meeting it will be important, therefore, for Mr Gorbachev to demonstrate his overall political strength by promoting some of his supporters. Diplomats say he wants to give either Mr Yakovlev or Mr Boris Yeltsin, the party chief for Moscow, the status of full members of the Politburo.

Mr Gorbachev's commitment to radical economic reform rather than the incremental change of the last two years cannot be in doubt. But tomorrow he needs to persuade the central committee that the transformation of the system which they manage is feasible and necessary—and that it can be carried through without reducing the economy to chaos.

Lawson's

surprise choice

Nigel Lawson surprised Westminster yesterday by naming Nigel Forman, usually linked with the "wets" on the Tory backbenches, as his new parliamentary private secretary.

Forman, MP for Carlisle and Wallington, has kept his eloquent criticism of various aspects of the Government's policy strictly within bounds and never gone into the wrong of the Conservative Commons in a by-election in 1979 just before Denis Healey did his famous about-turn at Heathrow on becoming Labour's IMF Chancellor.

He has earlier experience of the role of the FFS—best defined as "keeping your ears open and your mouth shut"—having acted in that capacity for Sir Ian Gilmour and Douglas Hurd when they served with Lord Carrington at the Foreign Office.

Forman caused quite a stir when unsuccessfully challenging Sir William Clark for the chairmanship of the Conservative backbench finance committee. He demonstrated his entitlement to be classified as "sound" by the Tory whip by agreeing to carry on as vice-chairman. A spell as FFS to a Tory Chancellor usually leads to ministerial office. Peter Lilley, Forman's predecessor as now Economic Secretary to the Treasury, and Tim Renton and Ian Stewart are among others who have progressed along the same path.

Island hopping

With what seems to be almost impudent initiative, the aide of Mr Lawson's economic adviser, John Webster, starts a visit to Guernsey and Jersey today to promote the financial, business and residential attractions of his rival offshore island.

But Webster and his team—which includes a banker, estate agent, accountant and a corporate administrator—are apparently confident of a warm reception. One Manx estate agency which

Men and Matters

has already made a foray into the Channel Islands found some tax exiles there quite attracted by the idea of selling their properties at current high prices and moving with the capital gain to the cheaper, and less crowded, Isle of Man.

The Channel Islands business community is also likely to lend Webster a ready ear. The continuing boom in finance business, coupled with the islands' tight restrictions on importing people, is leading to an acute staff shortage. As a result, several finance houses are considering moving at least part of their operations to the Irish Sea.

City designs

Councillor Ann Pembroke has emerged from the City of London's debates about Peter Palumbo's designs for a new building near the Bank of England with the distinction of having found a new argument for not constructing it.

As the City's planning committee debate flowed to a narrow vote against Palumbo, she invoked Riffa as a reason for not pulling down the listed buildings to make way for a new one. Riffa, a film of the criminal underworld made over 30 years ago by Jules Dassin, an American exiled in France, was partly filmed at Mappin and Webb's, she said.

Mappin and Webb is the jeweller at the apex of the triangle of buildings Palumbo would like to demolish.

Such specialised erudition was severely missing from the debate as councillors wrestled with the question of whether James Stirling's design would be better for the City than the Victorian Gothic buildings they would replace.

Alfred Dumit signed for the last century. "We should keep some of the buildings to

remind us of this Golden Age." And, warned Hugh Barnes, "If members vote to remove the heart of the City they do so at their peril."

The anti-Palumbo members turned their attention to the Stirling plans. "Rampant in this area, asserted John Miskell-Pegg, "A Florentine fortress," snorted Tom Wilmet, the deputy chairman of the committee, "how can we say the replacement picks up the character of the area?"

But as Peter Rees had told the committee at the outset: "Great works of art usually produce hate as well as love." Ann Pembroke did not recall whether Dassin loved or hated Mappin and Webb's.

Kohlberg's deal

There comes a time, says Joseph Rice, a New York specialist in leveraged buy-outs, when "we've made more money than we know what to do with." For Jerome Kohlberg, who more or less invented the LBO and has built a fortune of perhaps \$200m from taking companies private, that moment has come.

He is retiring from an active role at Kohlberg Kravis Roberts, the company that has become a symbol of the immense profits to be made from busting up industrial conglomerates.

Kohlberg, 61, a bald, bespectacled man who is much liked on Wall Street, performed his first LBO 20 years ago while still at the investment firm of Bear Stearns. In those days the deals were known as "bootstraps" but the principle was the same: a group of sharp investors, usually including management, borrow a lot of money to buy out the company's owners.

They then sell off assets or hold off on suppliers' bills to pay off the crippling debt, so that their small equity stake grows rapidly. When Kohlberg founded KKR in the late 1970s,

with two other Bear Stearns executives, Henry Kravis and George Roberts, the LBO was just for small companies. But in 1984, KKR did its first \$1bn deal.

With the help of a mammoth issue of junk bonds, KKR stunned Wall Street last year with a \$6.2bn buyout of the Beatrice companies. "I had no idea it would take off in this way," Kohlberg says.

Since a 50 per cent annual return is considered modest in the LBO business, the field has become more crowded while institutional shareholders have been grumbling about being cheated. There are strong hints that Beatrice's remaining assets are to be re-sold to the public at almost twice the buy-out price.

Like many of his generation, Kohlberg has been speaking publicly about the greed stalking Wall Street. He told the New York Times he had "philosophical" differences with his much younger partners and he is founding a new partnership with his son James, specialising in smaller deals. "I'll stick with deals where reason still prevails," he says.

Account book

According to a Florida publication, Graphic Communications World, the best-selling author of "How You Can Become Financially Independent by Investing in Real Estate," and "187 Creative Financing Techniques," has made new gains by filing for bankruptcy.

Observer

The Financial Times is proposing publishing this survey on

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British politics after the election

Time yet to find an alternative

By Peter Pulzer

IN THE YEAR after an election what happens to the opposition is a good deal more interesting than what happens to the government. The winners' immediate problems are solved; it is the losers who have to get down to serious thinking, whether the Social Democrats in West Germany, the Communists in Italy or Labour and the Alliance in Britain.

In some respects the opposition parties' problem is particularly acute in Britain. Mrs Thatcher's third victory is her most impressive so far. Though the Conservatives' share of the poll is more unchanged from last time, their electoral base is more secure. They are stronger than ever before. South of the Severn-Wash line, their share of skilled workers and trade unionists has remained stable. Labour's gains were among declining groups. The Conservatives did not actually gain among expanding groups, but they do not need to: as the number of home-owners, of private sector employees and of the middle classes increases, and as long as those becoming better off exceed those becoming worse off, the Conservatives have merely to keep their share of them in order to stay in power for ever.

And yet, and yet. There is no majority in Britain for a divided and polarised society. There is no majority for tampering with the bases of the welfare state or for further privatisation. There is no majority for reducing income tax in order to reduce public expenditure. There is no majority for the Prime Minister's style of government, in particular its intolerance of any independence or dissent, whether in the media or the churches, the civil service or local government. The trouble is that there is no majority for anything else either.

The divided majority that has enabled her to win two landslide in a row is not an organisational or ideological accident. It reflects a political and ideological reality, common throughout the developed world. The intellectual hegemony that the Left has exercised for the best part of a century, has been replaced by doubt, the faith in mass organisation has been undermined, the consensus on what constitutes progress has gone.

All West European Social Democratic parties, as well as the few Communist parties that still count for anything, have had to cope with a shrinking proletariat and declining trade union membership. All have tried to adapt to the new issues that constitute the post-materialist agenda—protection of the environment, the advancement of minorities, doubts about growth, doubts about bureaucracy, greater rank-and-file political participation. Most have had to acknowledge that continuous growth as the motor of ever-increasing welfare went out of the window with the oil crisis and that the cold war pre-Nato consensus is broken.

Only in very few cases has this attempt to contain two vintages in one bottle been a success. The incompatibilities are too great. The non-revolutionary blue-collar element may no longer be enough to win elections, but it remains just strong enough to fight off the post-materialist infiltrators. The struggle between those who wish to maintain the system, but to do better out of it, and those who wish to change it is now being fought inside the European Left, not between Left and Right.

Yet for all the obvious and expected similarities between the Labour Party's problems and those of its sister parties, there is one major difference. The others a lot better. No West European democratic Socialist Party can parallel the Labour Party's decline from 48 per cent of the vote in 1966 to 31 per cent in 1987.

True, those parties that still get over 40 per cent have special advantages. Austria and Sweden as neutral states, and Norway, thanks to its special status in NATO, are exempt from damaging splits on defence policy. The Socialist parties of Southern Europe are essentially new formations,

without nineteenth-century ideological baggage or *apparatchiks* with entrenched interests.

But even those parties whose poll is closer to that of the Labour Party — the West German, Dutch, Belgian and French — are not on an irreversible downward slope. Their most recent performances are not out of line with their general electoral history.

Then why not the Labour Party? Why is it that about a quarter of the electorate, people who share at least some of the values of the left, vote for a Liberal-SDP Alliance, whose *raison d'être* is the unacceptability of the Labour Party? The 1981 constitutional change creating the electoral college for the party leadership and bringing in mandatory re-election for sitting MPs, was designed to diffuse accountability and separate power from responsibility. Both the intention and the effect was to favour, in Bagehot's telling phrase, immoderate persons far removed from the scene of action at the expense of moderate persons close to the scene of action. Labour became unable to act as a parliamentary party, a fatal defect in a parliamentary system. More formal power was given to the trade unions, although their internal decision-making processes left everything to be desired.

More formal power was also given to the constituency parties, which meant caucuses answerable to no one in particular. The reinforced left in the new Parliamentary Labour Party was put there by these self-appointed selectors. The constituency parties have always tended to be, in Sidney Webb's description of 1930, "unrepresentative groups of nonentities, dominated by fanatics, cranks and extremists". The bosses were there to protect the parliamentary leadership from their pressure. In some continental Socialist parties, in particular West Germany, Sweden and Austria, union representatives still play this stabilising role. In Britain, such a reversion to boss rule is out of the question,



A socialist match for Mrs Thatcher: Mrs Gro Harlem Brundtland, whose Labour party has over 40 per cent of the vote in Norway

but organisation is one of the factors separating Labour and Alliance supporters.

As surveys have shown, Alliance supporters have no very distinct social profile, but they do have a highly distinct attitudinal one. They give priority to constitutional reform, civil liberties and protection against the abuse of power. The self-image of the Alliance supporter is that of the rational citizen beloved of nineteenth-century Liberal theory, who derives his political strength from his inner resources, not organisational loyalty. The SDP made one-person-one-vote the cornerstone of its constitution. It is that, even more than differences of opinion on nuclear weapons or public ownership, that distinguishes the style of Alliance politics from that of Labour.

There can be no viable alternative to Mrs Thatcher without some realignment. The realignment that consists of marginalising the Labour Party or of detaching the sensible, Northern Labour Party from the London loonies, which seemed not unrealistic after Greenwich, is now not possible. The alternative is some kind of rapprochement.

Nothing much can happen until the Alliance parties have decided whether and how they are to merge. On the Labour side Mr Kinnock's commitment to the extension of one-person-one-vote is a recognition of what, more than everything else, is holding back Labour's appeal: resentment at trade union domination and fear of bullying by uncontrolled constituency activists. Mrs Thatcher has appealed to one important constituency by promising emancipation from the state. Her opponents, broadly defined, now have the chance to satisfy another aspiration of the skilled property-owning employee — social reform not vitiated by machine politics. If they do that, they could yet succeed where at least some other European parties have shown the way: in responding to the political as well as the economic demands of post-industrial society. And, as the Labour Party contemplates its 51 per cent, it might consider something like a compromise take for granted: that the road to salvation lies in proportional representation.

The author is Gleditsie, professor of government at Oxford and a fellow of All Souls.

Economic summits

A small but worthwhile step for mankind

By Robert Hormats

THE Venice Summit marked a further — though too small — step toward shared leadership of the world economy. To be sure, the assembled heads of state and government could have done more, but the summit process is a visible annual reminder that in the late 20th century, nations may have *de jure* sovereignty, but *de facto* their fortunes are intertwined. Common dependence on a healthy world economy requires a common effort to achieve it.

We are in the midst of the second great transition of international economic power in this century. From 1920 to 1940 the US failed to recognise the economic strength it had inherited from Britain and the responsibility that conferred. It protected its market rather than championing open trade, and waited to defend fellow democracies until it was almost too late. For 20 years the world lurched from one trade and financial crisis to another, then to political confrontation, and then to war.

The post-war order was predicated on the pre-eminent economic and military power of the US. For 40 years, leadership of the free world required the US also to be its economic benefactor.

But the US has been hit by a surge in the commercial and financial strength of its economic partners, along with recent large trade deficits and its new status as the world's largest debtor, which have reduced its will and ability to shoulder global political, military and economic commitments.

If Americans believe that allies who have acquired financial strength are doing too little to help the US to reduce its trade deficit and are not assuming a fair share of western military, energy, security and aid burdens, and if those allies feel that the US is unfairly blaming them for problems of its own making, pushing them to adopt policies counter to their interests, and using its payments deficit as a pretext for backing off commitments to the security of its allies or to open trade, western economic and security relationships will suffer.

The race is between deepening economic problems and the evolution of plural western leadership to avert them. The first requirement is for Europe, Japan and the US to reduce large trade imbalances without causing a global recession.

Finance ministers and central bank governors of Britain, France, Japan, the US and West Germany have engaged in a virtually unprecedented process of engineering change in domestic policies and currencies to reduce trade imbalances. At Venice, leaders themselves weighed in. Japan's Prime Minister Nakasone underscored his commitment to introduce tax cuts and spending increases amounting to a stimulus of \$42bn (£26bn).

But sustained progress toward growth and balance in the world economy also requires a change in attitudes to future policy-making. Europe and Japan will need to break out of post-war complacency born of the notion that the US would forever order its policies so as to ensure a healthy world economy — policies purely aimed at domestic goals, even if they are inconsistent with world trade and growth requirements. Western Europe and Japan depend heavily on a world economy the health of which now depends every bit as much on their actions as it does on those of the US.

Washington's attitudes too must change. President Reagan noted at Venice that in 1987 the US federal deficit will decline from \$220bn to \$180bn. But he did not dispel doubts about future years. He still seems not to recognise that the financing of US government borrowing is now heavily dependent on foreign capital. His failure to achieve his objectives at Venice — in part the result of allied disillusionment at its own making, pushing them to adopt policies counter to their interests, and using its payments deficit as a pretext for backing off commitments to the security of its allies or to open trade, western economic and security relationships will suffer.

Providing overseas assistance is part of the responsibility that accompanies wealth in western nations. The US recognised this in the years just after the Second World War, when it had the lion's share of world capital and transferred 4 per cent of its gross national product abroad. At Venice, Japan pledged a multi-billion dollar package to the Third World. But deteriorating situations in Brazil and Africa illustrate that Third World debt is fraught with serious implications. The summit failed to reflect a sense of urgency or magnitude. The US allies now have the capacity to provide more funds while the US, in the process of cutting its budget deficit, is unlikely to appropriate significant new money. They need to up their aid share and provide incentives to their private sectors to recycle, in the form of lending to worthy projects in the Third World, a larger portion of the capital they are accumulating.

Much discussion at the summit appropriately centred on the security of oil shipments. Yet in the confusion as to what precisely Washington's policy was in the Gulf, and what its allies would agree to support, leaders missed an excellent opportunity to strengthen Western energy solidarity by committing themselves to increasing strategic oil reserves, modifying regulations and incentives to foster greater domestic energy production, financing oil production in non-OPEC nations, and updating plans to cope with shortages.

The summit made little progress. But it did once again focus world attention on two fundamental realities: one, financial and goods markets are so closely linked that no country can achieve prosperity in isolation; and two, no country — not even the US — can alone ensure international economic stability and growth. We are all better off if western leaders sit down together once a year to try to achieve these objectives gradually, thereby accepting shared responsibility for the world economy, rather than sitting at home and working at cross purposes.

The author is vice-president of Goldman Sachs. He was a member of the US delegation to eight economic summits.

Meeting demand

From Mr S. Ward

Sir,—The recent debate over supply-side improvements in UK manufacturing (John Muellbauer, June 10 and June 20, Giles Keating and Peter Spencer June 15) has concentrated on trends in labour productivity. This can result in misleading conclusions about the ability of UK firms to meet possible increases in demand.

Despite the recent pick-up, manufacturing output in April was only 3.7 per cent above its level of two years earlier. Over the same period, import volumes of finished manufactures (excluding aviation) rose by 6.5 per cent. Yet in the two years to the fourth quarter of 1986, UK competitiveness (as measured by relative unit labour costs) improved by 5.9 per cent. This is hardly a record of supply-side success.

Part of the explanation is that many firms face capacity constraints at current levels of output. According to the latest CBI survey, the percentage of firms expecting output to be limited by shortage of plant capacity is now at its highest level since 1973. Under these circumstances, the main threat to price competitiveness comes not from labour cost developments but from increases in profit margins as firms raise prices to choke off excess demand.

Capacity considerations are also relevant for productivity. John Muellbauer's approach is to split productivity growth between three causes: cyclical changes in utilisation rates; changes in the ratio of capital to labour used in production; and a trend (currently estimated at 2.15 per cent a year), representing the impact of factors such as new technology and improved working practices. There is now limited scope for a further increase in utilisation rates to contribute much to productivity growth. Moreover, unless investment this year turns out much higher than generally expected, a further rise in the capital to labour ratio will add only around 0.25 per cent to productivity, assuming that manufacturing employment is constant. Adding this to the 3.15 per cent trend gives Muellbauer's estimate of 3.4 per cent underlying productivity growth.

Giles Keating and Peter Spencer are more "optimistic" in the sense that they expect employment to fall further, raising the capital to labour ratio and pushing productivity growth up to 4.0 per cent. But for this to be correct, a decline of around 1.5 per cent in employment would be necessary. So with productivity rising by 4 per cent, total output would grow by only 2.2 per cent, well below the likely increase in

Letters to the Editor

demand for UK manufactures, at least in 1987. To represent this as a healthy supply-side scenario is questionable, to say the least. What is required is high productivity growth achieved, through labour shedding, but by an expansion of investment and capacity. Only then will UK firms be in a position to respond fully to rising domestic and overseas demand.

Simon Ward (Economist),
Lloyds Merchant Bank,
40-66 Queen Victoria Street,
EC4.

A gallery's progress

From the Director,
Dulwich Picture Gallery

Sir,—In his well-judged article (June 18), Sir David Piper gives an accurate impression of Dulwich Picture Gallery's strengths and problems. May I add two points?

Sir David remarks that sponsors tend to prefer to support larger institutions. I am happy to be able to record that following the recent appointment of a sponsorship and development officer for the gallery, the gallery enjoys the support of 40 corporate friends, and has gained sponsorship from British Petroleum, Strollmoor, and Christie's, for, respectively, educational, artistic and marketing activities. We are confident of attracting more sponsorship in the future.

Sir David suggests that we receive no public financial support. This is not quite accurate. The Inner London Authority has for the past three years seconded a full-time education officer to the gallery, to such good effect that early this month the education officer was one of the five winners in the award scheme launched by the National Art Collections Fund. Our appeal was boosted by a grant from the Government of £25,000 in 1985. And from the London boroughs' grant unit and the Museums and Galleries Commission we receive a very welcome annual grant (just over £7,000 in 1986-87).

But what the Lord giveth, the Lord taketh away. South-west benefits at least as much as any other London borough from the far-sighted generosity towards the gallery of the ILEA; and is interested in increasing its attractiveness to tourists. This does not stop the borough from levying rates on the gallery: £4,150 in 1986-87, leaving from the London boroughs

grant a credit balance of some £3,000.

We feel that the gallery is not only deserving in itself, but has made, and continues to make, every effort to maintain its future. But a little more evidence of support and encouragement from public authorities would indeed make a great difference.

G. A. Waterfield,
College Road, SE21.

Politics in Italy

From Mr G. Ciraolo.

Sir,—In your editorial comment on Italy's electoral results (Italy: mixture as before, June 17), you express the opinion that the electorate has cast a vote for stability and for a renewal of the conflict, but quite successful collaboration between Christian Democrats and Socialists. I think you miss the crucial point which seems to have emerged from our election, that it is, for the first time in the last 20 years, the Socialists have gained votes not from the electoral arena of the governmental partners, but from the younger and tactical areas of the Communist Party.

If this trend continues, the impressive industrial and social transformation of Italy as an advanced western society is likely to make it last for years, the Socialist Party will progressively emerge as the second, democratic and relevant pole of Italian politics: its conductivity will not consequently be expressed inside the old centrist majority, but against it. The Socialist Party will not be that of an organic governmental collaboration with the Christian Democrats, in order to capture marginal fractions of the moderate electorate (a strategy that failed in 1983), but instead that of attracting much more massive portions of the unsatisfied non-Marxist Communist voters. A French-like political situation is then very probable in the foreseeable future.

What does all that means in terms of the present political prospects? It means that we are partially coming back to the 1979 situation, with a Socialist demand for Prime Ministership (on more leftist grounds) which will be obviously rejected by Mr De Mita (after the Socialists will have indignantly rejected an analogous demand coming from the Christian Democrats, as they did in 1979), and then with the unavoidable formation of a "post-war" government full of "technicians" belonging to the two

main governmental areas (like the first Cossiga government in 1978). A government like that will have precisely the task of accomplishing some modest reforms in the areas that you pointed out as critical to Italy's future: efficiency of public services, a fairer fiscal system, some marginal improvements in the quality of military forces (especially those integrated in the NATO's rapid deployment force), and so on. Please don't despair about that, following your traditional Anglo-Saxon scepticism about Italian habits! The first Cossiga government, which was full of independent technicians of the Socialist and Christian Democrat areas, was probably the best that Italy has had in the last 20 years: we enjoyed in 1979 a record economic growth, a steady inflation, a declining budget deficit (as a proportion of GNP), the first fiscal reforms, a more fairer taxation, the first significant Italian initiatives in foreign policy after a period of full absorption by internal affairs, some initial improvements in the military forces. We need exactly the same now. The Christian Democrats need it, in order to reaffirm their capacity to lead the centrist area; and the Socialists need it too, in order to prepare the future emergence of an effective political alternative to the Christian Democrats' rule, as it happens in any other west European country. At last, the absurd "diversity" of Italian politics is progressively fading.

Giovanni Ciraolo,
Via Nazionale 54,
00184 Rome.

Economics ministry

From Mr P. McGregor

Sir,—The failure of Mr George Brown's department of Economic Affairs did not "show the fallacy behind the attempts to create an alternative economic ministry" as suggested by Malcolm Rutherford (June 19). It showed the usual Labour Party incompetence in diagnosing a problem and finding a solution. It certainly does not mean that things should be left as they are.

The solution for a brave government is to turn the Treasury into the Department of Economic Affairs, and to transfer its control over budgeting and expenditure (at which it is not doing very good anyway) to a new Department of Finance, possibly based upon the Audit Commission. The new economics ministry would have to argue its own policy corner, and no longer would be able to talk down alternatives to its frequently inadequate analysis and prescription by using its stranglehold over the day-to-day exercise of their responsibilities within properly defined budgets by other departments.

Peter McGregor,
Dunrobin, Troutstream Way,
London, E14.

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Following a meeting with directors of Dairy Farm, the Kwik Save Board is of the view that acceptance of the tender offer would not be in the longer term interests of Kwik Save or its shareholders.

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- A substantial minority shareholding would adversely affect the Board's flexibility in the strategic management of the business and its ability to protect shareholders' interests in the event that a full takeover bid were to be made for Kwik Save in future either by Dairy Farm or by a third party.

The Board wishes to remind shareholders of the unbroken record of increased sales, profits and dividends achieved by Kwik Save since its flotation in 1970 and to emphasise its faith in the continued growth prospects of Kwik Save as an independent company. During the last ten years, earnings per share before tax have increased from 6.83p to 27.98p, an increase of 310 per cent, and dividends paid from £1,355,000 to £9,075,000, an increase of 570 per cent.

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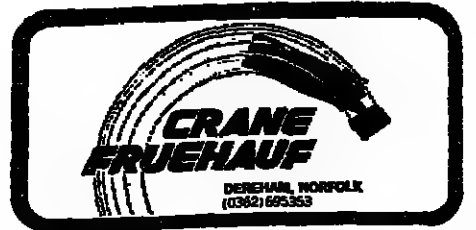
The Directors of Kwik Save accept responsibility for the information contained in this document and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) such information is in accordance with the facts and does not contain anything likely to affect the import of such information.

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FINANCIAL TIMES

Wednesday June 24 1987



Paul Betts on a pre-election obsession with the health of the French economy

A question of political subjectivity

THE QUESTION of whether France has entered an irrevocable decline has, in the past few weeks, increasingly haunted a country which has traditionally had a peculiar obsession about its role in the world and the notion of "grandeur".

A recent string of disappointing economic statistics, a decline in the bourse and a series of political squabbles inside the right-wing parliamentary majority has helped generate a mood of melancholy and concern over the country's prospects.

An "inquiry into the decline of France" is this week's cover story in the magazine *Le Point*. Economic pundits have for some time talked of gloom and doom in Paris salons and in their newspaper columns. But the issue has assumed a major political dimension and is turning into what is likely to be one of the principal themes of the imminent campaign for next year's presidential elections.

Some of the country's main political figures, including leading candidates in next year's presidential contest, have reacted forcefully in the past 24 hours to the theme of French decline at political rallies in different parts of the country.

President Francois Mitterrand, on an official visit to Normandy, spoke at length on the subject claiming that France had not gone into a "fatal decline" and was not in the disastrous situation portrayed in recent weeks.

Less surprisingly, Mr Edouard Balladur, the economy and finance minister and number two in Mr Jacques Chirac's right-wing Government, also condemned what he described, in a speech in Brittany, as "a totally excessive wind of pessimism".

But at the same time in Corsica, Mr Raymond Barre, the former prime minister and the most dangerous rival of either Mr Chirac or Mr Mitterrand in the next presidential elections, warned of the worrying economic and social situation facing France.

Irrespective of the pro and cons



Raymond Barre (left), Jacques Chirac (centre) and Francois Mitterrand

of the recent thesis on France's decline, the debate on this issue has all the ingredients of a pre-summer holiday bout of presidential electioneering. Indeed, the issue is likely to be picked up in force in September when the major players in the presidential campaign get into full swing.

Perhaps the most interesting and intriguing aspect of the current debate is the convergence of views between President Mitterrand and Mr Chirac. From the beginning of their power sharing or "cohabitation" experience, the socialist president and the neo-Gaullist prime minister have played a subtle and often not so subtle political cat and mouse game, but Mr Mitterrand did not hesitate this week to back the prime minister in arguing against the doom merchants.

"It is in both of our interests to fight this idea of decline," a right-wing French political commentator said yesterday. "Despite the last two years of right-wing government, President Mitterrand is forced to defend the overall track record of his seven year presidential term."

As for Chirac or Balladur, they obviously can't go round saying that

the country is in decline especially as the election timetable closes in. There is therefore an objective complicity between the two sides on this issue.

In turn, if the idea of the decline of France could prove politically damaging for both Mr Mitterrand and Mr Chirac, the current mood of pessimism is generally expected to boost Mr Barre's chances.

Indeed, the former prime minister of President Valery Giscard d'Estaing was in eloquent mood on Monday night at Ajaccio when he addressed the issue in what was regarded by French political observers as "a real presidential election speech".

Mr Barre has been preaching for a long time that France is falling behind its western partners. In Ajaccio, he said France would have to choose "between economic and social progress based on the spirit of endeavour and dynamism or mediocrity based on state assistance and economic and social protectionism which will lead us irrevocably to regression and decline".

He added that France would also have to choose between partisan policies which would lead to catastrophe or national considerations

which could help salvage the country.

"France today is the victim of two oil shocks which all the other countries experienced." However, it had suffered a third shock with the policies of the socialists in 1981 to 1983. If the deterioration had now been halted, France had failed so far to recover and to "climb back up the hill," Mr Barre said.

In what is becoming an increasingly charged pre-election political climate, there is a growing risk that objective analysis of the economic and social outlook of the country could be overshadowed by the rising tide of electioneering and political manoeuvring.

While the short-term outlook for the French economy remains relatively gloomy - the latest poor trade, economic growth and unemployment figures have been major disappointments for the Chirac government - there are more encouraging medium term trends on corporate profits, investments in certain key industrial sectors such as the domestic car industry, and in labour relations. But in the run up to next spring's presidential elections, no one, least of all the French, expects objectivity to prevail.

Switch proposed in country debt strategy

By Alexander Nicoll in London

A NEW VOICE has been raised to counter the disturbing trend towards what bankers refer to as "unilateralism" in handling the developing country debt crisis.

If it is heeded, it could help unify the somewhat tattered strategy of banks for dealing with developing country debt and to present their case more cogently for shifts in the balance of responsibility for the problem.

The voice is that of the Institute of International Finance, a Washington-based body with 170 banks as members, formed early in 1984 as a response to the debt crisis, but little heard from since.

In a report this week, it calls for more co-ordination among creditors, for increased financing to troubled debtors from multilateral institutions and industrialised governments, and for commercial bank financing to be diverted towards the support of trade and investment and away from long-term balance of payments funding.

The report says: "As private sector intermediaries, with primary responsibilities to depositors and shareholders, banks never envisaged playing the leading role in providing permanent balance of payments finance. Commercial banks cannot continue to accept this responsibility."

The report elaborates on the so-called "menu" approach, now being encouraged by big banks and industrialised governments alike, under which debtors are asked to put up money through a range of alternative financing options. It characterises this as a switch from general purpose to specific purpose lending.

Underlying this is the widely accepted belief that strategy must be revitalised because of general fatigue after five years of crisis management, and adjusted because, given the continuing economic troubles of many debtors, the problem can no longer be viewed as a short-term liquidity crunch.

Banks, however, have increasingly been going it alone in their approach to Third World debt. Initially, they had little option but to take part in financial rescue packages. But because they operate in many different economic, tax and accounting environments, their attitudes have diverged and many have been increasingly unwilling to put up new loans.

More recently, banks have made increased provisions for loan losses in what many view as a competitive strike against other banks. There is pressure for change within the advisory committees, many of them led by Citibank, which have so far co-ordinated and articulated the approach of banks to the debt problem.

Some bankers are even cynical about the menu, which they say is designed to cater essentially to the big banks with instruments such as debt/equity swaps.

The institute's report is thus an attempt to provide a focal point of opinion within the banking community. It could also shore up the reaction by banks to unilateral acts by other parties, such as the imposition by the US of Mexican loan terms last year, and the suspension of interest payments by Brazil in February.

Whether the institute will make itself a central forum remains to be seen. So far, its main role has been to collect economic information on debtor countries, forming a computer data base which bankers say is valuable. But it has played virtually no role in representing the banking community.

This year it acquired a new managing director, Mr Horst Schulmann, a former West-German government official, and commissioned the 11-member task force which has compiled the report.

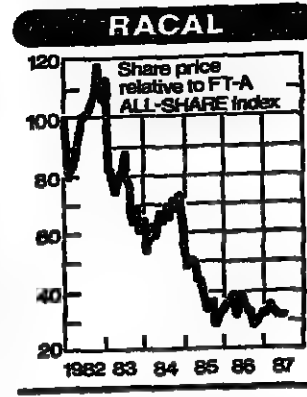
Few bankers would argue with its thrust. With four parties involved in the debt crisis - debtor governments, industrialised governments, multilateral institutions and banks - each naturally wants the others to play a larger role. The institute argues that the contribution by banks has been massive while that of other creditors should be increased.

Most radical is its call for greater involvement by the International Monetary Fund (IMF) which, it says, "is withdrawing money from the international financial system at a time when the commercial banks are being pressured to increase their exposure to highly indebted, middle-income countries."

The IMF, it says, should roll over existing loans - something that, as the last bastion of financial and economic discipline over member countries, it has never done. It should also increase net lending to countries meeting its conditions until they are close to re-entering the capital markets for voluntary lending.

THE LEX COLUMN

Glasnost at Rascal



If you've got it, flaunt it. There is no need to look beyond the radically improved quality of Rascal's prospective earnings to find sufficient explanation for the unusual (almost excessive) detail which accompanied its presentation yesterday.

Considering the depth of cynicism towards Rascal's forecasts such detail is not merely welcome, it is necessary. As long as the company does not return to muzzling about "possible radio orders from Iraq" when prospects are less rosy, a hefty boost to credibility ought to have been gained.

The true test of Rascal's new openness should, however, be some years off. Not only does it have a dominant position in one of the few growth markets in electronics (cellular radio), but the acquisition and development of Chubb has also provided Rascal with a solid counterweight to less reliable divisions.

Even if trading profits from the other five divisions were simply to stand still in the current year, the total should still glide past £150m; but, given the lower cost base of troubled areas like Radio Communications and the strength of the Defence Radar order book a figure of £150m should be achievable.

Any analysis who still shivers at the memory of such hopes being regularly dashed in the past should also recall that the company is now over its cellular investment hump and should be cast-positive by the autumn. Rascal, neatly situated in the higher margin service/distribution end of electronics, well deserves its current prospective multiple at a 25 per cent premium to the sector.

Hambros

Hambros' share price has in recent weeks escaped from the residual constraints of last year's underwriting and share issues. And, despite some accurate forecasting of yesterday's good results, which left the price to dip 6p, at 304p the shares are now nearing the asset value of the group. That would be a touch over 320p a share taking Hambros' own valuation of the non-banking activities at £300m and adding a round £200m for the bank.

But this level may just set a new barrier on the share price. Hambros' strategy - to avoid the worst of Big Bang and to achieve a broad spread

of activities inside and outside the bank - is now beginning to pay off in profits up from £43.4m to £90.8m, and in the group's improved image. But it has done little for earnings per share. A rise of a bare 5 per cent in 1986/87 may be beaten only by a narrow margin this year, as the weight of the new shares bears over the full year.

It may take until the following year is within view before the shares can push ahead much further, unless Hambros Countrywide and the other quoted investments perform so well as to drag Hambros up with them. That is somewhat reminiscent of the old relationship with Hambro Life, but with the estate agent only about a quarter of the whole, the effect should not be nearly so pronounced.

Following a subsequent encounter with the Takeover Panel, the bidders say that what they really meant was that they would not increase the offer before the second closing date. Probably the bidders meant what they said in the first place, but the effect of their cautious retraction has been to drive the price up to a level at which they are no longer able to buy in the market.

French equities

British fund managers have not had much fun recently. They had hoped that their superior knowledge of the home equity market would permit them to make fools of the Japanese, but were speedily disabused. Now they appear to have made the same mistake, of overinvesting in an overseas equity market, into which they hoped to lure the wily Easterners.

The bourse in question is Paris which over the past few weeks has shed about 15 per cent of its value and is now back to where it was at the start of the year. Many British funds are overweight in the French market, with Paris representing around a quarter of their European portfolios.

Last week's revelation of a FFf 1.6bn trade deficit in May was the chief reason for the last convulsive

wave of selling, which is a bit odd given that the problems with the French economy are no great secret. But markets worldwide are over-inclined to base strategic investment decisions on a single set of figures. Yesterday, the first day of the June account, had been expected to show signs of a technical recovery - that is a recovery for which there are no good reasons - but it barely materialized.

Yet it would be grossly premature to see in the collapse a severe threat to the French Government's privatisation campaign. So long as the state continues to price its share sales at levels well below market estimates of true value, there should not be too much of a problem: the foreign tranche of the Société Générale issue has already been subscribed five times over.

Contibel

The bid by Tractebel and Groupe Bruxelles Lambert for Contibel is showing signs of turning into a Belgian farce. But when no fewer than seven firms are involved in keeping the press and public informed, there was always a good chance of one of them coming in through the wrong door. In this case GBL, unwisely allowed itself to be quoted as saying it would not increase its offer of 270p a share.

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Sound diffusion

Sound Diffusion's statements about its delayed results have generated little noise and even less light. The odd diffusion process whereby the blame is put on a computer anomaly on June 5 and unresolved differences with the auditors by June 23 requires more explanation than an evening Stock Exchange announcement and a recorded message at headquarters. Shareholders in public companies deserve better.

Olivetti to double output at Ivrea

By Terry Dodsworth in London

OLIVETTI, the fast-expanding Italian equipment company, is laying plans to double its personal computer manufacturing capacity at its Ivrea plant in northern Italy.

The expansion programme coincides with the launch of a new range of more powerful personal computers in which the group has sunk about \$150m on fresh production equipment. If completed, the development would push up the plant's potential output from a little over 500,000 at present to about 1m units by the end of next year.

Olivetti's move to revamp its Ivrea activities comes at a crucial period of change for its personal computer business, which has jumped to number two in the European sales league since it launched its first machines in 1983.

This year, the division has run into problems in the US market, where its products are sold by American Telephones and Telegraph, the telecommunications group which owns a 23.5 per cent stake in Olivetti. Shipments to the US group are being cut sharply to just 40,000 in 1987 from around 200,000 last year while AT&T works through its accumulated inventories.

Mr Carlo De Benedetti, Olivetti's chairman, said at the group's annual meeting yesterday that this build-up of stocks at AT&T was one of the "negative factors" which will cause a reduction of profits in 1987. Announcing record net earnings of 1,565.5bn (about \$427m) for 1986, he added that the results in the current 12 months would also be adversely affected by the transformation of the personal computer line.

Lucas seeking a European partner to develop engines

By Arthur Smith, Midlands Correspondent, in Birmingham

LUCAS ELECTRICAL, the loss-making British motor components subsidiary of Lucas Industries, is seeking a European partner to expand its engine management systems division, currently employing 1,000 workers in Birmingham.

The company, which argues it is among the world leaders in the technology necessary to gain optimum engine performance through control of fuel and ignition systems, is looking for a collaborative venture to take advantage of a fast growth sector.

Preliminary talks have already been held with Siemens, the West German electrical and electronics group. The aim would be to compete with Robert Bosch, of West Ger-

many, which dominates the European market.

The profitable engine management systems division is likely to form the core of Lucas Electrical operations which, within the next 12 months are likely to be slimmed to little more than 2,300 workers compared with 7,300 now and 17,000 in 1979.

Lucas is cutting out the loss-makers through a programme of retrenchment and divestment. The proposed sale of the lighting division, employing 1,700 workers, to an Italian associate company, Fausto Corbelli, was announced last week. Magneti Marelli, the Fiat subsidiary which acts as a holding company for the Italian car assembler's

components operations, is the front-runner to acquire Lucas' starters and alternators factory, employing 1,700 workers in Birmingham.

Lucas is likely to want to retain a majority shareholding in any joint venture involving the engine management systems. The company believes a new petrol injector, already in production by Lucas CAV, in the US, will give it advantages in the European market.

Lucas remains optimistic about prospects in spite of losing out to Motorola in the UK in the contract for the electronic control unit on the proposed new Austin Rover medium-range car, codenamed the AR 8.

Analysis, Page 12

UK minister to decide fate of controversial London building

By Paul Cheeseright, Property Correspondent, in London

A CONTROVERSIAL plan for a new building opposite Mansion House in the heart of the City of London goes to Mr Nicholas Ridley, the UK Environment Secretary, for decision.

This follows the decision yesterday by the City's planning committee narrowly to reject a planning application from Mr Peter Palumbo, the property developer, for a new building and Mr Palumbo's subsequent announcement that he would appeal.

The appeal will lead to the Department of Environment setting up a public inquiry, the second in three years to examine Mr Palumbo's proposals. The inspector handling the inquiry will make a recommendation to Mr Ridley on acceptance or rejection of his latest proposal.

This involves a triangular building constructed in stone and granite to provide 135,000 square feet of office space and 50,000 square feet of retail space. The building has been designed by Mr James Stirling, one of the most famous of British contemporary architects.

But construction, in the most sensitive environmental conservation area of the City, would involve the demolition of eight listed 19th century buildings and it was this necessity that weighed heavily on the decision of the planning committee.

After a session lasting 2 1/2 hours, the committee voted against the Palumbo proposal by 17 votes to 13. The result overturned the recom-

mendation of the City's professional planners that the proposal should be accepted.

Debate, where expression was calm but words were passionate, swung around the question of the adequacy of the Stirling design as a replacement for the listed buildings. Of 19 speakers, five were in favour, one was bewildered and the rest were against the Palumbo proposal.

Dr Keith Gogan, for example, argued that "the existing buildings are not unique" and that the City should not turn away another original design. But Mr Rodney Fitzgerald contended that the new building would be a "monolithic structure, which would be 'excessive in a conservation area'."

Mr David Harringer, a former Cincinnati fund manager, was yesterday said by his family lawyer to be in hospital after apparently launching a \$6.8bn takeover offer for America's sixth-largest retailer.

"The man is ill," said Mr Anthony Covatta, who is attorney to the Harringers. "There is definitely no offer," he said.

Dayton Hudson stock closed down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$53 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Harringer telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Harringers.

Readings of mid-day yesterday:
 C-Deutsche D-Deutsche F-Financial Times F-Financial Times
 S-S&P 500 S-S&P 500 S-S&P 500 S-S&P 500

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World Weather

Algeria	°C	75	°F	15	°C	75	°F	15	°C	75	°F
Amsterdam	S	8	°C	23	°F	72	°F	15	°C	75	°F
Antwerp	S	8	°C	23	°F	72	°F	15	°C	75	°F
Batavia	S	8	°C	23	°F	72	°F	15	°C	75	°F
Bombay	S	8	°C	23	°F	72	°F	15	°C	75	°F
Buenos Aires	S	8	°C	23	°F	72	°F	15	°C	75	°F
Canton	S	8	°C	23	°F	72	°F	15	°C	75	°F
Cebu	S	8	°C	23	°F	72	°F	15	°C	75	°F
Colon	S	8	°C	23	°F	72	°F	15	°C	75	°F
Hankow	S	8	°C	23	°F	72	°F	15	°C	75	°F
Hong Kong	S	8	°C	23	°F	72	°F	15	°C	75	°F
London	S	8	°C	23	°F	72	°F	15	°C	75	°F
Lyons	S	8	°C	23	°F	72	°F	15	°C	75	°F
Manila	S	8	°C	23	°F	72	°F	15	°C	75	°F
Medan	S	8	°C	23	°F	72	°F	15	°C	75	°F
Peking	S	8	°C	23	°F	72	°F	15	°C	75	°F
Rangoon	S	8	°C	23	°F	72	°F	15	°C	75	°F
San Francisco	S	8	°C	23	°F	72	°F	15	°C	75	°F
Shanghai	S	8	°C	23	°F	72	°F	15	°C	75	°F
Singapore	S	8	°C	23	°F	72	°F	15	°C	75	°F
Sourabaya	S	8	°C	23	°F	72	°F	15	°C	75	°F
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Yokohama	S	8	°C	23	°F	72	°F	15	°C		

Olivetti predicts setback for current year

BY ALAN FRIEDMAN IN IVREA

OLIVETTI, the Italian office automation group which is the biggest European-owned company in the sector, will suffer a decline in its 1987 group net profit, according to Mr Carlo De Benedetti, chairman.

This would mark the first slip in Olivetti profits since 1978, when Mr De Benedetti took over.

Last year Olivetti reported a record 1,585.5m (\$424.5m) group net profit (up 12.3 per cent) on 1,731m of group turnover (up 19.2 per cent).

Group sales in the first five months of 1987, meanwhile, fell by 2.4 per cent on the same period in 1986 to 1,248.6m.

This group turnover figure in-

cludes a first-time contribution of 1,289m from Triumph-Adler, the West German office equipment maker which was acquired last year from Volkswagen. The Triumph-Adler turnover for the January-May period was 25.7 per cent lower than in 1986. With T-A stripped out, Olivetti turnover rose by 1.8 per cent to 1,248.6m.

Mr De Benedetti, speaking at yesterday's annual meeting in Ivrea, outlined three "negative factors" which will affect Olivetti during the current year.

These are a sharp fall in sales to American Telephone and Telegraph (AT&T) of Olivetti personal compu-

ters, losses and restructuring costs at Olivetti's Triumph-Adler subsidiary in West Germany and the transformation of the Olivetti product line in the personal computer market.

Mr De Benedetti forecast that this year Olivetti would sell "less than 40,000" personal computers to AT&T, against sales of 215,000 personal computers last year. Last year sales to AT&T accounted for nearly half the 500,000 personal computers Olivetti sold worldwide.

Mr Robert Allen, president of AT&T and a member of Olivetti's board, confirmed the drop in orders. He said: "We are selling out of

inventories at present."

During the shareholders' meeting Mr De Benedetti said AT&T was in the middle of a reorganisation and 1987 would be "a very negative year for our exports of personal computers to the United States." However, revenues lost had been offset by sales through "other channels."

Mr De Benedetti said Olivetti would cover between 1,500m and 1,600m of 1987 losses from Triumph-Adler. Volkswagen will take the rest of T-A's losses on its books.

The West German office equipment concern would return to break-even by the end of this year, Mr De Benedetti predicted, saying

that restructuring costs this year would total between 1,100m and 1,500m. "The problems at Triumph-Adler are serious and require drastic interventions," he said.

At a press conference yesterday, Mr De Benedetti also made the following points:

● The new De Benedetti group's Spanish holding company will be called Cotir and is to be launched in Madrid on July 20.

● Mr Bruno Visentini, former Finance Minister, is to become honorary Olivetti chairman.

● Olivetti has no plans to withdraw from South Africa.

Rheinmetall lifts group profits to DM 71.9m

By David Marsh in Bonn

RHEINMETALL, the West German engineering and weapons group, increased net group profits last year to DM 71.9m (\$46m) from DM 59.2m in 1985 and is proposing an increased dividend payout of DM 8 per ordinary share, up from DM 7.50 in 1985.

The proposed dividend on preference shares is DM 4, up from DM 3.50.

Mr Hans Brauner, chairman, declared himself satisfied with the gradual transformation of Rheinmetall into a broadly based technology group. He said the company was seeking to make an acquisition of an internationally operating concern with turnover of around DM 100m in order to strengthen its business.

The group, consisting of three operational companies owned by the central Rheinmetall holding company, increased incoming orders last year to DM 3.19bn from DM 2.07bn in 1985, with turnover growing to DM 2.96bn from DM 2.11bn.

A large part of the increase is accounted for by the inclusion in last year's accounts of Rheinmetall's Pterberg vehicle components subsidiary, with turnover of DM 731m in 1986. This was previously not included in the consolidated accounts.

Rheinmetall's other two arms are the Jagbenberg machinery unit, specialising in equipment for the paper industry and in packaging systems, and Rheinmetall GmbH, in weapons and electronics. Their turnover figures were DM 1.1bn (up 1.5 per cent) and DM 1.14m (up 9 per cent), respectively.

Group turnover in the first five months of 1987 rose 4 per cent to DM 1.06bn, with profits for 1987 expected at around last year's level.

Jagbenberg is increasing its nominal capital to DM 75m from DM 60m through a rights issue of 300,000 non-voting preference shares at DM 225 per DM 50 share.

HBJ takeover battle upset by court ruling

BY ANATOLE KALETSKY IN NEW YORK

IN A DECISION which looks like satisfying neither side in the takeover battle for Harcourt Brace Jovanovich, a Florida court has ruled that debenture holders in the US publishing house are entitled to convert their bonds into 132 common shares in Harcourt.

This is a much larger number than the 29.4 shares to which debenture holders were entitled prior to the company's defensive recapitalisation, announced last month after a hostile takeover bid from Mr Robert Maxwell.

However, it falls far short of the 1,000 shares demanded by the bondholders' trustee, Sun Bank. An appeal by Sun Bank was widely expected after the ruling was made known on Wall Street yesterday.

A decision in favour of Sun Bank would have given debenture holders a dominant block of the company's equity and might well have scuppered Harcourt's whole recapitalisation plan, handing the tactical initiative back to Mr Maxwell.

It would also have generated large profits for arbitrageurs who have recently acquired large blocks of Harcourt debentures. In addition to Salomon Brothers, which owns 21,978 of the \$1,000 debentures, Mutual Shares, a New York mutual fund, has disclosed that it bought 11,200 debentures between May 29 and June 1.

Even if an appeal is unsuccessful, the Florida decision looks like a mixed blessing for Harcourt. The company has been hoping to persuade the court that debenture holders should convert their bonds on the terms ruling prior to the recapitalisation.

But the court ruling as it stands would imply that Salomon's stake could be converted into around 4 per cent of Harcourt's equity and Mutual Shares' stake into around 2 per cent.

Chicago bank adds \$500m to loan reserve

BY OUR NEW YORK STAFF

CONTINENTAL ILLINOIS Corporation, the big Chicago banking group which was bailed out by the US Government after reporting heavy losses in energy lending, has fallen in line with other major US banks and substantially boosted its loan-loss reserves.

It has added \$500m to its reserve for loan losses in the second quarter to cover loans to certain less-developed countries (LDCs).

The addition increases the reserve to \$970m, or 5 per cent of total

loans, and establishes a reserve of 28 per cent of cross-border outstandings and commitments to 17 countries after considering previous charge-offs. The remaining reserve for all other loans amounts to 1.7 per cent of such outstandings.

The company expects to report a loss of about \$300m for the full year. The addition to the reserve will not be deductible for federal income tax purposes until charge-offs are taken and will have no effect on Continental's current federal income tax position.

A battle for the high ground in corporate PCs

BY TERRY DODSWORTH IN LONDON

JUST FOUR years ago the small Piedmontese town of Ivrea in the foothills of the Alps was facing a new and unenviable challenge. The home of Olivetti, the Italian typewriter group, Ivrea had been chosen as the manufacturing centre to support the company's move into the unfamiliar business of personal computers.

After several years of hard times in the late 1970s, when it looked as though the company would not survive, Ivrea was now moving into a sector characterised by the extreme volatility of its markets and the need for marketing flexibility and imagination.

In that first year of exposure to the personal computer market, however, Olivetti managed to establish a stable foothold, selling 83,000 units. By 1985, the company's worldwide sales had soared to almost 300,000 machines, and by last year the figure had jumped again to 506,000.

In the process, the Italian group had leapt to the number two position in the European personal computer sales league, led by the ubiquitous IBM, and registering shipments of almost 210,000.

It is not unusual in either the US or Europe for personal computer

companies to expand from zero to a sizable enterprise in a very short period of time. What has become patently obvious in the last few years, however, is that many of these rising stars turn into burned-out meteors with equal rapidity, particularly when they move into the territory of IBM, the biggest computer manufacturer in the world.

This fact must be very much in Olivetti's mind today as it contemplates a fresh initiative in the development of its personal computer business - a range of machines to respond to the launch of the IBM Personal System/2, the new personal computer launched by the US group two months ago in an effort to re-establish its grip on the corporate desktop market.

Olivetti's new offerings, which will become available progressively over the next few months, are aimed at maintaining its competitive position against IBM with machines which will give the user equal power.

At the same time, the range is intended to be compatible with IBM products, so that customers can regard them as alternative products that could nevertheless be linked in

with IBM machines or use IBM-inspired software.

This issue of compatibility of the different computer and computer-related products used by corporate clients is becoming increasingly important as companies move rapidly towards more integrated data processing systems.

On the question of processing power, Olivetti, like other competitors to IBM, has been able to take the attack to the US group by using the same microprocessor - the powerful 32-bit Intel 80386 - for its top-level machine.

Whether its machines will have full compatibility with the IBM operating system is more open to question although Olivetti says that in line with its "strategy to adhere to emerging standards," they will be compatible with Personal System/2.

We anticipate that it will be well into 1988 before we know whether the Olivetti product will be as good as IBM, says Mr Gordon Curran from Intelligent Electronics, the market research group.

What is at stake for Olivetti in launching the new line is its ability to maintain its challenge in the corporate personal computer market.

This represents roughly half of the total PC market, yields sounder margins than in the cut-throat home computer business and is enjoying a period of rapid growth as companies push computing power down the organisation and on to the desktops of departmental employees.

In financial terms, the division accounts for about 25 per cent of the group's total sales of 1,731m (\$551m) and returns a profit of between 7 and 8 per cent on sales - a figure that is in line with those of IBM's more successful competitors in the US.

To produce the new machines, Olivetti has sunk about \$150m into equipment and systems at the Ivrea plant, plus an unspecified amount of its annual research and development budget, which runs at about \$10m a year.

Because of the change over in production this year, it expects that total shipments will not show a significant difference on 1986, but it is planning for very significant growth after that.

Two key factors will weigh heavily in its ability to achieve these targets. The first is an upturn in its US sales through American Telephone

and Telegraph, the American telecommunications group which has a large stake in Olivetti and markets the personal computers across the Atlantic.

Sales through AT&T passed through a rough patch last year, leading to a build up in inventories and forcing Olivetti to cut back deliveries this year to around 60,000 units from 200,000 in 1986. Next year, the Italian company is hoping to move back up to shipments of about 150,000 to AT&T.

Second will be the launch of another new machine later this year - a minicomputer designed by Olivetti to reinforce its position in departmental data processing.

The company believes that it has to adopt a strategy of using its personal computers and its strong position in office equipment as a base for moving towards more complex and sophisticated office systems.

This is what its customers want, it believes, as they demand steadily more integrated systems in their offices. In this sense, the personal computers are just one link in a long chain of equipment which Olivetti is trying to provide to its customers.

Wella to double 1986 investments

By Andrew Fisher in Frankfurt

TOTAL INVESTMENTS of Wella, the West German hair care and cosmetics company, will exceed DM 800m (\$184m) this year, more than double the 1986 total, the company said yesterday.

Much of the increase is accounted for by the purchase of the French cosmetics company, Parfums Rochas, from Roussel-Uclaf a few weeks ago. Wella has also increased its interests in Venezuela, Uruguay, Chile and Turkey.

Last year, Wella's capital spending totalled DM 81m and its financial investments DM 48m, making a total of DM 130m. The company came to the stock market in 1983.

Wella said that its stagnation in group turnover at DM 1.8bn did not reflect the progress of its foreign business, because of the distortions caused by the weaker dollar and sterling. Net profits dropped from DM 75.5m to DM 65.4m.

The company is again paying a dividend of DM 9 on the quoted preference shares.

Mather & Platt sells holding in India

BY GORDON CRANE IN LONDON

A REORGANISATION at Mather & Platt, the Manchester, north-west England, engineering company owned by Wormald International of Australia, has been completed with the £14m (\$22.3m) disposal of its majority holding in Mather & Platt (India), which makes pumps and fire extinguishers.

The purchaser of the 60 per cent stake is the Chhabria Group headed by Mr M.R. Chhabria, a Bombay-born trader and financier who two years ago became chairman of Dunlop India.

The acquisition was made through a Hong Kong Chhabria offshoot called Kinski, which will also take over the former holding company for the Mather & Platt group. This follows a reshaping of the UK operations into two main divisions directly under Wormald.

M&P (India) already has a listing on local stock exchanges. It employs roughly 2,000 and provided AS1.80m (US\$1.34m) of Wormald's

AS\$6.07m net profits in the group's latest year to June 1986.

This contribution was down more than a quarter on the previous year, however, and Wormald has been seeking to shed or reshape poorly performing businesses.

Mather & Platt in Britain began a recovery last year from a string of losses. After a restructure which began last November its own fire and security products side has been renamed Wormald Ansol UK while its pump business trades under Mather & Platt Machinery.

Wormald was one of the earlier Australian arrivals in the UK market - it took over Mather & Platt in 1978. Since then the Sydney group has itself undergone a change in control.

Mr Lee Ming Tee, a Malaysian Chinese investor now resident in Australia, last year became deputy chairman after buying a more than one-third stake.

Tapie acquires Gres perfume, accessories

By Paul Betts in Paris

MR BERNARD TAPIE, the flamboyant French industrialist, is understood to have acquired for an undisclosed amount the Gres perfume and fashion accessories business from a French subsidiary of Bechem.

Mr Tapie already owns the Gres fashion house, acquired in 1984 at a time when the famous haute couture group was facing financial difficulties. Gres had also sold its perfume and accessories business to raise funds to support the costly fashion business.

The Tapie group has now bought these operations from Compagnie Française de Fabrication et Distribution, a subsidiary of Bechem of the UK. Tapie officials said the annual sales of the Gres perfume business totalled about FFp 100m (\$16m) while the annual sales of the accessories business amounted to about FFp 15m.

The deal is the latest in a series of mergers and acquisitions which have recently taken place in the French perfume industry.

FRANCE'S LARGEST AUCTION ENTERS ITS FINAL STAGE

Duffour et Igon goes under the hammer

BY GEORGE GRAHAM IN PARIS

TODAY sees the end of France's longest and most expensive auction - not the Duchess of Windsor's jewels, nor Brigitte Bardot's wedding dress, but the sale of a small producer of industrial gases in Toulouse, in the south-west of France.

Duffour et Igon, which produces gases such as nitrogen and hydrogen for uses ranging from welding to medical resuscitation, will change hands for FFp 587m (\$96m), more than five times its stock market value six months ago.

It is a high price to pay, but in the closed world of industrial gases there is little alternative to buying an existing manufacturer if you want to expand in the European market - especially in France, where the world's leading producer, Air Liquide, dominates more than 70 per cent of its home market.

The formal takeover offer does not close until today, but Aga, the Swedish gases group which ended up with the highest bid, has already won support from Duffour's board and commitments of more than 50 per cent of the shares.

Six months ago, it would have been hard to imagine a less likely target for this takeover, which values the company at 45 times its 1986 profits and twice its turnover. To start with, the company's results were in full decline. Consoli-

dated profits dipped by 20 per cent last year to FFp 13m.

Mr Jean Igon, who heads the company founded by his grandfather in 1901, explains that 1986 results suffered from exceptional restructuring costs and from a market battle against its competitor Airgaz, which depressed prices and margins for its products. This year Mr Igon expects profits to improve by around 25 per cent.

In the second place, Duffour's capital seemed to be firmly locked up, with 25 per cent of the shares owned by two industrial groups, 20 per cent by a French regional development organisation and a further 25 per cent by the Duffour and Igon families.

"I know 75 per cent of the shareholders personally. We thought no one would be mad enough to launch a hostile bid," said Mr Igon.

For the past six months, however, Duffour has been the target of no less than four bidders. The auction started with the American group Union Carbide, which caused the suspension of Duffour's shares in January at FFp 865 when it announced its intention to bid.

When Union Carbide finally received permission to go ahead from the French authorities, who must vet takeovers by foreign companies, it surprised the markets by pitching its opening offer at FFp 2,100.

"We had expected Union Carbide to bid around FFp 1,500," commented a banker at Banque Indosuez, which advised Aga on its bid.

The stakes were quickly raised by Carburios Metallicos, the Spanish gases group which already owned 15 per cent of Duffour, and then by Linde, the West German gases company. Aga did not enter the lists until three weeks later, but when it made its move, it raised the price by 35 per cent from Linde's bid to FFp 3,500.

A month later Aga's offer had risen to FFp 4,410, with an alternative in bonds to take account of the worries of the many private shareholders who faced a heavy tax bill on their enormous capital gains.

"Once the bids moved past FFp 2,500, it was clear that the stable majority of shareholders would break up. They could not let pass such a high offer," said Mr Igon. He is clearly disappointed that the takeover had to take place and emphasises that Duffour had no need of a rescuer or of help to finance its investment plans. In the medium term, he concedes, his company would have had to turn to one of the larger producers for technology.

All the same, Mr Igon loyally insists that an Aga victory is the best possible outcome for his company. The two groups complement each

other geographically almost without overlap, with Aga France's network covering most of the north of the country and Duffour's the whole of the south. In fact, the two companies have already co-operated in the past on the distribution of some gases. As far as technology goes, Aga's is as good as anyone else's.

For Aga, the purchase will allow it to extend its coverage to the whole of France, with a joint market share of around 12 per cent. The Swedish group has over the past 10 years reoriented itself to concentrate on the gases sector. It expanded last year with the purchase of Rommenholler, the major European carbon dioxide producer, and also moved into the US market.


Despite the high price Aga is paying for Duffour, Mr Lars Salomon, vice president responsible for Europe, says the takeover will not dilute the group's earnings per share this year.

Although there are no plans to merge Aga France's and Duffour's operations, Mr Salomon sees opportunities for development, especially in the medical gases area where Duffour is strong.

But the combined group is not likely to make much of a dent in Air Liquide's overall domination of the French market.

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INTL. COMPANIES AND FINANCE

RBC drops talks on Wood Gundy

By Bernard Simon in Toronto

ROYAL BANK OF CANADA (RBC) has broken off talks to acquire a substantial equity interest in Wood Gundy, the Toronto-based securities dealer.

Canada's largest bank said in a brief statement that "an agreement between the two parties is not achievable at this time with regard to a number of issues." An RBC official declined to elaborate.

Bankers reported earlier that the talks between RBC and Gundy were stalled on the future of the two groups' London and New York-based operations. Gundy's highly regarded Euro-market business is in competition with Citicorp Royal Bank, an RBC subsidiary.

In the US, the Glass-Steagall Act, which bars a bank from conducting both commercial and investment banking operations, would have forced either RBC or Wood Gundy to curtail its activities.

The talks with Wood Gundy were aimed at giving RBC a foothold in the domestic securities industry, ahead of changes in ownership rules on June 30 which will, for the first time, give banks access to the securities business.

Mr Allan Taylor, RBC's chairman, said the bank was intensifying its attention to other options. These included alliances with other institutions and the purchase of one or more seats on the Toronto stock exchange.

Other Canadian banks have also hauled at buying an existing securities dealer. Bank of Nova Scotia, Canadian Imperial Bank of Commerce and Toronto-Dominion Bank have all set up their own securities subsidiaries from scratch to take advantage of the new rules.

Potential buyers have been discouraged by the high prices presently demanded by securities dealers and by fears of a clash of cultures between highly paid, risk-oriented stockbrokers and more conservative bankers.

L.F. Rothschild suffers heavy trading loss

By Our New York Staff

L. F. ROTHSCHILD Holdings, the New York investment bank which has had a chequered history since it was floated on the stock market last year, has surprised Wall Street with news of further heavy trading losses.

The group, which just about broke even last year after reporting heavy losses in arbitrage and municipal bond trading in the final quarter, warned that it had lost money in its second quarter because of "adverse conditions" in the securities markets in April.

The second quarter loss is expected to be less than \$10m and compares with a \$11.3m net profit (before extraordinary credits) in the first quarter of 1987.

Mr François Mayer, one of the company's two chief executives, said on Monday that the losses were not due to any one factor, such as a poorly executed hedging transaction, but reflected generally adverse trading conditions.

He noted that several other Wall Street firms had lost money in April when there was a sharp fall in the bond market.

The firm has been profitable since the end of April, and it expected the loss to have a minimal impact on its equity capital of over \$200m.

Alcatel planning to take full control of Electrica

BY DAVID WHITE IN MADRID

ALCATEL, the French-controlled joint telecommunications venture formed by Compagnie Générale d'Electricité (CGE) and ITT, intends to take full control of the main Spanish supplier Standard Electrica "at the appropriate time," according to Mr Pierre Suard, chairman of CGE and Alcatel.

This would mean taking over the stake of just over 20 per cent which Telefonica, Spain's semi-state telephone company, has in the former ITT subsidiary.

During its unsuccessful negotiations last year to become a partner in the CGE-ITT venture, Telefonica had already made clear that it wanted to withdraw its direct inter-

est in Standard.

Telefonica recently pulled out its stake in the country's second supplier of digital switching equipment, Intelsa, a subsidiary of Sweden's Ericsson.

Mr Suard expressed his regret that Telefonica's plan to take a 10 per cent stake in Alcatel had fallen through but said there was no immediate prospect of other partners now joining the venture.

He said Standard was expected to continue making losses this year. Last year it fell sharply back into the red with a Pta 5,950m (\$17m) loss after notching up a small Pta 130m profit in 1986. Sales were 1 per cent down at Pta 58,490m, with a

16 per cent drop in exports to Pta 8,080m.

Next year, however, he hoped it would come close to break-even, leaving aside the costs incurred through the restructuring and sale of its subsidiary Marconi Española. It should "in any case" break even in 1989, counting these costs, he said.

Marconi's non-defence side is due to be split off, with APT, the joint venture between AT & T of the US and Philips, of the Netherlands, taking a major shareholding. Mr Suard said Alcatel had sought guarantees that the new owners of Marconi would not become competitors in public switching equipment.

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By: Citibank, N.A. (CSI Dept.), Agent Bank

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INTL. COMPANIES & FINANCE

Full privatisation for Manila bank

BY RICHARD GOURLAY IN MANILA

BANK OF BOSTON and local partners have agreed to buy Commercial Bank of Manila for around \$25m in the first full privatisation of a government-controlled financial institution since President Corason Aquino came to power 16 months ago.

The US bank will finance its share of the deal, worth about \$19m, by converting into equity some of its Philippine debt which has been blocked by the central bank since the start of the debt moratorium in 1983.

The debt to equity conversion will allow Bank of Boston to upgrade its operation in the Philippines from an offshore banking unit that can transact only in dollars to a fully licensed local bank able to lend pesos.

American Express Bank last year bought 40 per cent of the International Corporate Bank in a similar deal. Both foreign institutions have chosen to convert their Philippine exposure into what they hope will be more productive assets partly because their debt is locked up with the central bank.

The moratorium included in the latest debt rescheduling package agreed with the commercial bank advisory committee means principal will be repaid at the earliest in 1994. Further reschedulings of the country's debt, currently standing at \$7.3bn, will probably follow, bankers suspect.

Technically, the terms of the debt to equity swap allow the Bank of Boston to begin repatriating its equity investment in Commercial Bank over seven

years beginning in 1991, although the company says it has a long-term commitment to the Philippines.

Bank of Boston will hold 100 per cent of the preferred stock in Commercial Bank but only 40 per cent of the voting stock. As a result management control remains in Philippine hands, and the constitutional limit on foreign investor holdings is met in accordance with local law. Bank of Boston will, however, supply management expertise.

The local partners will buy Bank of Boston's Philippine debt paper to finance their portion of the purchase, paying the face value rather than the discounted price of approximately 71 per cent of par that is available in the secondary

market. The deal will cut Bank of Boston's exposure to the Philippines to about \$5m.

Commercial Bank of Manila is a small bank with total assets of \$90m. However, it is one of the five government-controlled banks that has to be privatised before September 1988 to meet World Bank conditions for a \$310m economic recovery loan that was signed in March.

Buyers still have to be found for the four other government-held banks and the 60 per cent of Interbank not bought by American Express last year. Negotiations for this deal took the Government Insurance System, which controlled Commercial Bank, and Bank of Boston 11 months.

Dah Sing Bank to buy HICB from government

BY DAVID DODWELL IN HONG KONG

THE HONG KONG government took an important step away from running domestic banks when it announced agreement in principle to sell Hongkong Industrial and Commercial Bank (HICB) to Dah Sing Bank, a small family-controlled local institution.

HICB is 63.5 per cent controlled by Overseas Trust Bank (OTB), which collapsed in June 1985 amid allegations of widespread fraud, and was rescued by the government at an estimated cost to taxpayers of HK\$3bn (US\$384.6m).

Both banks have since been purchased by the government, with the cost of the HICB rescue estimated at just over HK\$400m. A third bank, Hang Lung, has been in government hands since it collapsed in 1983.

Dah Sing was founded in 1947, and controlled by the Wong family, which holds an estimated 55 per cent. Standard Chartered Bank of the UK also has an estimated 20 per cent holding in the bank, which has 11 branches in the territory.

Terms of the deal were not disclosed yesterday, but it is understood that the purchase price will be based on a premium to net asset value, which has yet to be calculated. It is also partly due to the need for approval of the deal from minority shareholders in HICB.

Dah Sing remains one of the few family-controlled banks in Hong Kong. A string of collapses between 1983 and 1986 forced many banks in to the hands of "big brother" banks. Hang Seng, for example, has taken control of Wing on Bank, while the Peking-linked China International Trust and Investment Corporation (Citic) now owns Ka Wah Bank.

Mr David Wong, who heads Dah Sing, was yesterday unavailable for comment, but it is understood that the acquisition is in part intended to give the group the "critical mass" it needs to survive in Hong Kong's increasingly competitive retail banking market.

HICB has more than 20 branches spread across Hong Kong. Since being bailed out by the Hong Kong government, a majority of its non-performing loans have been pledged on OTB's shares. A one-for-four rights issue has been mounted to raise HK\$400m, which has left the bank with what is understood to be a clean balance sheet. Full financial details are expected around July 18, when the bank's results for the year to June will be unveiled.

In the six months to December 1986, HICB reported a net profit of HK\$66.68m, compared with a HK\$10.8m loss in the first half of 1985-86.

Earnings advance by 34% at Hong Kong Telephone

BY OUR HONG KONG CORRESPONDENT

HONG KONG Telephone, the quoted Cable and Wireless subsidiary which has a monopoly franchise for telephone services in Hong Kong, yesterday reported attributable profits for the year to March of HK\$887m (US\$120.1m)—a 34 per cent improvement on previous year profits of HK\$662m.

The results come at the end of a year in which the company has been under increasing competitive pressure, with British Telecom as well as Hutchison Telephone, a local group controlled by Mr Li Ka-shing's Hutchison Whampoa, both pressing for a share of the lucrative local telecommunications market.

The profits on a large proportion of Hong Kong Telephone's operations are controlled by a franchise agreement and a scheme of control—the price the group must pay for its effective monopoly. Profits are linked to shareholders' funds, and are limited to 16 per cent of operations that are subject to the scheme.

The strong profits performance is thus largely due to the increasing profitability of Hong Kong Telephone's subsidiary operations, principally Communications Services (CSL), and data communications services. Subscribers' profits surged by almost 53 per cent to HK\$337m—thus accounting for

almost 35 per cent of the group's overall profit.

Profits were also boosted by a decision to stretch group depreciation charges to 15 years from the current 10.

Under the franchise agreement, which expires in 1999, there are a number of obligations to improve local telephone services, and the group was at pains yesterday to highlight progress over the past year. New telephones were installed on average within five working days, it said, with an extra 112,000 line connections being installed over the year.

International direct dialling services were almost doubled, with 413,000 subscribers now having IDD connections. A total of 35m IDD calls were made over the year, 40 per cent up on 1985.

It is only on international calls that Hong Kong subscribers pay a measured rate for telephone calls. All local calls are free, and subscribers with local-call-only units pay just a monthly rental for the equipment.

The company announced an interim dividend of 10 cents a share, compared with 8.7 cents last year. The board is now proposing a final of 10 cents (8.7 cents in 1985-86) lifting the total for the year by 14.9 per cent to 20 cents.

CMI to top prospectus forecast

By Jim Jones in Johannesburg

CONSOLIDATED Metallurgical Industries (CMI), the South African ferro-chrome producer, expects to exceed last year's prospectus earnings forecast in the year to June 30.

A preliminary profit statement estimates that the pre-tax profit will be R42.46m (\$20.94m) against the previous year's R41.61m and that earnings will be 99.5 cents a share against 98 cents forecast in the prospectus last November when the company was listed on the Johannesburg Stock Exchange.

A total dividend of 55 cents is to be paid. The preliminary profit statement discloses neither turnover nor sales tonnage details. However, the company's two ferro-chrome production lines have been operating at their combined full capacity of 180,000 tonnes for most of the year.

CMI is the world's largest producer of granulated ferro-chrome and is managed by Johannesburg Consolidated Investment Company. Accumulated tax losses, which shelter the company from tax liability, will be exhausted in the 1988 financial year.

Takashimaya ahead

TAKASHIMAYA, a leading Japanese department store operator, lifted consolidated net earnings and sales both by 4.7 per cent in the year to February, AP-DJ reports from Tokyo.

Profits were ¥12.69bn (\$87m) against ¥12.12bn, on turnover of ¥327.37bn compared with ¥799.65bn.

Takashimaya expects better results in the current fiscal year. It sees sales increasing ¥360bn and net profits to ¥13bn.

Santos pays less

SANTOS, the Adelaide-based oil and gas producer, has declared a reduced final dividend of 9 cents per share for 1986, down from 11 cents, making a total of 16 cents against 20 cents. The company said the payout, delayed because of changes in Australian tax imputation, would be tax-free to shareholders.

Sarich Technologies

A REPORT in the Financial Times of June 16 may have given a misleading impression about the share price performance of Sarich Technologies Trust, the Australian developer of an orbital vehicle engine. Although the shares rose to A\$24 last year, a four-for-one stock split was largely responsible for returning them to a current level of just above A\$3.

Increased profits for OEMV

BY PATRICK BLUM IN VIENNA

OEMV, Austria's state-owned oil and gas group, increased operating profits by more than a quarter last year despite a marked fall in turnover caused by lower oil prices and the weak dollar.

Operating profits rose from about Sch 1.1bn to Sch 1.4bn (\$108m) in 1986 on turnover down 35 per cent from Sch 1.87bn to Sch 39.94bn.

The volume of sales of oil and oil products, however, increased slightly. The group is paying a 12 per cent dividend plus a 3 per cent bonus.

Mr Herbert Kries, OEMV

general director, said that 1986 had been a successful but difficult year for the group, which is expecting higher and more stable oil prices in the forthcoming months. He warned, however, that margins would remain tight because of a recent rapid rise in production costs.

Up to 25 per cent of the group's shares, which are now wholly held by OIAG, the state holding company for the nationalised industries, are to be sold to the public in the autumn, probably in November, as part of the Austrian Govern-

ment's plans to privatise some of the country's state-owned industrial holdings.

The shares will be sold on the Vienna bourse with a portion later to be placed privately by banks in Britain, Switzerland and West Germany. In the long term, OIAG plans to sell up to 49 per cent of OEMV's shares.

The company also announced yesterday plans to buy Deutsche Marathon Petroleum, the West German subsidiary of Marathon Petroleum of the US. The German company has sales of about DM 1bn.

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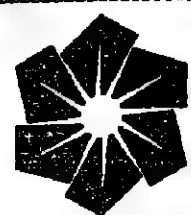
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Alcatel

Alcatel CIT

**Paris, April 1987. The French National Railways
have selected X DATA for its "X.25"
packet switching network.**

**SESA and Alcatel CIT join their broad
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towards X DATA's achievements.**



CIGIE

Alcatel, ahead of time.

UK COMPANY NEWS

Racal forecasts strong growth after 11% rise

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

Racal, the UK electronics group, yesterday gave a strong forecast of continued profits growth when it declared an 11 per cent increase in pre-tax profits for the year to March 1987.

As a result of restructuring and the development of new businesses, the company said it was confident of a further period of sustained growth in the current financial year. It was looking for a particularly strong contribution from its fast-growing telecommunications and security businesses, whose combined operating profits are forecast to increase from £55m this year to £105m in 1988/89 and £145m in the following 12 months.

Strong performances by the group's data communications, security and telecommunications businesses were the main factors behind last year's upturn in pre-tax profits, which rose from £90.2m to £100.3m.

The profits growth was achieved despite sluggish sales, which increased by only 1.8 per cent to £1,299m in the year to March 31 from £1,276m.

Turnover was hit heavily by the downturn in military spending in the Middle East, which combined with tougher conditions in the UK defence market to reduce sales in the radio communications division from



Sir Ernest Harrison, chairman of Racal

£184m to £131m and in defence radar and avionics from £131m to £127m.

Racal's marine and energy activities also suffered setbacks from the decline in the shipping and oil markets, with turnover falling back from £132m to £110m.

The most substantial contribution to increased profits came from the data communications business, which benefited from cost savings in the US to push

trading profits up to \$44m from \$15m. In the security division, profits rose by 21 per cent to \$31m from \$25.7m, while telecommunications swung from a loss of \$12.3m to profits of \$10.2m.

Racal is anticipating exceptionally strong growth in its telecommunications division, which consists almost entirely of its Vodafone cellular mobile radio telephone business.

Operating profits in the cellular company are expected to increase from \$30m in the present financial year to \$55m next year and £100m in 1989-90. By 1991-92, the group expects to have the capacity to handle 600,000 subscribers.

The company said it also expected another strong year of growth from the security division, with operating profits increasing by 15 per cent, while its data communications, defence radar and avionics businesses would make profit contributions similar to those of last year.

Radio, marine and energy activities were also expected to improve on their performance.

Earnings per share last year amounted to 11.37p against 10.7p in 1985-86. Directors are recommending payment of a final dividend of 2.485p per share net of tax, making a total of 3.96p a share against 3.0945p.

USM issues start trading at large premiums

By Alice Rowland

NEW ISSUES are as popular as ever with investors, judging by yesterday's stock market. Three new recruits—Knobs & Knockers, Ross Consumer Electronics and Amercoeur Energy—began trading at healthy premiums.

Knobs & Knockers, a retailing group and estate agency now quoted on the USM, watched its shares rise from the placing price of 185p to 155p during the day. With its shares at a premium of 48 per cent to the original price, the company is now capitalised at \$12.7m.

The shares of Ross Consumer Electronics, a manufacturer of audio accessories and another USM debutant, rose to an immediate premium of 18p over the placing price of 165p. The shares gathered momentum during the day and closed at 232p thereby valuing Ross at \$10.1m.

Amercoeur Energy made its debut on the Third Market at a hefty premium of 35p, an increase of 25 per cent over the placing price.

Amercoeur, which is involved with peat and anthracite mining, is now capitalised at \$8.3m.

The first day premiums attracted by small companies like these tend to be inflated by the paucity of equity available. But these debuts follow an unprecedentedly active period for the new issues market. A succession of companies have started heavily over-subscribed offers begun trading at generous and many new issues have premiums.

The offer for sale of shares in Britannia, the West Country property developer, was reported to have been healthily over-subscribed when it closed yesterday morning. Full details of the level of subscription and the basis of allocation will be announced today.

SCHRODER MONEY Funds: For period from March 31 1986 to March 31 1987 net revenue applicable to each fund was Sterling fund \$3.77m, US dollar fund \$946,454, Deutschmark fund DM 196,021, Swiss franc fund Sfr 18,491 and Japanese yen fund Y8.8m.

Nick Bunker and Hugo Dixon on the agreed £220m bid for Target TSB banks on safety first

THREE WEEKS can be a long time in the history of a life assurance and unit trust group. It was at the end of May that Mr John Stone, managing director of Target, was invited to the TSB's HQ for talks about the purchase of his company by the big banking group.

This followed an informal approach from TSB's chairman Sir John Read to Sir Peter Parker, chairman of Target, the UK's fourth biggest unit-linked life company.

It means that TSB—floated on the stock market last September—at last has something to show its 2.8m shareholders. The agreed £220m bid for Target, announced on Monday, seems to fit in reasonably well with the safety first approach to acquisitions expounded by Sir John Read.

The price may seem high in relation to pre-tax profits of at least £10m forecast by Target's directors, but TSB certainly cannot be accused of adventurism. Unit trusts, life assurance and pensions are businesses that TSB has been in since 1968.

And, although the Securities and Investments Board's rule on the marketing of life products—known as polarisation—may prevent Target and TSB Trust Company, the group's existing life business, cross-selling each other's products, there could also be competitive advantages.

Having said that, the group will still have something in the range of £1m left from its £1.3m flotation proceeds, when the final payment for TSB shares is made this September. So far, there is little indication of what it plans to do.

As far as Target's future strategy had been concerned, "stock market flotation was Plan A," says Mr Stone. Target was poised to seek a listing this summer after three years of talk and a setback in May 1986 when the stock market turned down and forced a postponement.

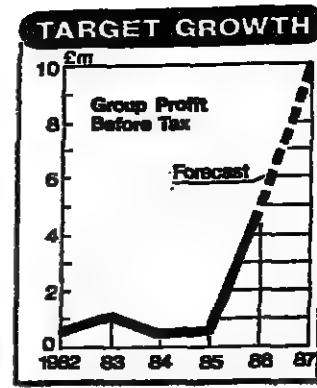
Three factors led Target to accept TSB's advances. First, the TSB deal will allow Mr Stone and team "to take a longer-term view" in its management decisions.

Second, TSB's backing will give it resources for capital investment—such as in systems development—and held it overcomes the so-called "new business structure" which affects life companies if over-rapid growth boosts their expenses.

Third, TSB's offer includes a generous share option scheme benefiting 180 of Target's managers. Mr Stone says it is "a



John Stone, managing director of Target



much better deal" than the one Sir Mark Weinberg and his management team secured when their life company—now Allied Dunbar—accepted a £664m bid from BAT Industries in December 1984.

The comparison with Allied Dunbar is apt for another reason. BAT operates at completely separately from Eagle Star, its other insurance subsidiary, with no vogueish talk of "synergy." Mr Stone expects the same to be true of TSB's handling of Target and Andover-based TSB Trust Company, its own existing life and unit trust subsidiary.

There are good reasons for this—arising from the different markets in which the two operate, and from Target's strategy for coping with the impact of last year's Financial Services Act.

New marketing regulations under the Act are expected to lead to a contraction in the number of independent investment intermediaries—on whom Target has hitherto relied—because of the cost of compliance and a squeeze on commissions income.

TSB itself has outstripped the main UK clearing banks (with Barclays as its nearest rival) in maximising sales of in-house investment products like life policies or unit trusts. Yet its success here was bound to run up against constraints.

TSB Trust Company has capitalised on close liaison between its 1,600 branches and the 400 direct sales people who work for TSB Life. Each one is expected to service three or four branches, which provides "hot leads" to TSB customers

Target itself has a complex history. Founded in the early 1960s, it has been transformed since 1980 when it was bought by Charterhouse J. Rothschild and the US-based Reliance Group.

John Stone, previously with Vanbrugh Life, took over as managing director in September 1981 and began developing Target as an up-market life company selling via insurance brokers. This meant slimming down Target's own direct sales force from 575 in 1981 to 225 in mid-1984, when Morgan Grenfell, the merchant banking group, took a 19.9 per cent stake in Target as part of a privately-placed flotation.

But Target has also re-oriented its market position, with pensions plans making up 58 per cent of its new business last year. The key to its strategy after the Financial Services Act has been a separation into two divisions.

First, a specialist Independent Broker Division, selling products like executive pensions to high net-worth individuals via sophisticated brokers like Fairmount Trust, the Thames Valley-based company bought by Legal & General this spring.

Second, at the end of this year it will launch a new life company, servicing a broader customer base. It will aim to recruit investment intermediaries unwilling to bear the regulatory burden of remaining independent after the Act's provisions come fully into force in 1988.

They will become "appointed representatives" of the new life company, but Target aims to give them as much autonomy as possible.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Brookmount	22.7	—	1.1	—	1
Brunner Trust	1.1	—	1.1	—	2.45
Burns Anderson	11.5	—	1.35	—	3.03
Dwek Group	0.5	Aug 28	—	4	—
Electronic Data	0.65	—	—	—	—
GEI Intl	3.91	—	3.91	5.85	5.85
Gresham House sec int	3	—	3.45	5.43	4.85
Habima	11.28	—	1.05	2.05	1.7
Namros	5.8	—	5	8.2	7.2
Arthur Lee	1	Aug 7	0.8	—	3.6
Marshall's Halifax	14.5	Oct 1	3.75	6.25	5.25
Racal	2.5	Aug 19	2.37	3.3	3.03
Daniel Thwaites	18.3	—	7.8	8.3	7.8
Trimeco	10.3	—	—	—	—

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. || Gross.

STC purchases BTR business

By Clay Harris

STC, the telecommunications and computer group, has strengthened its leading position in the franchised distribution of electronic components through the purchase of part of BTR's Newey & Eyre subsidiary.

Neither company would disclose the sum paid. The acquisition is expected to help the combined operation to improve margins.

Newey & Eyre Electronic Distributors' businesses, which include El Tek, E.A. DC, Dialogue, Kord and Swift Sisco, will continue to operate separately. STC expects this to add new product lines unavailable to its existing operations because of brand conflicts.

Asda Property shares fall as talks break down

BY STEVEN BUTLER

SHARES of Asda Property fell by a further 35p yesterday on the announcement that talks on a possible takeover had been broken off.

The company's shares had recovered from 665p on June 16 to a high of 780p, before settling back to 675p yesterday.

Mr Manny Davidson, Asda chairman, said yesterday that he had insisted that any takeover offer be made before yesterday's annual general meeting but none was forthcoming.

Mr Davidson, who with family members control some 56 per cent of the company's shares, said any offer for the

company would be unwelcome at this stage.

He told shareholders at the meeting that the company was committed to expanding in its current markets and to maintaining independence.

Asda is active in UK commercial and residential property with substantial interests in London and the south east of England, and has benefited by the continued substantial rise in property prices in those areas.

The company reported net assets per share of 455p at the end of last year, although this is estimated to be considerably higher today—possibly well in excess of 600p.



LIBYAN ARAB FOREIGN BANK

المصرف العربي الليبي الخارجي

Balance Sheet for year ended 31st December 1986

LIABILITIES

	1986	1985
BANKING DEPARTMENT		
Current Liabilities		
Demand deposits	290 547 156	274 893 718
Time deposits	488 096 495	423 437 613
Current taxation	12 378 447	10 467 517
	791 022 098	708 798 848
Non-Current Liabilities		
Credit accounts	71 721 510	67 009 352
Provisions	2 694 804	567 386
	74 416 314	67 576 738
Share Capital and Reserves		
Share Capital	45 000 000	15 000 000
Legal Reserves	16 700 000	15 700 000
Contingency Reserve	10 350 000	9 450 000
Portfolio Valuation Reserve	25 000 000	23 000 000
Other Reserves	2 154 880	1 931 826
Shareholder's Funds	4 957 257	—
Shareholder's Dividend	2 750 000	2 750 000
Retained Profit	49 970	54 632
	106 962 107	67 886 458
Total Liabilities of Banking Department	972 400 519	844 262 044
DEVELOPMENT DEPARTMENT		
Current Liabilities		
Current Taxation	376 027	985 859
Share Capital and Reserves		
Share Capital	15 000 000	15 000 000
Legal Reserve	11 500 000	10 500 000
Portfolio Valuation Reserve	15 000 000	13 500 000
	41 500 000	39 000 000
Total Liabilities of Development Department	41 876 027	39 985 859
Total Liabilities	1 014 276 546	884 247 903
CONTRA ACCOUNTS	210 143 898	352 071 578
TOTAL BALANCE SHEET	1 224 420 444	1 236 319 481

ASSETS

	1986	1985
BANKING DEPARTMENT		
Current Assets		
Cash and short term balances with banks	68 096 762	102 579 911
Time deposits with banks	583 800 168	479 661 101
Facilities	16 800 411	6 410 477
	668 697 341	588 651 489
Non-Current Assets		
Investments, Loans and Securities	186 783 161	187 180 782
Participations (Equities)	65 123 727	54 791 328
Other Current Assets	50 754 935	12 881 123
	302 661 823	254 853 233
Fixed Assets	1 041 355	757 322
Total Assets of Banking Department	972 400 519	844 262 044
DEVELOPMENT DEPARTMENT		
Current Assets		
Advances	11 803 170	10 050 245
	11 803 170	10 050 245
Non-Current Assets		
Participations (Equities)	24 818 303	24 681 060
Other Current Assets	5 254 554	5 254 554
	30 072 857	29 935 614
Total Assets of Development Department	41 876 027	39 985 859
Total Assets	1 014 276 546	884 247 903
CONTRA ACCOUNTS	210 143 898	352 071 578
TOTAL BALANCE SHEET	1 224 420 444	1 236 319 481

ADDRESS: FIRST SEPTEMBER STREET, TRIPOLI, LIBYA, P.O. BOX 2542
TELEXES: 20750/51/52 (FOREIGN EXCHANGE DEPT) 20200 20178 (GENERAL)
TELEPHONES: 41428/29 45610/11 (GENERAL) 38107 (TREASURY) CABLE: FOREBANK

UK COMPANY NEWS

Earnings fail to match profits surge at Hambros

BY HUGO DIXON

Hambros, the financial services group, yesterday published pre-tax profits of £50.8m for the year to March 31, a 40 per cent up on the previous year. However, an issue of new shares to finance the acquisition of Hambro Countrywide, its estate agency network, meant that earnings per share only grew from 24.7p to 25.9p.

For the first time, profits from non-banking activities (£37.7m) exceeded those from banking after transfers to inner reserves (£31.4m), underlining the restructuring of its business which Hambros has engineered in the past two years. Central finance and overhead costs were £8.3m, up from £7.5m in 1986.

On the non-banking side, estate agency was the star performer, contributing profits of £13.2m (£0.1m). During the year Hambro Countrywide sold 57,000 homes worth nearly £2.9bn and arranged more than £550m in mortgage finance.

Commissions from selling financial services accounted for about 30 per cent of estate agency profits. This figure is expected to rise to 50 per cent during the current year as Hambro Countrywide expands its range of financial services.

There are also expected to be increasing opportunities for co-operation with the banking side on mortgages. At the moment, the bank has a mortgage book of £35m, earning it a margin of between 1½ and 2 per cent. It plans to start securitising mortgages later this year.

Insurance broking, mainly its share of C. E. Heath into which it backed Fielding Insurance Holdings last year, contributed profits of £7.4m (£4.7m), while loss-adjusting added £2.6m (£1.2m). However, stockbroking, through the group's 29.9 per cent stake in Strauss Turbomechanics, earned only £1.7m (£3.4m).

Investment gains of £8.2m (£8.2m) take into account what are thought to be permanent losses of £4.4m on investments including North Sea and General and Sovereign Gas and Oil, a margin of between 1½ and 2 employed.

Hambros announced that it will soon be adding to its non-banking side when it takes a 55 per cent stake in an unnamed firm of financial fraud detectives.

On the banking side, Hambros has declined to increase its lending, and has relied more on fee income—now about 30 per cent of the total. Corporate finance accounted for 23 per cent of banking profits.

After tax and including extraordinary items, the group's profits were £45.4m (£23.8m). The final dividend of 5.8p will take the total for the year to 8.2p, 18 per cent above the effective total for the previous year. See Lex



John Symonds (left), chairman of WPP, and Martin Sorrell, chief executive

JWT offers WPP deal on bid information

By Nikki Tate

JWT Group, the large New York-based advertising agency and PR group which is on the receiving end of an audacious bid from WPP, the UK marketing services group, yesterday offered to give the British company certain confidential information if WPP would meet certain conditions.

These are that WPP only buys shares pursuant to an all-cash tender offer of at least \$50.50 (£31.7) a share, and that it keeps open its tender offer and does not buy shares until the earlier of either midnight local time, July 24, or the expiration date of any other tender offer for JWT.

The move follows complaints from WPP that JWT was making certain information available to a preferred suitor.

Earlier in the day, at WPP's annual meeting in London, Mr John Symonds, chairman, told shareholders that, "despite JWT's statement and assurance that WPP's \$50.50 proposal would be given a 'fair hearing,' market intelligence indicates and your board believes that this is not the case and that the JWT management is giving consideration to a leveraged buy-out proposal in which they have a vested interest."

WPP has already filed amendments to its initial legal action against JWT in Delaware, complaining about this discrimination among other matters.

The annual meeting itself whistled through in just seven minutes yesterday with no queries from shareholders. One shareholder did, however, congratulate the company on its figures and — to general applause — wished it success in its bid.

T. Cowie has 10% stake in Trimoco

T. Cowie, the Sunderland-based motor group, yesterday unveiled nearly a 10 per cent stake in Trimoco, the Luton motor distributor and finance company.

Trimoco, the former Combined Technologies Corporation, yesterday announced its first dividend, a special interim of 0.22p for the year which began in April.

Mr Roger Smith, chairman, said Trimoco expected to pay an ordinary interim and final "commensurate with the yield in the motor sector."

It is the latest company to attract the attention of Cowie, which has a history of taking strategic stakes in other car dealers. Cowie owns, for example, 14.9 per cent of Manchester-based Lookers, and has one or two other minor holdings, according to Mr Tom Cowie, chairman.

Mr Cowie, in January, sold a 10.3 per cent stake in Appleby Group after the Yorkshire-based motor dealer rebuffed its takeover approach. A 4.9 per cent holding in Godfrey Davis Holdings was sold after the Ford dealer and park operator agreed to merge with Sunlight Group.

Mr Cowie described the Trimoco stake as an investment. Shares had been bought in the market to add to a holding of just under 5 per cent which Cowie had owned for some time. Trimoco shares

were 6p higher at 47½p. The latest purchase was disclosed three weeks after the announcement that Mr James Longcroft, Trimoco's former chairman, and Tournesol, a company of which he is a director, had sold a total of 11.5 per cent of the group's shares.

Although it was indicated at the time that de Zoete and Bevan, Trimoco's broker, had sold the shares to a single buyer, this has now turned out to be an intention rather than a fact.

Mr Smith said that just under 5 per cent had been placed with a friendly buyer, and the others had been sold in the market. Mr Smith, his family and the Trimoco pension fund, bought the 14.35 per cent share of convertible loan stock which Tournesol sold at the same time.

The Trimoco pension fund now holds about 5 per cent of its assets in the company's convertible loan stock.

The company was spun off from Tricentral, the independent oil company in 1981. Earlier this year it completed the sale of all high-technology interests to concentrate on its motor business.

Mr Smith told shareholders that current trading was running strongly ahead of budget, and that prospects for the first full year of the new company were extremely encouraging.

Brown & Jackson profits dive

HIT BY losses on Commodity trading Brown & Jackson, the marketing, distribution and commodity trading company, yesterday reported a sharp fall in pre-tax profits from £540,000 to £22,000 in 1986. Turnover dropped to £46.38m, against £52.56m.

Oriental, the commodity trading subsidiary, ran up losses of £302,000 and as a result, the board has decided that this company will cease trading in commodities when the remaining commodity positions, which are profitable, are unwound in the current year.

Freemantle Construction, the system building offshoot, had difficulty in obtaining a sufficient volume of sales to maintain material profitability and net profits declined to £85,000 (£326,000).

Elsewhere, EGE (Holdings) made steady progress through its solvency and electrical subsidiaries. EGE (UK), the electrical distributor, increased profits to £270,000 (£111,000) while E. and G. Harris made £436,000 (£418,000).

The board said yesterday that it expected a material improvement in trading in the current year.

An extraordinary credit of £622,000 (£141,000 debt) arose from the disposal of the stake in Paul Michael Leisurewear and the release of a provision on a development property pursuant to its disposal.

Loss per 80p share was 2.22p (0.4p earnings). There is again no dividend.

GEI plans future growth as profits tumble to £3.3m

BY DAVID WALLER

GEI International, the maker of packaging machinery and steel, yesterday signalled a note of optimism for the present year's trading, despite announcing pre-tax profits down by more than a quarter for the previous year.

The £1.6m fell in profits to £3.35m on turnover of £93.98m (£88.85m) for the year to March 31 as anticipated by the market and the shares fell only 1p to 130½p.

Mr Michael Hale, managing director, said that the company had record order book of £20m at the end of May, about 50 per cent ahead of the same period in the previous year.

He said that GEI had been substantially reorganised over the past year and was now ready for growth by acquisition. "We intend to add a fourth division by the end of the present financial year," Mr Hale said. "This could possibly be a small public company, or a division of a larger one."

He plans it to be the same size as one of the three existing divisions, with turnover of about £23m and £2m profits.

In the meantime, the company intends to make smaller bolt-on acquisitions, particularly in the packaging machinery sector. To this end, GEI announced yesterday that it has acquired two companies for a total of about £1.5m.

Last year's operating profits fell from £5.32m to £4.57m, reflecting a downturn in profits in the Special Steels division. The

company said this was due to US import quotas which had dampened the market for bright drawn steel.

Tax was £1.31m (£1.68m) and earnings per share worked out at 5.7p, down from 7.9p in the previous year. The dividend was maintained at 5.85p for the year.

● comment

The most reassuring thing about these figures is that they display the firm hand of the new chief executive. Since Mr Hale joined in July, he has clearly scoured the group for redundant assets, and disposed of them. Hence, in the chairman's words, "the profit and loss account is cluttered with exceptional and extraordinary items." It should be clustered at the end of this year, and analysts have to do little more than add back the value of the stock write-downs to get to an estimate of £4.5m. Add something for the encouraging order book, and GEI could make £5m, which would put the shares on a prospective multiple nearly 15. Still a high rating for a company which for some years has displayed more evidence of potential than recovery, but it is underpinned by a yield of over 6 per cent. Whether the shares will do as much as match the market over the next year, having fallen behind in the last, depends on whether talk of substantial acquisitions is translated into action.

Whitecroft up 25% to £9.1m

BY ALICE RAWSTHORN

Whitecroft, the industrial holding company, yesterday unveiled a 25 per cent increase in pre-tax profits to £9.1m in its last financial year, reflecting growth in every area of activity especially in textiles and lighting.

The group has now completed the reorganisation of its building supplies and, after a £15m rights issue at the interim stage, is poised for further acquisitions in niche areas of the textile industry and in the domestic lighting field.

In the year to March 31, turnover rose to £121.66m

(£104.01m) and operating profits to £9.19m (£6.89m). Earnings per share rose to 23.0p (18.2p) and the board proposed a final dividend of 7p making 10.9p (8.4p) for the full year.

Interest increased to £1.1m (£433,000). Taxation deducted £3.2m (£2.87m) and the cost of mounting the unsuccessful bid for Eisco is an extraordinary item of £732,000 (£1.15m).

Within the textiles division, Whitecroft benefited from the growth of its specialist businesses, such as medical fibres. Operating profits increased to

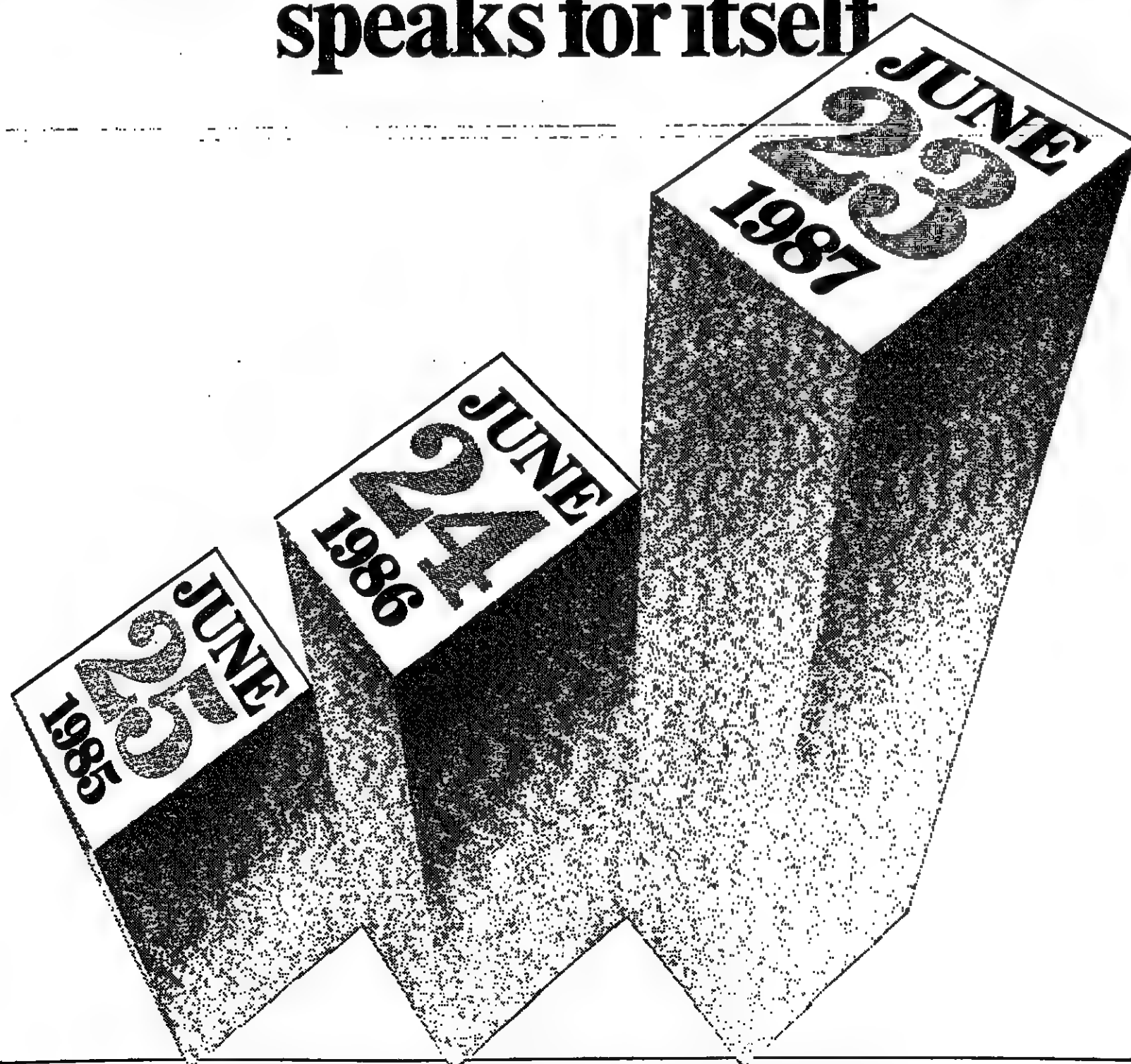
£3.37m (£2.65m). Since the year end it has acquired two trimmings businesses.

Lighting emerged as the fastest growing division with profits of £3.66m (£2.39m). During the year, Whitecroft diversified into domestic lighting by purchasing MD Lighting.

The building supplies division was hampered by relocation and restructuring in the first half, but recovered in the second to increase profits to £1.24m (£1.17m).

Profits from property development were static at £2.27m (£2.23m).

The success of our strategy speaks for itself



Announcement of Preliminary Results for the year ended 31st March

	1985	1986	1987	
PROFIT BEFORE TAX (£m)	27.3	43.4	60.8	'85 - STRATEGY REVIEW
PROFIT AFTER TAX (£m)	17.3	28.5	37.0	'86 - RESTRUCTURING
TOTAL DIVIDEND PER 20p SHARE	6.17p	7.09p	8.20p	'87 - ...



HAMBROS

HAMBROS PLC

The annual report for the year ended 31st March 1987 will be despatched to shareholders on 2nd July. If you would like a copy please write to: The Company Secretary, Hambros PLC, 41 Bishopsgate, London EC2P 2AA.

TRANWOOD GROUP

Tranwood Group Plc

(Incorporated in England Registered No. 1019605)

Rights Issue

of up to 2,775,355 Units each comprising
10 Ordinary shares of 5p each and 3 Warrants
at 400p per Unit

This advertisement appears in connection with the Rights Issue of up to 2,775,355 Units which are offered to Ordinary shareholders on the register at the close of business on 28th May, 1987 and to the vendors of Hincorp, Earl & Company Limited and Ariel (U.K.) Limited in respect of the 11,500,000 and 860,000 new Tranwood Ordinary shares being issued respectively for these acquisitions on the basis of 1 Unit for every 20 shares in Tranwood. Each Unit comprises 10 Tranwood Rights shares and 3 Tranwood Warrants to subscribe for one new Tranwood share each at an exercise price of 40p.

Listing Particulars relating to the Company are contained in new issue cards circulated by Exel Financial Limited and copies of such particulars may be obtained during usual business hours (Saturday and public holidays excepted), up to and including 8th July, 1987 from:

Hambros Bank Limited
41 Bishopsgate, London EC2P 2AA
Phillips & Drew Limited
120 Moorgate, London EC2M 6XP

Tranwood Group Plc
39 King Street, London EC2V 2DQ
Barclays Bank PLC
Radbrooke Hall, Knutsford, Cheshire WA16 9EU

and until 26th June, 1987, from: The Company Announcements Office,
The Stock Exchange, Threadneedle Street, London EC2P 2ST

24th June, 1987

NOTICE OF EARLY REDEMPTION



Alcan Australia Limited

(Incorporated under the laws of the State of Victoria, Australia)

U.S.\$100,000,000

Floating Rate Notes due 1994

Notice is hereby given in accordance with Condition 3(b)(i) of the above Notes (the "Notes") and pursuant to the provisions of the Trust Deed dated 21st April, 1977 as amended by supplemental deeds dated 14th January, 1982 and 15th February, 1984 between The Law Debenture Corporation plc and Alcan Australia Limited (the "Company"), that the Company has elected to redeem all of the outstanding Notes on 18th August, 1987 (the "Redemption Date") at a price of 100 per cent of the principal amount (the "Redemption Amount"), plus accrued interest to the Redemption Date, all as more fully provided in the Terms and Conditions applicable to the Notes.

Payment of the Redemption Amount, together with accrued interest to the Redemption Date, will be made on or after the Redemption Date against presentation and surrender of the Notes at the office of the Principal Paying Agent or of any of the Paying Agents listed below. Notes should be presented for payment together with all unexpired Coupons (the "Coupons"), failing which the payment will be made conditional upon such terms as to indemnification on respect of the missing Coupons as the Company may require. Upon the due date for redemption of the Notes all unexpired Coupons relating to such Notes shall become void and no payment shall be due in respect thereof.

PRINCIPAL PAYING AGENT

Swiss Bank Corporation
Aeschenvorstadt 1
4002 Basel

PAYING AGENTS

Amsterdam-Flotterdam Bank N.V.
Herengracht 595,
Amsterdam

Banque Internationale à Luxembourg S.A.
Boulevard Royal 2,
Luxembourg

Swiss Bank Corporation,
P.O. Box 114,
99 Gresham Street,
London EC2P 2SR

Bank Brussel Lambert N.V.
Avenue de la Monnaie 24,
B-1050 Brussels

Commerzbank Aktiengesellschaft
Neue Mainzer Strasse 32/35,
D-6000 Frankfurt/Main 1

24th June, 1987

By: Swiss Bank Corporation International Limited for and on behalf of
Alcan Australia Limited

UK COMPANY NEWS

Dairy Farm's partial offer rejected by Kwik Save

BY NIKKI TAIT

Kwik Save, the North Wales-based discount food retailer where Hong Kong-based Dairy Farm International is mounting a partial tender offer to give it control of 25 per cent of the shares, yesterday rejected the Dairy Farm approach as "not in the longer term interests" of the company or its shareholders. It has written advising them not to accept.

But Mr Rodney Leach, a London-based director of Jardine Matheson, the Hong Kong trading house which currently owns 35 per cent of Dairy Farm, described the response as "mild, rational and not particularly unfriendly." He was, he said, marginally encouraged.

In rejecting the offer, Kwik Save argues that "no trading benefits seem likely to arise from an association with Dairy Farm."

Moreover, the UK company continues: "A substantial minority shareholding would adversely affect the board's flexibility in the strategic management of the business and its ability to protect shareholders' interests in the event that a full takeover bid were to be made for Kwik Save in the future, either by Dairy Farm or by a third party."

Elaborating yesterday, Mr Ian Howe, chairman and chief executive, maintained that a 25 per cent interest could give Dairy Farm a "blackmail weapon," and that the company was effectively gaining considerable control via a backdoor route.

Kwik Save plans to meet shareholders later this week to put its case. Almost 90 per cent of the company is owned by institutions, according to

Kwik Save, although only Provident Mutual, at just over 7 per cent, has a declarable holding.

The UK company also points to the capital gains tax liability which shareholders could face if they sell out in the tender, and reminds them of Kwik Save's record of consistent profits growth. Kwik Save's response follows a meeting with Dairy Farm last week.

The tender offer—at 450p a share—is due to close next Tuesday, but will be void if it fails to secure Dairy Farm a further 11.53 per cent of the UK company.

Dairy Farm, which already holds a 3.47 per cent stake, has said that it will not increase its stake beyond 25 per cent for 12 months, but has not ruled out a full bid longer term.

Yesterday, Kwik Save shares gained 9p to 412p.

Brookmount plans to build national sports stadium

BY PHILIP EGGAN

A NEW national sports stadium, the first since Wembley was built in the early 1920s, will be constructed if Brookmount, the USM-quoted property company, achieves planning permission.

The stadium, which will probably be enclosed, is planned to be built at Sutton Springs in Bedfordshire and would, if all goes to plan, be opened in 1994. Brookmount's ambitions for the site also include a retail complex and will require a new junction on the M1 and the opening of the new railway station.

Brookmount revealed details of its plans yesterday as it announced a 50 per cent increase in its preliminary pre-tax profits for the year to March 31.

During the year, Brookmount "acquired" Land from "Tricomin Investments" a subsidiary of British & Commonwealth, and last year's figures have been adjusted on merger accounting principles. The "acquisition" which added "434,000 to the group's rental income and the diversity of its investment base."

The group's gross assets now stand at £32m and its net assets at £24.6p, compared with £22.1p as the last balance sheet date. That compares with yesterday's closing share price of 795p.

Pre-tax profits were £2.25m compared with the restated £1.5m on turnover only slightly higher at £5.42m (£5.37m). Net rental income was £2.63m (£2.34m) and development profits were £1.21m (£878,000), including £849,000 (£768,000) from related companies. Net income

interest payable was down at £955,000 (£1,285m).

The major joint venture was Trafalgar Brookmount, formed with Trafalgar House, which has as its main activity the development of parts of the old Brooklands racing circuit in Surrey. Planning applications covering 2.22m sq ft are currently being considered by Surrey County Council.

After tax of £856,000 (£695,000), earnings per share were 23.2p per cent higher at 23.2p (18.1p). The final dividend is being set at 2.7p making a total of 4p—this is the group's first full year on the market, so there are no comparative figures.

comment

Brookmount's share price has trebled since it joined the market in January last year and now stands at dizzy heights—around two and a half times net asset value and a historic P/E of 36. But stock is difficult to buy and the market mapped up what was on offer yesterday pushing the share price up 25p to 795p. Lips are being licked in anticipation of the (admittedly enormous) potential of developments like Brooklands and the inevitably slow progress of planning applications only seems to whet the market's appetite. Unless one has an insight into the minds of Surrey County Council or the Secretary of State for the Environment it is difficult to put a realistic value on the shares—certainly it is little connected with this year's likely pre-tax profits of £4m. Not a stock for the faint-hearted.

Comac to join Third Market

By Philip Eggan

HARD ON the heels of Computer People, another company which specialises in supplying companies with computer staff is joining the stock market.

Comac, with a market capitalisation of only £1.78m, is smaller than either Computer People or the other quoted company in the sector, Task Force, and is accordingly becoming the fourteenth company to join the newly-formed Third Market.

Last year, it made pre-tax profits of £101,700, on turnover of £4.06m, supplying companies like Digital Equipment, Morgan Grenfell and British Telecom with computer personnel, known as contractors.

New offices have recently been opened in London, Manchester and the Hague and Comac is forecasting that turnover will rise to £8m this year. Strauss Turnbull is placing 500,000 shares, 50.5 per cent of the enlarged equity, at 120p each, with the proceeds being used to reduce borrowings and cut the long term gearing level from 69 per cent. At the placing price, the pre-forma p/e ratio is just under 17.

Only 50,000 shares are being sold by directors and the founder, Mr Mike Waley, will retain a holding of just over 82 per cent.

Graham House

Graham House, investment trust and holding company, reported virtually unchanged pre-tax profits of £575,000 (£576,000) on total income of £1.7m (£2.85m) in 1986. The directors declared a second interim dividend of 3p (8.45p), making 5.425p (4.85p) for the year. Earnings per share moved up from 9.3p to 13.4p.

Marshalls Halifax surges 34% to a record £9.65m

MR DAVID MARSHALL, chairman of Marshalls Halifax, the concrete products, rock drilling and handling equipment group, yesterday revealed that profits for 1986-87 had surged from £7.19m to a record £9.65m at the pre-tax level, a rise of 34 per cent.

In view of the sharp increase in profits and their confidence in the group's future performance, the directors are stepping up the dividend for the year by 1p to 6.25p via a final payment of 4.5p.

Once again the improvement came from the concrete and quarrying division where trading profits of £3.8m showed an advance of 41 per cent over the previous year's £2.6m.

Mr Marshall said that compared with the experience of the past few years trading conditions for the sector were more buoyant although competition remained intense.

Engineering profits were down from £0.95m to £0.51m. Problems were encountered in most companies, the main one being lack of sales. Mr Marshall said the division had been reorganised and staff reductions made.

Group turnover for the year to March 31 increased from £68.34m to £86.58m and operating profits from £7.78m to £10.12m.

Pre-tax profits were struck after deducting interest charges of £811,000 (£588,000) and adding exceptional credits of £244,000.

Tax took £3.44m (£2.53m) but minorities added £8,000 (£1,000). Extraordinary provisions rose to £1.55m (£1.15m) and left available earnings at £4.56m, little changed on 1985-86's £4.44m.

Mr Marshall said current year sales and profit figures augur well for the full year and beyond.

Halma maintains profits growth with 22% rise

Halma, safety, security and environmental products group, maintained profits growth in the second half ended March 28, 1987 and for the year as a whole the pre-tax figures were up 22 per cent at £6.46m, against £5.28m previously. The result however, fell below market expectations.

Turnover rose 18 per cent to £28.96m and at the trading level profits climbed from £5.3m to £6.47m. With earnings per 10p share stated at 10.3p (9.07p) the final dividend is lifted to 1.35p for a total up from 1.70p to 2.05p. A one-for-two scrip issue is also proposed.

Tax charge was £2.28m (£1.93m) and there was also an extraordinary debit this time of £475,000 which included £390,000 for the cost of closing Standard Engineering in the second half. The remaining activities of that company have been successfully integrated into its sister company, Stan-

dard Machinery, to which they are making a worthwhile contribution.

Capital expenditure in the year amounted to £1.82m and a further cash sum of £2.43m was paid for acquisitions. Cash flow was sufficient to meet these outgoings and still leave net cash balances at the year end at a record £3.8m.

Return on capital employed, while affected somewhat by the timing of acquisitions, was still at 45 per cent.

comment

Halma proudly proclaims its refusal to hint at future profits to inquisitive analysts; the reward for its virtue is yesterday's 35p fall in the share price to 285p in the wake of profits falling short of expectations. Perhaps it has been the long term growth record which has inflated analysts' optimism—pre-tax profits have more than trebled in the past three years. However, there were one or two highlights that explain the gap between hopes and the reality: the microfilm companies saw a drop in orders from the MoD and the health service which knocked £800,000 off the previous year's profits and A & G, the group's quoted subsidiary, fell £100,000 below expectations. But that apart, the strategy of growing by small acquisition seems to be working well and analysts are looking for 50m pre-tax this year which puts the shares on a prospective p/e of 18. A fair rating of the light of the growth record but one that is unlikely to improve until the interim show that these figures were a one-off shock.

Arthur Lee advances 18% to £1.9m

FURTHER PROGRESS was achieved by Arthur Lee & Sons steel and plastics group, in the half year to March 31 1987 with pre-tax profits up 18 per cent from £1.6m to £1.9m on turnover ahead 5 per cent at £40m. The company said the second half had started encouragingly and demand for the majority of its products was running at a satisfactory level.

Accordingly, the interim dividend is being raised 25 per cent to 1p (0.8p). Last year a total of 2.6p was paid on £3.29m profits.

First-half earnings per share were 4.27p (4.02p), after a higher tax charge of £565,000 (£354,000) due to the reduced availability of prior year losses. The full year charge however will not be reflected in a major cash outflow since there is being carried forward an adequate amount of

Advanced Corporation Tax. Steel and related products contributed profits of £1.97m (£1.78m) while plastics added £41,000 (£1,000).

Lee Steel Strip showed a strong recovery and achieved a substantially higher profit. Demand for its products continues to run at a high level.

Deliveries by Lee Bright Bars increased, largely due to higher exports which were facilitated by exchange rate movements earlier in the year. The increasing strength of sterling has

more recently reduced the return on such shipments.

John Shaw performed well and is on course to improve upon last year's record profit. Smith Wires also experienced a high level of demand.

Profitability in the stock-holding division was affected by the competitive trading conditions ruling in the market for bright bars, but C. Roberts & Co (Steel), whose product range covers a wider span, is

experiencing increased activity levels.

Plastics results were hit by the costs and disruption of the resiting of Barrington Products (Leicester). This move has resulted in a lower cost base and improved efficiencies are now beginning to flow from the scheme.

Plasro Plastics was also affected by a plant reorganisation scheme, but is experiencing a good level of demand, particularly within its traditional range.

United Kingdom

U.S.\$4,000,000,000

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 24th June, 1987 to 24th September, 1987, the Notes will bear interest at the rate of 6 1/8% per cent per annum. Coupon No. 4 will therefore be payable on 24th September, 1987 at the rate of US\$8.86478 from Notes of US\$500,000 nominal and US\$177.29 from Notes of US\$10,000 nominal.

S.G. Warburg & Co. Ltd.

Agent Bank

ALL NIPPON AIRWAYS CO., LTD.

(Zan Nippon Kyuu Kabushiki Kaisha)

GUARANTEED FLOATING RATE NOTES DUE 1991

Unconditionally and irrevocably guaranteed as to payment of principal and interest by The Long-Term Credit Bank of Japan, Limited

Notice is hereby given that the Rate of Interest has been fixed at 9 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, September 23, 1987 against Coupon No. 11 in respect of \$5,000 nominal of the Notes will be \$117.36.

June 24, 1987, London
By: Citibank, N.A. (CSC) Dept., Agent Bank

CITIBANK

AGRI-FACTORYING SpA.

ECU 30,000,000
medium term loan

Arranged and provided by:
Banco di Santo Spirito
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in association with:
The Sumitomo Bank, Limited
London Branch
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London Branch

Agent Bank:
Banco di Santo Spirito
London Branch
Licensed Deposit Taker



May 1987

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange in London.

Application has been made to The Stock Exchange for 15,700,440 Convertible Preference Shares to be admitted to the Official List

Asda Property Holdings plc

(Registered in England under the Companies Act 1948 No. 823907)

Placing and Open Offer to Shareholders by County NatWest Limited and Alexander Leung & Cruickshank of 15,700,440 Convertible Preference Shares at 100p per share

	Share Capital	Authorized	Issued
Ordinary Shares of 20p each	19,750,000	11,214,600	
5 1/4% Convertible Cumulative Redeemable Preference Shares of £1 each	17,500,000	17,500,440	

Listing particulars are available in the statistical service of Exel Financial Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays and public holidays excepted) up to and including 26th June, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 8th July, 1987 from:

Asda Property Holdings plc, 201 Haverstock Hill, London NW3 4QG and
County NatWest Limited
Drapers Gardens
81 Throgmorton Avenue
London EC2P 2ES

Alexander Leung & Cruickshank
Piercy House
7 Copthall Avenue
London EC2R 7BE

24th June, 1987

GRANVILLE

SPONSORED SECURITIES

High Low	Company	Price	Change	Div. (p)	%	P/E
170	131 Asa. Brit. Ind. Ord.	170	-3	7.3	4.3	10.4
158	145 Asa. Brit. Ind. CULS	158	-	10.0	8.0	-
38	34 Armitage and Rhodes	38	-	4.2	11.1	5.3
90	67 BBE Design Group (USM)	90	-	1.4	1.8	18.1
277	218 Bardon Hill Group	277	+2	5.3	1.9	23.7
167	95 Bray Technologies	167	+1	4.7	2.8	13.4
146	136 Carborundum Ord.	146	+5	11.5	6.4	4.6
123	99 CCL Group 11pc Conv. Pref.	123	-	15.7	12.8	-
148	136 Carborundum 7.5pc Pref.	148	-	5.4	3.7	12.7
94	81 Carborundum 7.5pc Pref.	94	-	10.7	8.9	12.5
108	87 George Bick	108	-	3.7	3.8	2.7
143	118 Ials Group	143	-	6.8	5.0	7.5
136	119 Jackson Group	136	-	12.9	8.7	8.7
385	321 James Burrough	385	+2	12.8	4.7	8.7
57	86 James Burrough Sec Prof.	57	-	-	-	15.8
780	800 Multihouse NV (AmstSR)	780	-	1.4	-	8.6
427	351 Record Ridgway Ordinary	427	-	14.1	17.2	-
91	80 Robert Jenkins	91	-	-	-	3.5
109	42 Servitors	109	-	6.5	3.8	8.5
178	141 Torrey and Carlele	178	-	7.9	2.0	8.4
405	321 Trevelin Holdings	405	+5	2.8	2.5	20.4
122	73 Unilock Holdings (SE)	122	-	5.0	3.0	15.6
166	115 Walter Alexander	166	-	17.4	8.9	12.5
189	180 W. S. Yeates	189	-	5.5	6.2	11.1
116	89 West Yorks Ind Neap (USM)	116	-	5.5	6.2	11.1

Granville & Company Limited
27 Lovell Lane, London EC3R 8EP
Telephone 01-621 1212
Member of FIMERA

Granville Davies Coleman Limited
27 Lovell Lane, London EC3R 8DT
Telephone 01-621 1212
Member of the Stock Exchange

Pound and dollar erratic

UK rates lower

Record gilts volume

[illegible]

LONDON SHARE SERVICE

BRITISH FUNDS						BRITISH FUNDS—Contd						FOREIGN BONDS & RAILS					
1987	Stock	Price	% of	Yield	Int. Bnd.	1987	Stock	Price	% of	Yield	Int. Bnd.	1987	Stock	Price	% of	Yield	Int. Bnd.
High	Low					High	Low					High	Low				
"Shorts" (Lives up to Five Years)																	
1017	97-7/8 Tranche 1987	99 1/4	2.01	8.73		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
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1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88	8.77		1017	125-1/2 Tranche 1988	102 1/2	1.21	2.22		1017	42 Street 7 1/2% Apr	42 1/2	3.50	83.33	
1017	100-7/8 Tranche 1987	101 1/4	1.88														

AMERICANS—Continued

BUILDING, TIMBER,

DRAPERY AND STORES—Cont.

ENGINEERING—Continued

87	Start	Price	+ or -	Div Net	Chg	Yr Gr
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1987	Stock	Price	+ or -	Div	Yld	P/E
High	Low			Net	CYr	Er's

BANKS, HP & LEASING

Alfa Romeo	490	+3	3.75	4
Alfa Romeo 100	302	+3	3.75	4
Amersham Ind.	580	+4	8.2	8

43	41	Johnson Ind. Sp.	48	-5	10	52	29	88
76	90	Domestic Intl. Sp.	71		11	16	21	57.1

169	McGinnis	21	2	01	03
321	Heepend	50	2	73	16
47	Neill James	21	2		

110	Batterley Invts NZ\$30.5	242	17.4	2.6	4.4
510	Brit. Aerospace 50p	544	16.0	2.6	4.0
109	British Airways	247			

412	Peck Holdings Sp	132 1/2	+1 1/2	—	—	—	—
156	Powell & Co	233 1/2	+4	NO	62.35.8	0.2	18.4
113	Procter & Gamble	176 1/2	—	15	75.11.7	0.5	21.6

BEERS, WINES & SPIRITS

Boston Term. 3p	57	40	—	—
Brewster	100	—	10.5	8
Bureau (H) 20a	620	—	7.5	7

38	374	REC'D	131	233	479	0.13%	3.9	0.3	87.2
108	772	NEI		184	-1	5.25	0.9	6.9	23.0
53	250	Newmark (1 mile)		253		14.0	1.0	5.4	13.7

75	Northwest 100	90.0	10.75	0.8	1.2
260	Brake Bcs 10p	21.1	+1	12.2	4.4	1.4
17	Strommeyer 1p	36		0.9	1.1	1.1

172	Editors IXL SAL	2002	+2	NOV1750	1.8	2.7
140	Electa 10p	1998		65.5	2.0	3.8

223	Spring Ram 10p	482	+1	1.0	10.3	0.3	46.6
100	Stag Furniture	122		5.5	0.7	6.2	38.1
176	15-yr-old Male	188		4.5	3.1	7.6	38.0

TIMBER, ROADS

Great Universal	£20	£21.0	3
GUSA	£13 + $\frac{2}{100}$	£21.0	3

23	160	STC	283	-10	4.5	3.7	2.2	16.1
770	74	Saragosa Tech. 10p.	265	42.50	2.1	1.3	44.4
145	111	Emersonic 10p	228	-3	21.65	3.5	1.0	22.8

201	Morris at W. 10p	280	4	1.8	4.0	0.8
206	Nichols (Vintco)	285		7.0	2.6	3.4
50	McGowan Express 10p	76	1	3.0	0	3.7

152	1/2-Gt Southern 10p.....	295	15.2	¢	2.4
160	Green (E) & Part 5p.	230	13.4	3.0	2.0

73	Unlock 30p	270	-4	2.2	3.1	2.8	16.9
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73	NY NY 10112	1235	016.0%	50	22	13	21
74	NY NY 10112	1235	22	51	28	16.9	
75	NY NJ 07030	1235	13	33	34	6.7	
76	NY NJ 07030	1235	5.75	56	24	5.7	
77	NY NJ 07030	1235	1	20	12	2.1	
78	NY NJ 07030	1235	1	20	12	2.1	
79	NY NJ 07030	1235	1	20	12	2.1	
80	NY NJ 07030	1235	1	20	12	2.1	
81	NY NJ 07030	1235	1	20	12	2.1	
82	NY NJ 07030	1235	1	20	12	2.1	
83	NY NJ 07030	1235	1	20	12	2.1	
84	NY NJ 07030	1235	1	20	12	2.1	
85	NY NJ 07030	1235	1	20	12	2.1	
86	NY NJ 07030	1235	1	20	12	2.1	
87	NY NJ 07030	1235	1	20	12	2.1	
88	NY NJ 07030	1235	1	20	12	2.1	
89	NY NJ 07030	1235	1	20	12	2.1	
90	NY NJ 07030	1235	1	20	12	2.1	
91	NY NJ 07030	1235	1	20	12	2.1	
92	NY NJ 07030	1235	1	20	12	2.1	
93	NY NJ 07030	1235	1	20	12	2.1	
94	NY NJ 07030	1235	1	20	12	2.1	
95	NY NJ 07030	1235	1	20	12	2.1	
96	NY NJ 07030	1235	1	20	12	2.1	
97	NY NJ 07030	1235	1	20	12	2.1	
98	NY NJ 07030	1235	1	20	12	2.1	
99	NY NJ 07030	1235	1	20	12	2.1	
100	NY NJ 07030	1235	1	20	12	2.1	

HOTELS AND

145	Hydrogen Hydrogen 100	270	+55	+3.5	0	L8
64	Molli 270	113		1.0	0	L2

275	Worcester 10n	710	-5	2.5	2.6	3.1	17.5
20	Northington (A J) 10n	20		7.2	4.7	1.4	20.3

145	Wawasee Sch. Dist. 50p	295	12.63	2.8	1.3	40.0
64	Wyko Grano	77	42.4	2.7	4.6	11.0
118	Wyndham Grp 15p	258	1.8	1.6	1.6	1.6
136	YRM 10p	165	R2.41	3.5	2.0	19.3
109	Ysaing (H.)	259	13.4	2.8	3.2	15.4

INDUSTRIALS (Miscel.)

120 Jordan (1.7) 100	194	+3	4.5	2.3	1.2
74 Just Rubber	108	-2	1.92	2.8	2.4

320	Equity & Law 1p	367	+4	-	-	-
180	FAI Insurance SAQ 10	203	+3	80	-	3.0
800	Gen. Assets	203	-20	270	-	2.5

773	GEAR (C, A) 20p	230	1	24.0	—	—	—
439	Heath (C, A) 20p	210	1	36.0	—	—	—
351	Hogg Robinson	478	5	29.99	1.4	7.2	13.3
256	Legal & General	5618	2	24.99	2.5	2.3	21.4
427	London Nat Cpn S.I.	205	1	9.75	—	—	—
200	London & Man.	232	3	Q31.86	—	—	—
129	London United 20p	629	1	7.16	—	—	—
234	Marg MacLennan S.I.	841	2	26	3	3	16.0
236	Marg MacLennan, 20p	365	5	Q32.30	1.6	—	—
60	NIZI Cpn 5420.50	72	5	9.43	27	3	22.5
		3	3	Q23.4	4	5.5	5

LONDON SHARE SERVICE

INSURANCES—Continued

Stock	Price	Div	Yield	PE
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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 47

AMEX COMPOSITE CLOSING PRICES

Stock	P	52	High	Low	Close	Change	Stock	P	52	High	Low	Close	Change	Stock	P	52	High	Low	Close	Change	Stock	P	52	High	Low	Close	Change
AT&T	1.20	15	142	142	142	+	Amson	3002	2	5	5	5	+12	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	DanPac	16	23	114	114	114	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
AT&T	1.20	15	142	142	142	+	Dillard	.12	21	180	180	180	+	msl	25	12	7	3	3	3	Procter	.08	10	5	5	5	+
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AT&T	1.20	15	142																								

Nasdaq national market, closing prices

Stock		Sales					Stock					Sales							
		High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg				
ADC	17	79	231	231		Colan	1259	311	304	304	+	FlmWes	88	700	117	117			
ADG	15	108	131	131		Chemise	12	37	254	254		FlmWes	88	700	117	117			
AST	13	235	18	159	159	+	ChmW	12	37	254	254		FlmWes	88	700	117	117		
ABNS	13	143	13	134	134		CnPr	22	1802	121	111	111	+	FlmWes	88	700	117	117	
ABNS	13	143	13	134	134		CnPr	22	1802	121	111	111	+	FlmWes	88	700	117	117	
Actima	50	132	274	254	274		ChmW	31	782	201	184	201	+	FlmWes	88	700	117	117	
Acuen	36	1176	1176	184	184	+	ChmW	31	782	201	184	201	+	FlmWes	88	700	117	117	
Adm	11	11	11	11	11	+	ChmW	31	782	201	184	201	+	FlmWes	88	700	117	117	
Adm	11	11	11	11	11	+	ChmW	31	782	201	184	201	+	FlmWes	88	700	117	117	
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Adm	11	11	11	11	11	+	ChmW	31	782	201	184	201	+	FlmWes	88	700	117	117	
Adm	11	11	11	11	11	+	ChmW	31	782	201	184	201	+	FlmWes	88	700	117	117	
Adm	11	11	11	11															

London · Frankfurt · New York

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FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Airlines resist profit-taking amid broad fall

WALL STREET

SUCCUMBING to profit-taking and a weaker bond market, Wall Street stock prices slipped yesterday for the first time in 12 sessions in active trading, writes Roderick Oram in New York.

Bond had opened stronger because of encouraging news about low inflation and gains overnight abroad, but price rises of up to 1/4 of a point were given up when the dollar began to slip.

The Dow Jones industrial average closed down 5.78 points at 2,439.73, ending a run which carried it up 119 points or 5.1 per cent. At its best it had been some 10 points up on the day before negative influences pushed it down a maximum of 14 points.

Broader market indices, which have lagged behind the Dow industrial's recent rise to record levels, fell more steeply. The Standard & Poor's 500 index shed 1.23 to 308.43 and the New York Stock Exchange composite index gave up 0.55 to 173.22.

NYSE volume was heavy at 194.6m with declining stocks outnumbering those by a ratio of four-to-three.

Many market participants thought yesterday's consolidation of recent gains was timely, feeling it could help lay the ground work for further modest rises soon. Some analysts were more negative, however, suggesting that much of the gains over the past two weeks had been due to end-of-quarter window dressing by portfolio managers.

Airlines were one of the few sectors to hold up to the profit taking because of rumoured air-fare increases. Delta rose 1/4 to \$56.75. Texas Air gained 1/4 to \$38 on the American Stock Exchange, NWA, parent of Northwest, rose 1/4 to \$71 and AMR, parent of American, added 1/4 to \$60.40 although USAir fell 1/4 to \$48. TWA slipped 1/4 to \$54 and Pan Am edged down 1/4 to \$54.

In the takeover arena, Dayton Hudson initially jumped \$6 to \$80 on reports that Stone Inc., a privately held Cincinnati company, had made a takeover offer of \$70 a share. But it turned out by late afternoon to be a spurious offer made by an investment manager who was subsequently taken to hospital suffering apparently from mental stress. The stock closed down 5/8 at \$53.40 on volume of more than 5.5m shares, making it the second most active NYSE issue.

The prospect of a bid had boosted some other retailers. Federated Department Stores added 1/4 to \$56.40, Woolworth, which is rumoured to be studying restructuring proposals, leapt \$3 to \$37 and K mart added 5/8 to \$44.

Harcourt Brace Jovanovich rose 1/4 to \$57. The publishing company won a court battle which might help clear the way for its recapitalisation.

JWT fell 1/4 to \$52. The advertising and public relations group agreed to provide information to WPP, the UK marketing services company which has bid \$504 for it.

Credit markets opened stronger in Wall Street after US bond prices have moved higher in Tokyo overnight and then lost ground in London. The initial boost in the US came from better than expected economic data.

The consumer price index rose only 0.3 per cent in May from April, against forecasts of about 0.4 per cent. Durable goods orders, however, fell only 0.1 per cent in May compared with a forecast fall of 1.5 per cent. Such signs of relatively healthy demand are often a negative influence on bond prices because they imply higher interest rates.

The downturn in bond prices during the morning was influenced far more, though, by weakness of the dollar. Foreign exchange markets were unsettled by rumours that the Federal Reserve had been selling dollars against D-marks and sterling, the latter on behalf of the Bank of England.

By late afternoon, the price of the benchmark 8.75 per cent Treasury long bond was off 1/4 of a point at 103 1/2 yielding 8.41 per cent. At its best in New York it had been up about 1/4 of a point.

The easing of bond prices was helpful for the Treasury's three-day auction of \$24.5bn of notes which began yesterday, has substantially dampened investor demand for the new securities.

CANADA

EXTENDING Monday's 34 point loss, Toronto stocks weakened in moderate trading, although golds bounced back from their steep decline in the previous session.

Leading active Royal Bank of Canada fell 3/4 to C\$33. The bank said it had ended talks to acquire investment dealer Wood Gundy.

Other major bank stocks also faltered.

Montreal was led downwards by banks, mines and utilities.

SOUTH AFRICA

HESITANT trading produced relatively light gains in Johannesburg, where gold shares had mixed fortunes after Monday's sharp falls. A weaker financial rand provided some support, but demand remained slight. Market leaders Vaa Reef and Randfontein both closed

up R2 at R391 and R417 respectively. De Beers eased 25 cents at R37.75 and Anglo American R1.75 to R70, but Gencon gained R1.25 to R52.50. Barlows Rand, which dropped 20 cents to R24.50, reflected a lower industrial index.

Ann Charters in São Paulo looks at the future for two languishing bourses

Brazilian markets await cue from Government



Eduardo Rocha da Azevedo

BRAZILIAN stock markets resemble underdog actors waiting in the wings for a call to play leading roles. Whether or not the call comes will depend largely on how the Government resolves its internal debate as to whether the state should increase its already heavy 60 per cent share of the GNP or recede to make room for private initiative.

As it is, Brazil's continued economic uncertainty has brought a halt to most investment. "All sources of investment capital have dried up," says Mr Roberto Teixeira da Costa, president of Bradesco, a venture capital and financial services company. "In my 30 years' experience in Brazil's capital markets, I have never seen a worse time."

The country's two largest stock exchanges in São Paulo and Rio de Janeiro continue to languish, despite small rebounds recently in the wake of the latest economic package.

Until the Government's onslaught 10 days ago on the country's 30 per cent monthly inflation rate, annual interest rates were running at 1,000 per cent. As a consequence, investors preferred to seek returns from high overnight money market rates, which rose to more than 20 per cent a month to keep their value of their funds from eroding. The stock markets held no hope of competing with such high returns.

Now that the Government has again installed a price freeze, this time for 90 days, the market is cautious as to whether the measures will work. On the São Paulo Stock Exchange, trading volume is back to where it was in 1985 at trading levels around 7,000 points - after an anomalous and spectacular spurt in April last year when the Bovespa Index (which measures 138 stocks) hit 20,384 points in the wake of the Government's Cruzado plan to reduce inflation through a more protracted price freeze.

Compared to the market boom during the Government's first ill-fated attempt at stabilising the economy, listed companies' share prices are now trading at a fraction of their book value. A study by security firm Wellington & Almeida and Prado, shows that the market value of the top 100 companies' shares have been trading at an average 29 per cent of the groups' book value. The average price/earnings ratio was just 1/2. The same companies showed an 80 per cent decline in market valuation from June 30 1986 to May 29 1987.

Total market capitalisation is today estimated at \$20bn, according to Mr da Costa, with half accounted for by private companies, 40 per cent by Government-controlled companies and the remainder by foreign controlled corporations.

During the 1986 bull market, new share issues reached \$1.6bn, with half sold through the stock exchange and half subscribed by existing shareholders. That year, the number of individual investors in the market doubled to 300,000, from 150,000 in 1985. Then, however, came the fall.

"For the stock market, it would have been better if the Cruzado Plan in 1986 had not existed," says Mr Eduardo Rocha da Azevedo, president of the São Paulo Stock Exchange. "It will take us five years to get these small investors back into the market after the burn they took when the stock market plunged beginning last July to current levels."

Mr Rocha ascribes the fall largely to the Government's decision last July to require pension funds, the stock market's largest institutional investors, to switch investments into a new government National Development Fund. To comply, the funds had to sell publicly traded shares, their most liquid assets. The stock market has not since recovered.

The Government caused the stock market's violent drop when it decided the markets were absorbing too much of the country's private savings," he says.

Mr Rocha says the São Paulo exchange's efforts from 1982 to 1985 to "democratise" participation had resulted in a 30 per cent increase in the number of listed companies to slightly more than 1,000, and a jump from 12,000 to 150,000 shareholders.

holders. "The Government dealt both efforts a severe blow last year."

Yet stock markets remain solidly part of Brazilian life. Newspapers, news broadcasts and weekly magazines all feature stock market reports. Moreover, the daily volume of shares traded has risen from the recent doldrums of \$25m to around \$75m. It is still, however, below the \$150m peak of 1986.

Market concentration is high, with daily trading often concentrated in only two or three stocks. In 1985, the five biggest stocks represented 54.4 per cent of total trade in the spot market, according to Bradesco, while the next 10 largest accounted for 61.2 per cent. Four companies alone account for 40 per cent of the market capitalisation.

Many analysts agree that the Government could give the markets a necessary fillip - and raise funds itself - by following the lead of the UK, France, Spain and Italy and privatising some of the 200 or more productive companies in its control. A recent sale of a textile company yielded Cruzado 50bn (R\$1.8m) for Government coffers, but there are no signs of further state sales.

The markets would also benefit from the entry of foreign capital, either directly or through funds, but there is widespread government fear that foreign investors could end up owning Brazil's industry.



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EUROPE

Economic news cheers Frankfurt

REASSURED by the continuing firmness of the dollar and Wall Street's performance, Europe maintained its confidence and advanced in active trading. Domestic factors contributed to bullishness for the most part, but investors still failed to resist profit-taking.

Frankfurt advanced in heavy trading, giving the market its fifth straight gain. Support was provided by a Bundesbank report saying the economy had overcome a winter slump and was in the midst of a noticeable revival.

The optimistic forecast for the West German economy, along with favourable company news, coaxed foreign investors into the market. Most blue chips showed solid increases.

Autos led other sectors higher, encouraged by news that car registrations rose 15 per cent in May after a 10.5 per cent fall the previous month. Daimler put on DM 6 at DM 1,120, BMW rose DM 7 to DM 806 and Porsche edged up 50 pf to DM 980.

VW soared DM 11.90 to DM 400, given an added boost by news that it had agreed with Toyota on the production of a light truck in West Germany.

Activities focused on chemicals issues Bayer and BASF, as mutual funds bought stocks to take advantage of the 1988 dividend payout later this week. The two groups are also expected to present a positive outlook for 1987 at their annual shareholder meetings.

A STEADIER pound and stronger government bonds helped London equities rally to restore most of Monday's losses and close near the day's highs.

The FT-SE 100 index closed up 20.9 at 2,265.5 and the FT Ordinary index climbed 14.6 to close at 1,751.6.

Gilt ended 3/4 higher after the Bank of England supplied tap

stock twice during the session in what was seen as an attempt to steady the market. Shares firmed from a hesitant start and continued improving all day.

Blue chips advanced broadly although transatlantic stocks suffered from an uneasy Wall Street opening. Oils firmed prior to an expected agreement at OPEC's meeting tomorrow. Details Page 44.

Walters Samson to fend off a hostile bid by Elsevier, gain FI 2 to FI 387 after reaching a high of FI 395.

Reports in the Dutch press said publishing magnate Robert Maxwell had bought an unspecified stake in the firm.

Elsevier firmed 30 cents to FI 52.10 while Walters Samson fell FI 2.10 to FI 130.90.

Brussels surged to record highs for the second day running on strong foreign buying and a firmer dollar, despite a large number of dividend payments.

Petrofina jumped Bfr 500 to Bfr 11,800 on foreign interest, while Reserve ended Bfr 90 higher at Bfr 3,670 in a repetition of Monday's market pattern.

Paris advanced amid the background of a stronger dollar, with gains helped considerably by technical buying linked to the start of the July trading account. This afternoon's closing saw the

lowers investors to buy shares on a month's free credit.

Expectations of a market rebound over the next four weeks, when annual corporate dividend payments are expected to inject between Ffr 16bn and Ffr 18bn of fresh liquidity into the market, also encouraged sentiment.

Stockholm was inspired by softer interest rates as institutional investors returned from an extended midsummer's eve holiday. A broad rise in prices took the Veckans Affars index through the 1000 mark to 1003.0 from 997.7.

Asea, a heavy engineering concern, was the focus of interest as it closed SKR 14 higher at SKR 356, boosted by technical strength.

Milano showed gains in thin trading, led upwards by gains by blue chips in the insurance and industrial sectors. Insa Generali gained L580 at L134,850 and RAS rose L230 to L25,150.

Fiat ordinary closed at L13,275, up L124 and Olivetti, which unveiled plans to launch a major new line of personal computers, gained L145 to L13,800.

Ole went down on profit-taking after the all-share index approached record levels on Monday. The index dropped 0.54 points to 331.83 in thin trading with a total Nkr 45.7m.

The oil index fell 2.71 points to 252.59.

Madrid closed higher, with food and construction companies leading the way.

Among the weaker miners, CRA dropped 12 cents to A\$5.04, Western Mining 14 cents to A\$5.00 and MIM 10 cents to A\$2.08. Poseidon, rumoured to be a takeover target, fell a further 70 cents to A\$4.70. In gold, Placer Pacific slid 30 cents to A\$2.90 as the bullion price fell continued to hurt the sector.

Oil and gas issues caught the easier trend. Ampol Exploration gave up 10 cents to A\$5.30 and Santos lost 12 cents to A\$6.74.

Resources retreated with sector leader BHP 16 cents cheaper at A\$9.76. CSR, however, held its ground at A\$4.00.

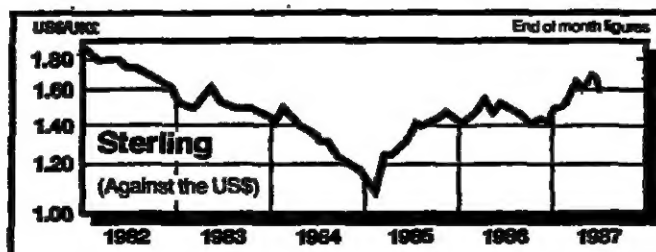
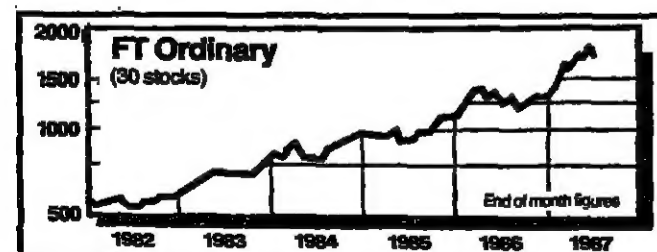
Continued profit-taking depressed Hong Kong share prices, although limited late buying saved the market from closing at the day's lows. The Hang Seng index fell 28.78 lower at 3,110.41 after having earlier dipped below 3,100.

Properties fared worst in the sell-off. Cheung Kong slipped 30 cents to HK\$12.70. New World Development dropped 20 cents to HK\$12.40 and Sun Hung Kai lost 30 cents to HK\$15.80.

Financials, however, shook off Tuesday's lethargy, led by Hongkong Bank's 10 cents rise to HK\$3.90. The Australian state of Victoria said it will sell its 20 per cent stake in the Hongkong Bank of Australia to the bank. Hang Seng Bank said 25 cents to HK\$3.70 and Bank of East Asia lost 50 cents to HK\$24.

Elsewhere in blue chips, Swire "A" gave up 30 cents to HK\$12.70 and Jardine Matheson lost 10 cents to HK\$18.

KEY MARKET MONITORS



STOCK MARKET INDICES

	June 23	Prev. Year	June 23	Prev. Year
NEW YORK				
DJ Industrials	2,439.73	2,445.51	1,679.54	1,687.20
DJ Transport	1,029.27	1,027.20	778.13	778.13
DJ Utilities	208.14	206.76	190.49	190.49
S&P Comp.	308.43	309.85	247.56	247.56
LONDON FT				
Ord	1,751.6	1,737.0	1,389.4	1,389.4
St 100	2,265.5	2,244.6	1,687.20	1,687.20
A All-share	1,136.17	1,127.86	801.84	801.84
A500	1,282.48	1,253.93	885.12	885.12
Gold mine	394.1	376.7	223.7	223.7
A Long int	9.13	9.13	8.43	8.43
World Ind. Ind	131.52	133.14	90.52	90.52
[June 22]				
TOKYO				
Nikkei	84,794.91	24,654.35	17,403.1	17,403.1
Tokyo SE	2,117.29	2,109.07	1,344.58	1,344.58
AUSTRALIA				
All Ord.	1,742.0	1,774.1	1,214.7	1,214.7
Metals & Mins.	899.3	1,048.7	524.8	524.8
AUSTRIA				
Credit Aktien	182.96	182.25	243.06	243.06
BEIGIAN SE	4,741.0	4,703.00	3,620.63	3,620.63
CANADA				
Toronto	2,771.8	2,818.4	2,131.0	2,131.0
Compote	3,591.0	3,706.5	3,059.7	3,059.7
Industrial	1,873.25	1,882.88	1,550.01	1,550.01
SE	210.81	211.48	214.46	214.46
FRANCE				
CAC Gen	408.80	—	340.8	340.8
Ind. Tendance	102.2	100.30	80.42	80.42

CURRENCIES (London)

US DOLLAR		STERLING		
June 23 Previous	June 23 Previous	June 23	June 23 Previous	
\$				
DM	1.8330	1.8400	2.1585	1.9845
Yen	146.0	146.00	235.5	232.5
Sfr	6.1175	6.125	9.785	9.785
FF	1.1510	1.1520	2.4275	2.4375
PF	2.0940	2.0715	3.30	3.3005
Scd	1.284	1.288	2.11	2.15
CS	1.2940	1.2955	60.75	60.75
1.2940	1.2955	2.1335	2.1385	

INTEREST RATES	
Rate	Rate
3-month US\$	7 1/8
6-month US\$	7 1/8
12-month US\$	7 1/8
3-month UK\$	7 1/8
6-month UK\$	7 1/8
12-month UK\$	7 1/8
3-month JPY	7 1/8
6-month JPY	7 1/8
12-month JPY	7 1/8
3-month AUD	7 1/8
6-month AUD	7 1/8
12-month AUD	7 1/8
3-month NZD	7 1/8
6-month NZD	7 1/8
12-month NZD	7 1/8
3-month S\$	7 1/8
6-month S\$	7 1/8
12-month S\$	7 1/8
3-month HK\$	7 1/8
6-month HK\$	7 1/8
12-month HK\$	7 1/8
3-month INR	7 1/8
6-month INR	7 1/8
12-month INR	7 1/8
3-month B\$	7 1/8
6-month B\$	7 1/8
12-month B\$	7 1/8
3-month P\$	7 1/8
6-month P\$	7 1/8
12-month P\$	7 1/8
3-month R\$	7 1/8
6-month R\$	7 1/8
12-month R\$	7 1/8
3-month Z\$	7 1/8
6-month Z\$	7 1/8
12-month Z\$	7 1/8

TREASURY	
June 23	June 23
Price	Yield
7 1/8 1989	101
7 1/8 1994	94 1/4
7 1/8 1999	101 1/4
8 1/8 2004	101 1/4
9 1/8 2009	101 1/4
Source: Merrill Trust Securities Bank	

TREASURY INDEX	
June 23	June 23
Maturity	Return
(years)	Day's change
1-30	103.17
1-10	103.89
1-3	104.03
3-6	103.67
15-30	102.58
Source: Merrill Lynch	

CORPORATE	
June 23	June 23
Price	Yield
AT&T 3 1/2 1990	93.30
93.30	6.40
SCBT South Central	10.11
103.25	10.11
Philips 5 1/2 1990	92.65
92.65	9.06
TRW 5 1/2 March 1996	91.11
91.11	97.32
Arco 5 1/2 March 1996	103.65
103.65	10.54
General Motors 5 1/2 April 2016	85.50
85.50	9.50
Gilco 5 1/2 March 2015	93.22
93.22	10.10
Source: Salomon Brothers	

FINANCIAL FUTURES	
Chicago	Chicago
US Treasury Bonds (CBT)	US Treasury Bonds (CBT)
3% 32nds of 1997	High
Low	Prev
92-23	92-23
92-23	92-23
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